

GEF COUNTRY PORTFOLIO STUDY: Sierra Leone (1996 -2013)

What are CPSs?

Country Portfolio Studies (CPSs) conducted by the Global Environment Facility (GEF) Evaluation Office use the **country as the unit of analysis** to examine the totality of GEF support across all GEF Agencies and programs. They are undertaken where opportunities to collaborate with independent evaluation offices of GEF partners present themselves. The CPSs complement the Country Portfolio Evaluations (CPEs) and provide additional coverage of country portfolios, but have a reduced focus and scope. The final report for the GEF Sierra Leone CPS will assess the relevance, results, and efficiency of GEF projects at the country level—that is, how these projects perform in producing results, and how the results are linked to national environmental and sustainable development agendas as well as to the GEF mandate of generating global environmental benefits in its focal areas. The GEF Sierra Leone CPS will be conducted in collaboration with the UNDP Sierra Leone Assessment of Development Results (ADR).

Purpose

The GEF Sierra Leone CPS will provide feedback and knowledge sharing to the GEF Council in its decision making on resource allocation and policy and strategy development, to the Sierra Leone government on its participation in the GEF, and to the various agencies and organizations involved in the preparation and implementation of GEF-funded projects and activities.

The GEF Evaluation Office has conducted CPSs in El Salvador, Jamaica and Timor-Leste. The full CPS reports and summaries (signposts) of their conclusions and recommendations can be found on www.gefeo.org.

CPS Focus

The CPS will answer questions related to the relevance, efficiency, effectiveness, and results of the GEF in Sierra Leone.

Results

The output, outcome, or impact (intended or unintended, positive and/or negative) of a GEF activity.

- ▶ *What are the results (outcomes and impacts) of completed projects?*
- ▶ *What are the aggregated results at the focal area and country levels?*
- ▶ *What is the likelihood that objectives will be achieved for those projects that are still under implementation?*
- ▶ *How successful is the dissemination of GEF project lessons and results?*
- ▶ *What is the sustainability of GEF-supported activities?*

Relevance

The extent to which the objectives of a GEF activity are consistent with beneficiary requirements, country needs, global priorities, and partner and donor policies.

- ▶ *Is GEF support relevant to the national sustainability development agenda and environmental priorities, national development needs and challenges, and action plans for GEF national focal areas?*
- ▶ *Are the GEF and its Agencies supporting Sierra Leone 's environmental and sustainable development prioritization and decision-making process?*
- ▶ *Is GEF support in Sierra Leone relevant to the GEF objectives for global environmental benefits regarding biodiversity, climate change, international waters, persistent organic pollutants, land degradation, and ozone depleting substances?*
- ▶ *Is Sierra Leone supporting the GEF mandate and focal area programs and strategies with its own resources and/or support from other donors?*

Efficiency

A measure of how economically resources/inputs (such as funds, expertise, and time, etc.) are converted to results.

- ▶ *How much time, effort, and financial resources are needed to develop and implement projects?*
- ▶ *What are the roles, types of engagement, and coordination among different stakeholders in project implementation?*
- ▶ *What are the synergies between GEF project programming and implementation among GEF Agencies, national institutions, GEF projects, and other donor-supported projects and activities?*

Evaluation Team

Carlo Carugi leads a team composed of a national consultant, Dr. Dunstan Spencer and a research assistant, Mrs. Ruchi Suhag from the GEF Evaluation Office.

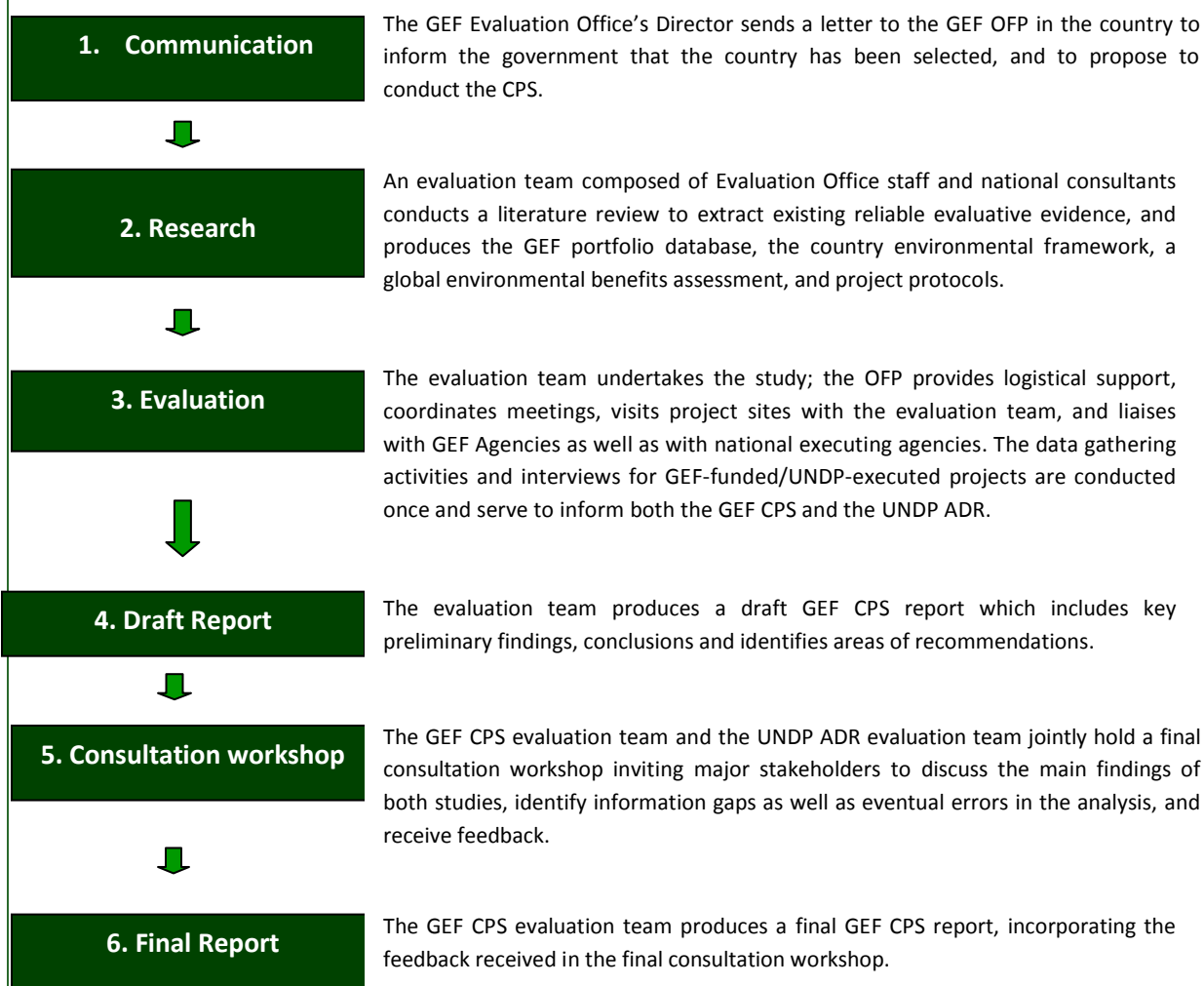
Role of the Operational Focal Point

The GEF Operational Focal Point (OFP) in a country plays a critical coordination role in GEF matters at the country level besides serving as the liaison with the GEF Secretariat and GEF Agencies, and representing their constituencies on the GEF Council. The OFP is responsible for the operational aspects of GEF activities, such as endorsing project proposals to affirm that they are consistent with national plans and priorities.

During the CPS, the OFP is expected to provide the following:

- **Coordination**—facilitate and coordinate consultations on GEF operational matters and among GEF Agencies, partners, and relevant stakeholders
- **Information sharing and learning**—provide key stakeholders with feedback on GEF activities in the country, including project implementation, project results and impacts, and mainstreaming of GEF objectives in national policy frameworks

CPS Process



The GEF's Sierra Leone's Operational Focal Point, **Dr. Kolleh Bangura** is the Director of Sierra Leone Environmental Protection Agency (SLEPA). GEF Agencies in the country, non-governmental organizations, and other major stakeholders being or having been involved with GEF activities in Sierra Leone will be extensively consulted during the conduct of the CPS.

The GEF Evaluation Office is an independent entity within the GEF reporting directly to the GEF Council. The Office assesses GEF policies, strategies, principles, and procedures as well as focal area programs. The goals of evaluation in the GEF are to learn from experience, provide an objective basis for assessing the results of the GEF's work, and provide accountability in the achievement of its objectives. It also promotes knowledge sharing on results and lessons learned among the GEF and its partners.