

A person in a grey t-shirt and olive green pants is holding a blue bucket and pouring small, reddish-brown seeds into it. The background shows a field with other people and palm trees under a clear sky. A large blue diagonal graphic element is overlaid on the right side of the image.

GEF COUNCIL MEETING 67

IEO Evaluation Update

June 2024



Overview

- 
- A background image showing a person in a field, wearing a light-colored shirt and dark pants, holding a bucket and pouring seeds. The image is overlaid with a blue diagonal band.
- — 1 Cofinancing in the GEF
 - — 2 OPS8 Approach Paper
 - — 3 Global Wildlife Program
 - — 4 Portfolio-Level Risk
 - — 5 FY25 Work Program and Budget

AN
EVALUATION
BY
THE



GEFIEO.ORG

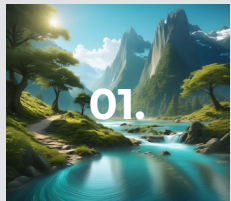
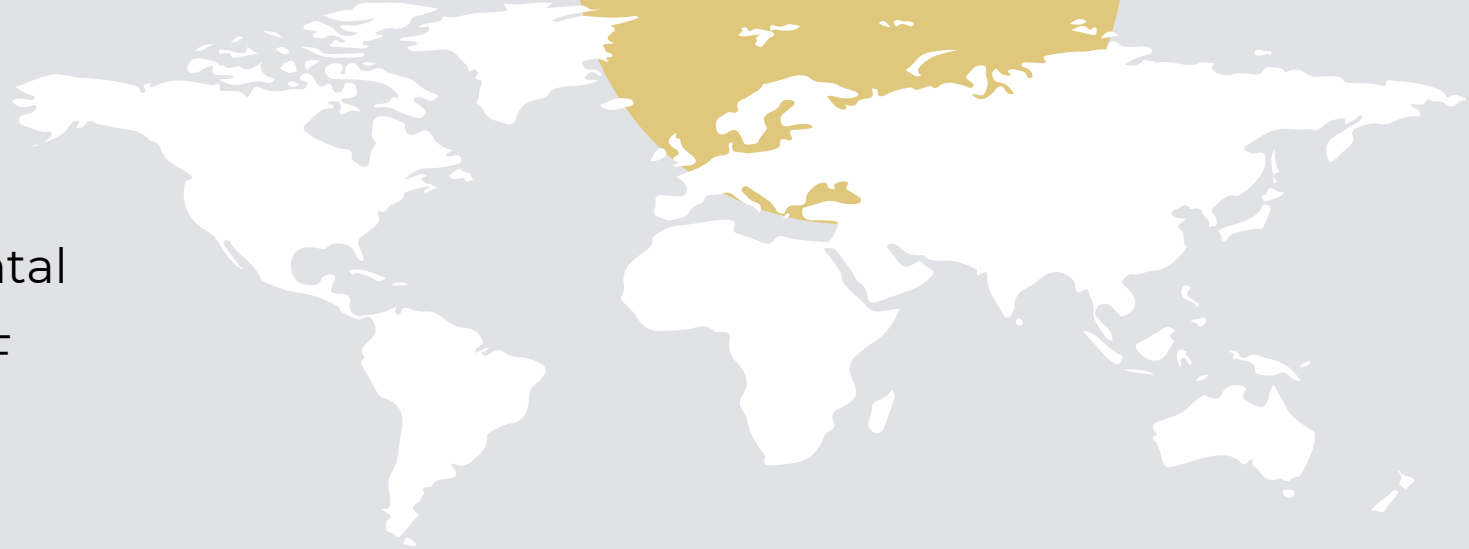
June/2024

COFINANCING.

Objective of Cofinancing at the GEF.



Amplifying the environmental benefits pursued by the GEF



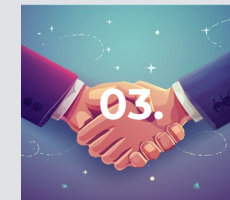
01.

Enhance project effectiveness, impact, & sustainability



02.

Foster national ownership



03.

Promote collaboration

Ambitious & Flexible.

COFINANCING TARGETS



Cofinancing Target.



OVERALL



\$1.2

:

\$1



\$0.25-\$9

:

\$1

Other Agencies
Cofinancing Targets.



THE WORLD BANK



ADB



THE
GLOBAL
FUND



GREEN
CLIMATE
FUND

UNSPECIFIED



01.

GEF's Cofinancing Targets Are More Ambitious Compared to Other Agencies

02.

GEF Cofinancing Policy Allows For Greater Variations in Type and Contributions



IEC

Realization at different stages of the project cycle

% of commitments at CEO Endorsement

Cofinancing Sources & Realization Rates

45%
GOVERNMENT



24%
GEF AGENCY

19%
PRIVATE SECTOR

5%
CSO

5%
DONOR AGENCY

1%
BENEFICIARIES

2%
OTHER

%

250
200
150
100
50
0

GOV

GEF

PS

CSO

DA

BEN

Other

102

66

97

177

236

112

88

60

26

9

60

5

0

67

Midterm
Completion

\$7.7

OVERALL

:

\$1

Committed at CEO Endorsement (\$)

Outcomes.



 **+10%**
Projects

FULLY REALIZED COFINANCING

Does cofinancing make a difference?



Positive
correlation
between
outcomes
and
cofinancing



GEFIO.ORG

Outcomes & Sustainability.



Significant
role of
cofinancing
in enhancing
sustainability

Sustainability.

 **+23%**
Projects

FULLY REALIZED COFINANCING

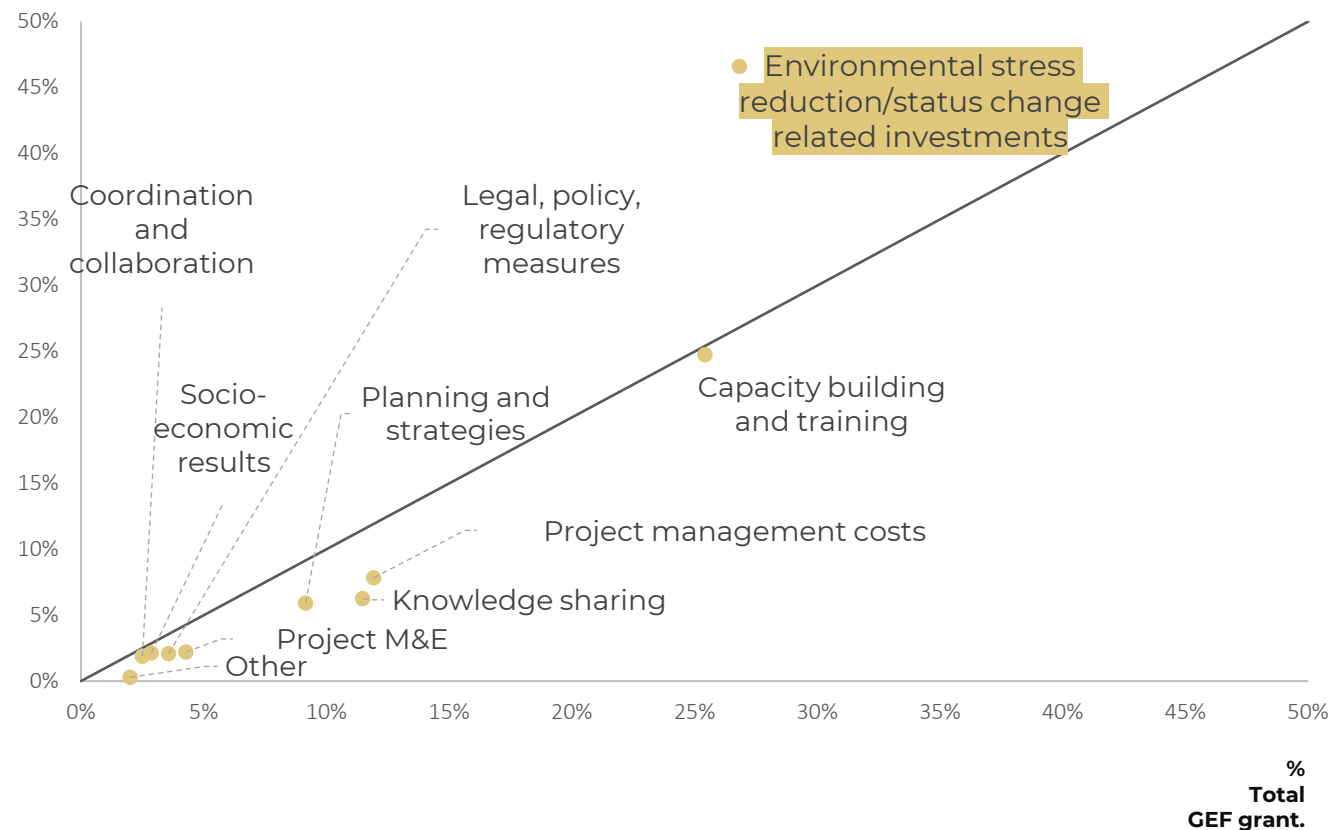
%
Total
Cofinancing.



What Attracts Cofinancing?

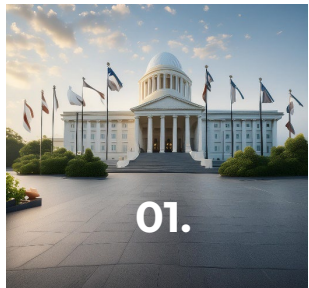


PROJECT COMPONENTS AND SHARE IN GEF FINANCING



Activities that are directly related to environmental stress reduction attract a higher level of cofinancing

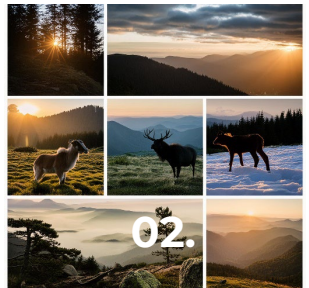
Factors influencing cofinancing.



01.

GEF Agency

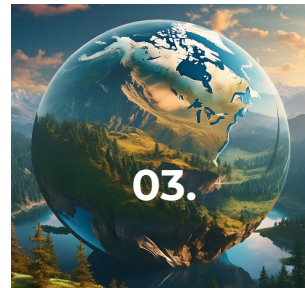
Non-MDBs
actively
pursue new
sources



02.

Project Type

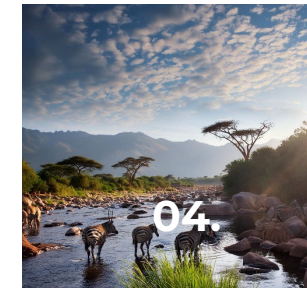
Country Context



03.

Limited pool of
contributors in
SIDS and other
countries

Programmatic Approach



04.

Geographic Scope



05.

MDBs 62%

vs.

112%

UN, NGOs

LDCs 55%

SIDS 81%

vs.

127%

MICs

Realization
Rates.



Securing commitments can be difficult.

Loan commitments realize less
frequently due to shifts in

**POLITICAL
PRIORITIES**
& STARTUP DELAYS

Especially from external sources,
such as governments and the
private sector, in resource-
constrained regions like

SIDS



Improved, but challenges remain.

Tracking Cofinancing.

Positive updates in the cofinancing policy and the GEF Portal

PIF Rejections

20%



GEF Secretariat conducts thorough reviews of cofinancing commitments during appraisal



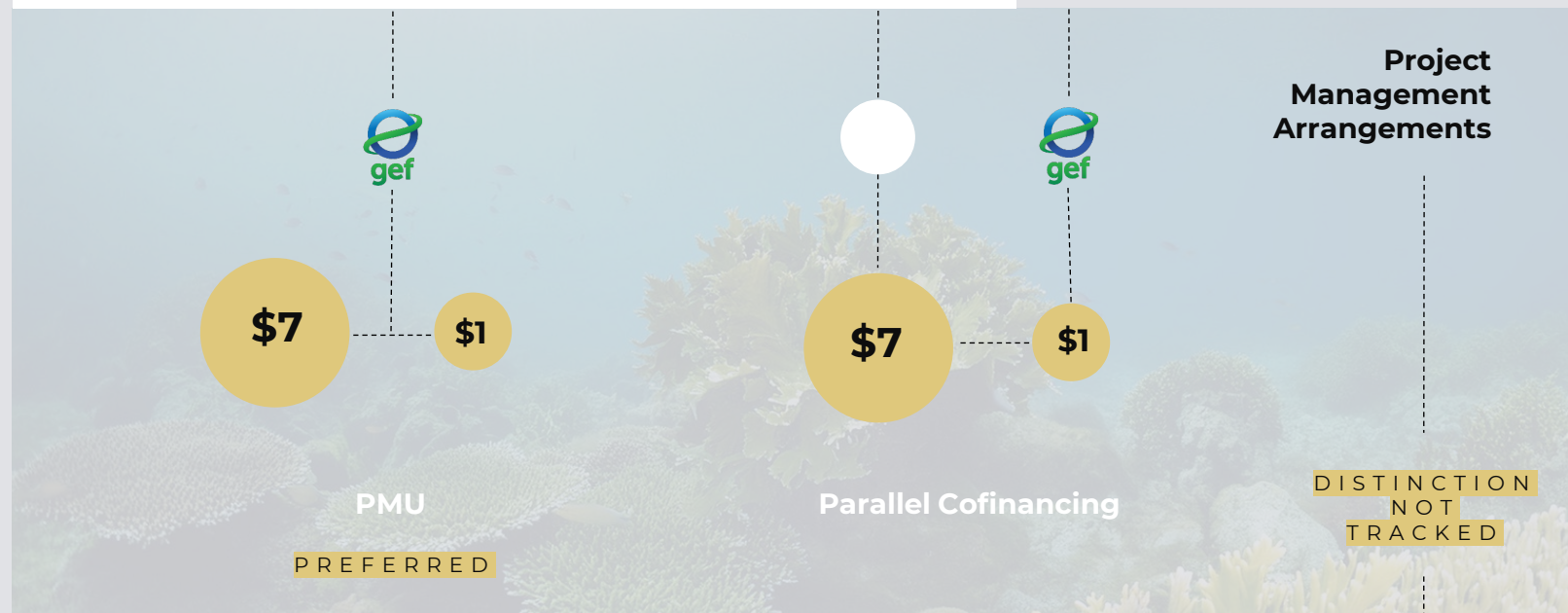
Less emphasis on tracking realization of cofinancing commitments during project implementation, undermining data credibility



Tracking in-kind cofinancing presents difficulties



Gaps in tracking parallel cofinancing



Proportionality.



Maintaining proportionality in project management costs (PMCs) is complicated by the widespread use of parallel and in-kind cofinancing



In-Kind Cofinancing

84%

GEF Projects



Parallel Cofinancing

Unknown

GEF Projects

Proposals With Proportionality Gaps.

60%

AN
EVALUATION
BY
THE

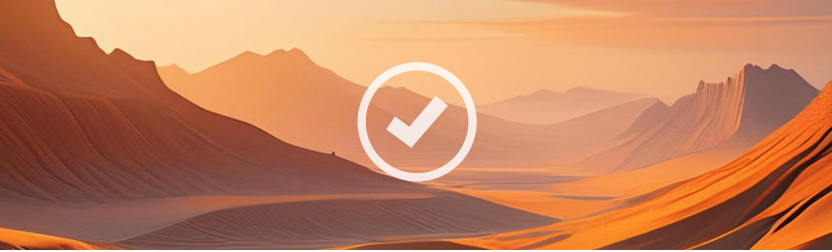


GEFIEO.ORG

June/2024

The background of the cover is a photograph of dark, jagged volcanic rocks. Two bright green ferns are growing from a crevice in the rocks. Two large, semi-transparent yellow circles are positioned on either side of the word 'RECOMMENDATIONS.', which is written in white, bold, sans-serif capital letters across the center of the image.

RECOMMENDATIONS.



Adequacy and quality assessment

01.



Criteria for inclusion/exclusion

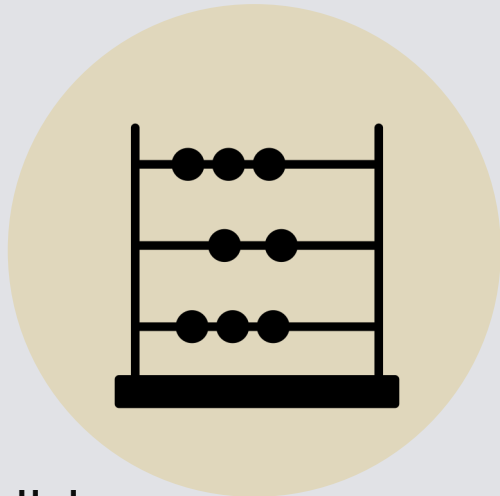
**Re-evaluate
the GEF
approach to
cofinancing.**



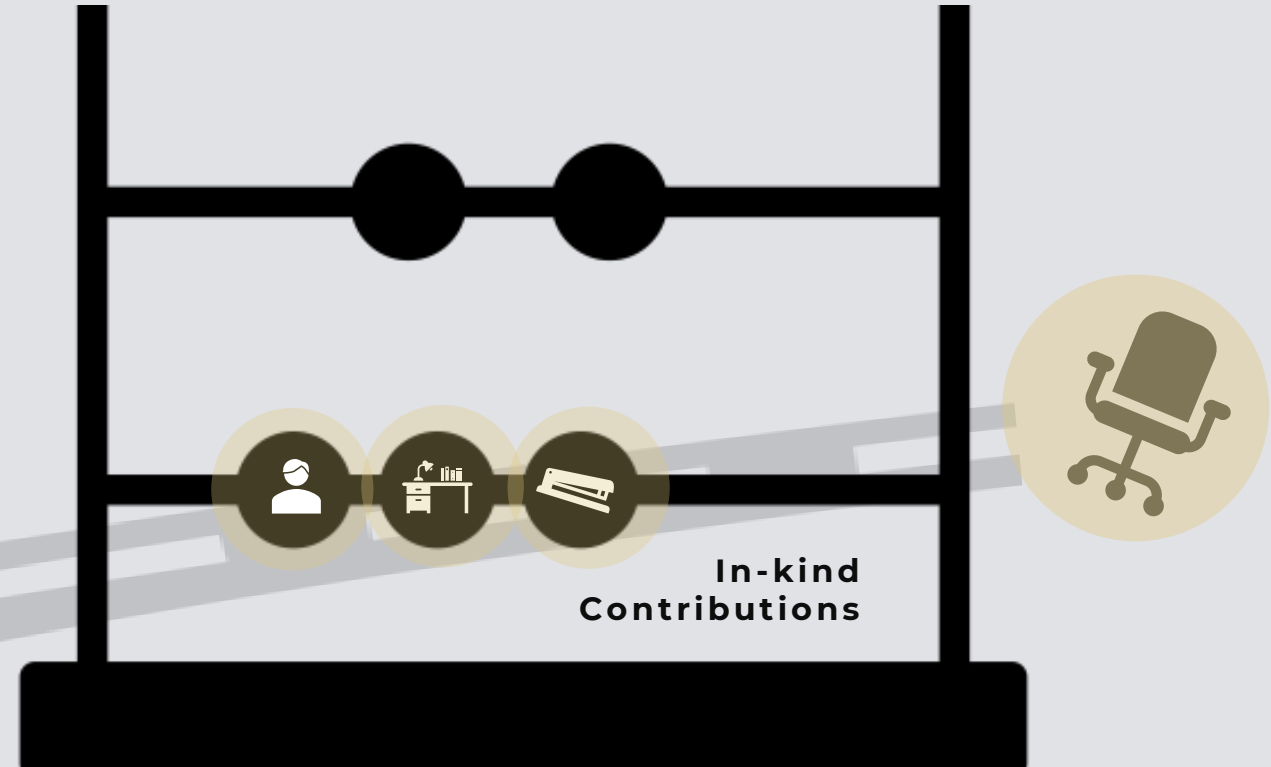
Ambitious targets vs. realistic and credible cofinancing



02. Revise the requirement on proportionality in PMC.



**Parallel
Cofinancing**



**In-kind
Contributions**

In-kind and parallel cofinancing result in substantial administrative exchanges between Agencies and GEF Secretariat



03.

Strengthen monitoring of cofinancing realization.



AN
EVALUATION
BY
THE



GEFIEO.ORG

June/2024

THANK YOU

2

EIGHTH COMPREHENSIVE EVALUATION OF THE GEF (OPS8)

Theme: integration



Purpose

A

Provide **evidence** for GEF-9 replenishment

B

Assess to what extent the GEF is achieving its objectives of enhancing **global environmental benefits**

C

Identify potential **areas for improvement**

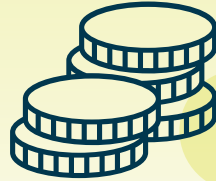
D

Assess the GEF's **progress** in implementing the GEF 8 Programming Directions

Context for OPS8



**World in
social and
economic recovery**



**Inflationary pressures,
tightening monetary
policies, conflict**



**Triple
Planetary
crises**



**Environmental
Risks Dominate**



**Challenges
in Environmental
Finance**



**Role of financial
innovation and
partnerships**

Conclusions of OPS7



Relevant **financing mechanism**



Strong record of **performance**



Robust and adaptable **partnership**



Unrealized potential for **mobilizing additional resources**



Tried and tested set of implementation **mechanisms**



More **innovative** than some competitors



Policies generally **consistent with good practice**



Supportive of **upstream policy work**

Recommendations of OPS7

- 
- 1 Innovate and recognize risks
 - 2 Demonstrate Additionality of **Integrated Programming**
 - 3 Develop a strategic approach to **country engagement**
 - 4 Strengthen **private sector engagement**
 - 5 Increase **support** to **LDCs** and **SIDS**
 - 6 Improve **administrative processes**
 - 7 Improve **monitoring of policies implementation**

GEF-8 Themes and Policy Measures

- 
- 1 Increasing **Emphasis** on **Integrated** and **Impact Programs**
 - 2 Deepening the **focus** on **Policy Coherence**
 - 3 Emphasizing **Co-benefits**
 - 4 Defining **Risk Appetite**

- 
- 5 Reforming the **country engagement strategy**
 - 6 Rolling out **SGP2.0**
 - 7 Implementing the **Private sector engagement strategy**
 - 8 Refining **policy** and **institutional measures**

THE THEORY OF CHANGE

Areas of GEF Contribution → The GEF's Catalytic Role → Generating *Impact*

*Knowledge
Exchange & Learning*

*Multistakeholder
Interactions*

*Interventions
Generating Global
Environmental Benefits*

*Policy, Legal &
Institutional Development*

*Individual & Institutional
Capacity-Building*

Scaling up pilots

Changing institutional
and country contexts

Improving policy coherence

Increasing understanding
of synergistic co-benefits

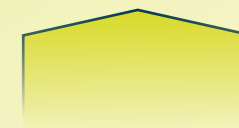
Supporting adaptation

Attracting
additional financing

And more...

Global Environmental Benefits

- Improved Ecological health
- Reduced environmental stress



Progress toward impact

Broader Adoption of Interventions

- Sustainability
- Mainstreaming
- Replication
- Scaling-up

Transformational Change

- Ecosystem
- Market
- Governance
- Etc.

OPS8 : Focus on Integration

2 Themes

1 GEF Programming Strategy,
Institutional Issues

2 GEF Relevance, Performance,
Impact, and Sustainability

Evaluation criteria

Effectiveness

Efficiency

Relevance

Sustainability

Coherence

FY23**FY24****FY25**

Impacts of COVID-19 on GEF interventions

Water Security

Annual Performance Report 2023

Behavior Change

Strategic Country Cluster: Lower Mekong

LDCF/SCCF Annual Evaluation Report 2023

Report on the Management Action Record

Drylands Country Cluster

Global Wildlife Conservation Program

GEF Support to Climate Information and Early Warning Systems

Learning from Challenges

Portfolio Level Risk

Cofinancing in the GEF

GEF Support to Community-based approaches

Approach Paper for the Eighth Comprehensive Evaluation of the GEF

LDCF/SCCF Annual Evaluation Report 2024

Country Engagement Strategy: Update Study

Small Grants Program: Update Study

Annual Performance Report

Sustainable Cities Integrated Program

Food Systems & Land Use Integrated Program

Amazon Basin Country Cluster

Private Sector Engagement Strategy

GEF Programs in the Pacific SIDS

Assessing Inclusion of Marginalized Groups in Fragile and Conflict affected solutions

GEF Support to Nature Based Solutions

Policy Coherence in the GEF

GEF Support to Phasing out PCBs in Chemicals & Waste

Socio Economic co-Benefits

Application of Technologies in GEF Projects

Partnership Dynamic & Competitive Advantage of the GEF

LDCF/SCCF Program Evaluation

LDCF/SCCF Annual Evaluation Report 2025

**Work Program
for GEF-8 period**



Programming Strategy and Institutional issues



2

GEF Performance, Impact and Sustainability



Overall Performance
(Outcomes, longer-term Sustainability, Behavior Change)



Focal area & Country Cluster Performance, Impact, (special themes), SGP and LDCF/SCCF



GEF performance and impact in Integrated and Impact Programs



GEF Role in enabling Policy Coherence



Generation of Socio Economic Co-Benefits through GEF Interventions



Catalytic Role of the GEF for Transformational Change - Innovation, Risk, Nature Based Solutions

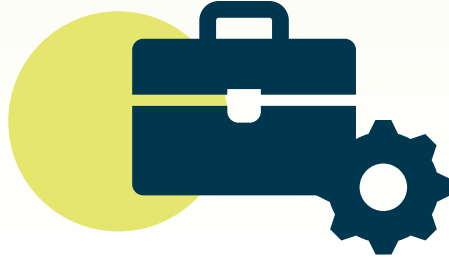


GEF Role in Catalyzing Finance and Partnerships to scale interventions

Bringing it all together



Specific **Competitive Advantage** of the GEF Partnership



Adequacy and appropriateness of GEF **policies and administrative processes**



Is the GEF's balance of **priorities contributing to better outcomes**



Methodology



International good practice standards



Mixed-method approach

Scientific and evaluation literature review • Theory of change development • Document review • Portfolio analysis • Interviews • Surveys • GIS/remote sensing • Rapid impact evaluation • Country case studies/field verification • Statistical analyses • Qualitative analyses • Triangulation • Post-completion verification • Quality-at-entry

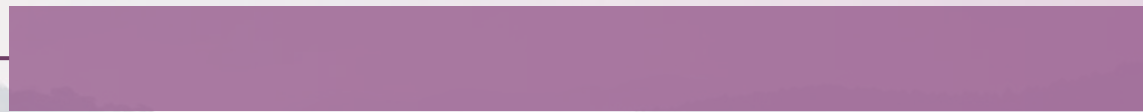


Limitations and mitigations strategies

Project timelines disrupted • Pace of implementation of programs and policies

Stakeholder consultations

*During the approach
paper preparation*



During OPS8



*In dissemination
and outreach*

Quality assurance



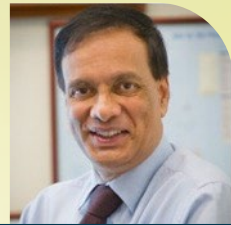
Hasan Tuluy



Stefan Schwager



Patricia Rogers



Vinod Thomas

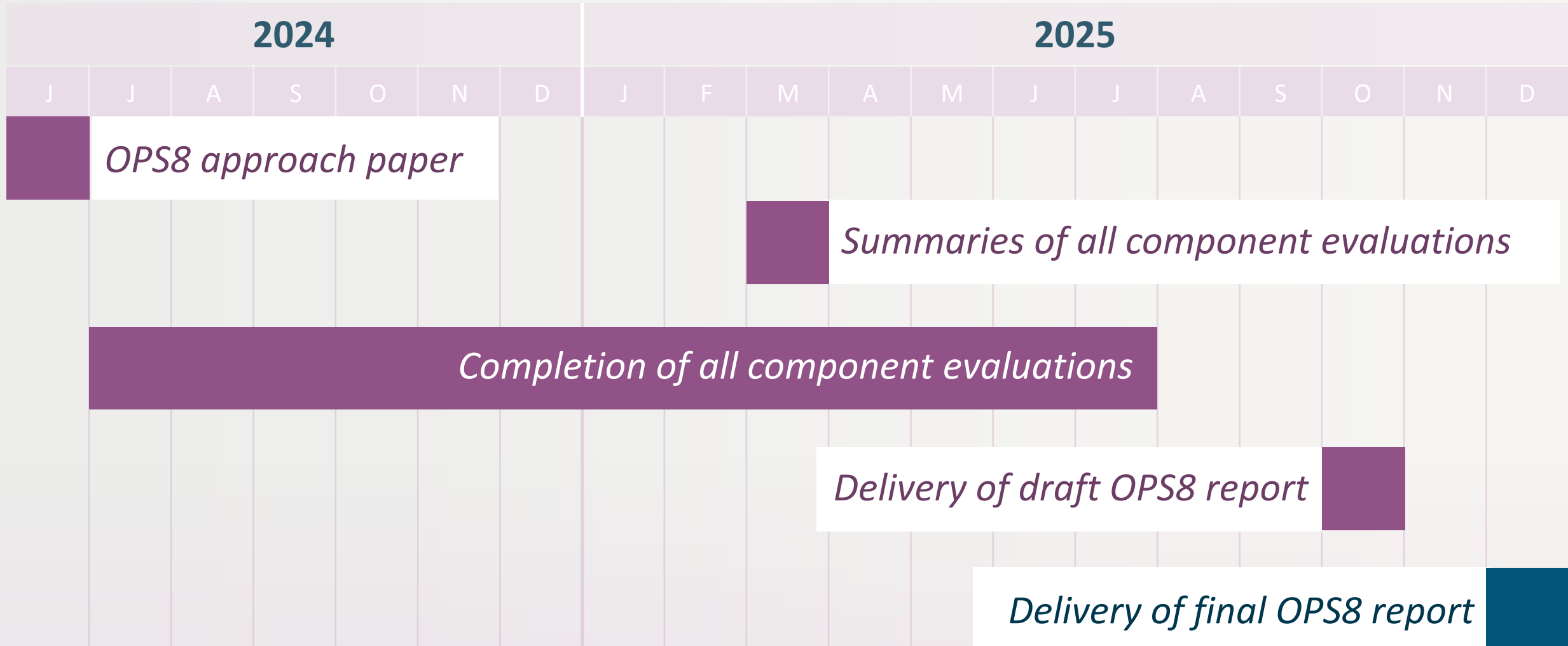


Monika Weber-Fahr

5 external advisers

Component evaluations

**Peer reviewers
and reference groups**



3

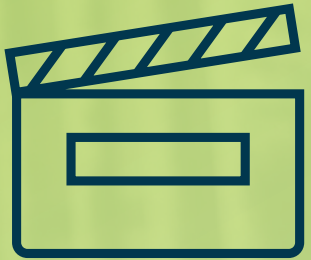
EVALUATION OF THE GLOBAL WILDLIFE PROGRAM



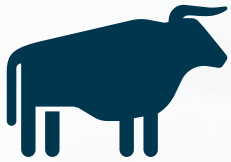
Findings



Video



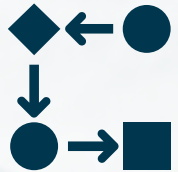
Conclusions: Progress on Several Fronts



Inclusion of a more **comprehensive wildlife conservation** and landscape management strategy in GEF-8 WCD IP



Identification of **climate change, conflict and fragility, COVID-19** and other **zoonotic diseases** as **key risks**



Promotion of **effective coordination**, knowledge management in addressing IWT, and adaptation to challenges



Engagement with **indigenous peoples, local communities (IPLCs)**, and **private sector** is **limited**



Progress in several GWP projects in **addressing** and **integrating policy coherence**



Progress in advancing **gender equality**

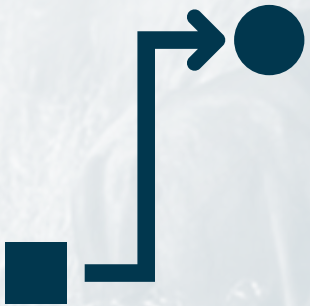
Conclusions



Reduction of the demand for **illegal wildlife products** across the supply chain remains a challenge



Challenges remain on **reporting on program-level results** for the GEF-6 and GEF-7 phases

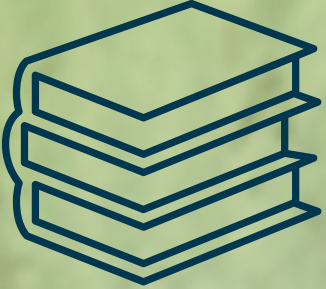


Disruption of the implementation in GEF-6 and GEF-7 projects due to COVID-19 pandemic, and influencing the design of the GEF-8 WCD IP



KM limitations impact the demonstration of program level contributions and additionality

Recommendations



1

Prioritize **enhanced cross-border collaboration** on Illegal Wildlife Trade (IWT)

2

Align results frameworks and indicators to **demonstrate overall program level effectiveness and additionality**

3

Support a **knowledge management platform** which systematizes the **collection and sharing of knowledge across the program phases**

4

Prioritize **comprehensive risk assessments** and **regular updates** throughout the Program's lifecycle, focusing on climate, conflict, health, tourism, and human rights risks

4

ASSESSING PORTFOLIO LEVEL RISK



June 16, 2024

TAKING RISKS

at the Global Environment Facility

An evaluation by the





Measuring

RISK & REWARD

GEF's
4-point
risk-rating
scale

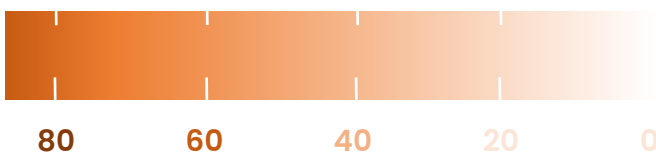
GEF's
6-point
outcome ratings:
proxy for global
environmental
benefits

Project Universe

HEATMAP: RISK v. OUTCOMES

Negative correlation between
risks and outcome ratings in 366
closed projects

COUNT OF PROJECTS

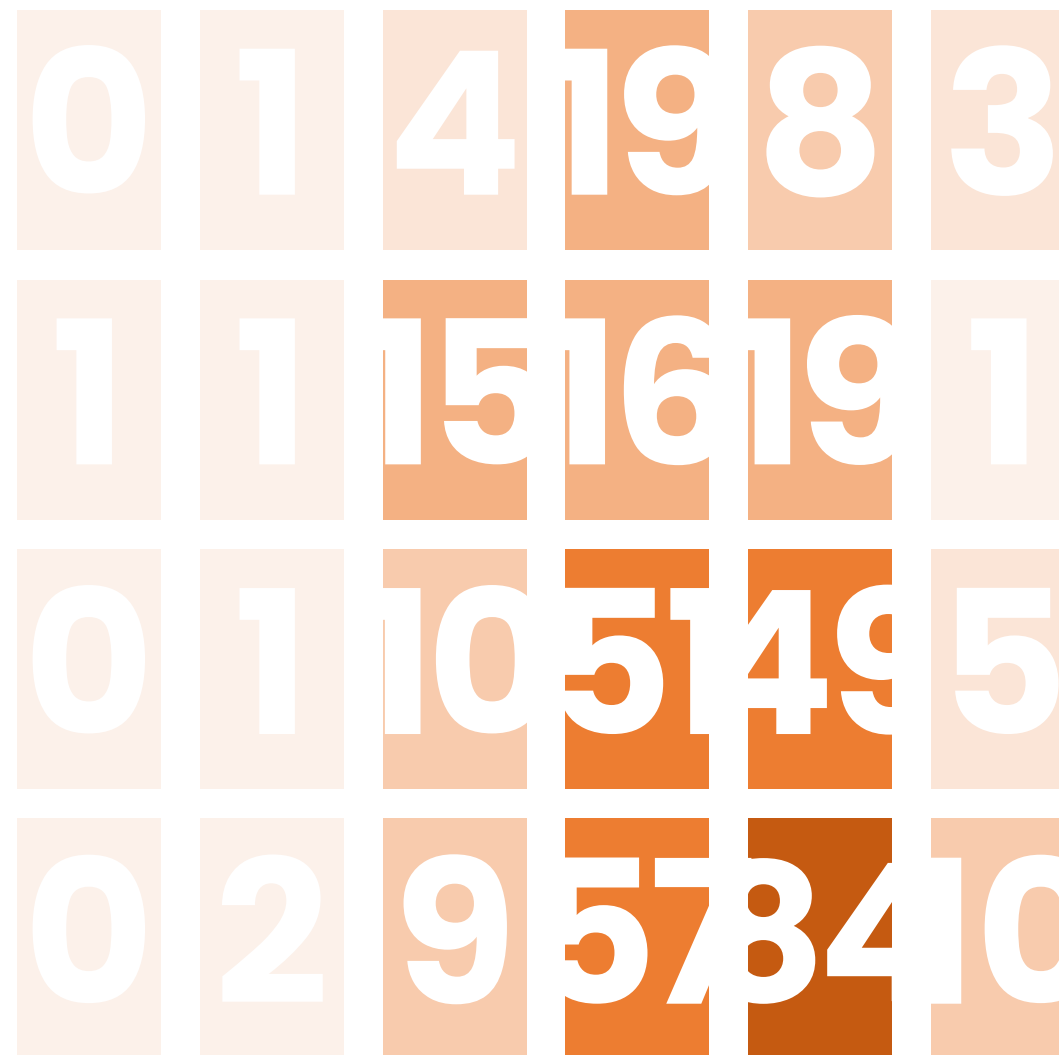
*Risk at Entry*

HIGH

SUBSTANTIAL

MODERATE

LOW



1

2

3

4

5

6

Outcome Rating



*Renewable Energy for Rural
Livelihood Project*

Highly satisfactory community-
managed and owned off-grid
renewable energy project

NEPAL



88

**HIGH &
SUBSTANTIAL RISK**

Projects identified

*Renewable Energy for the city of
Marrakesh's BRT system project*

The project financed a solar park
and a Bus Rapid Transit system
for the city of Marrakesh

MOROCCO



*Improved Forested Landscape
Management Project*

Satisfactory improvement in
forested landscape management

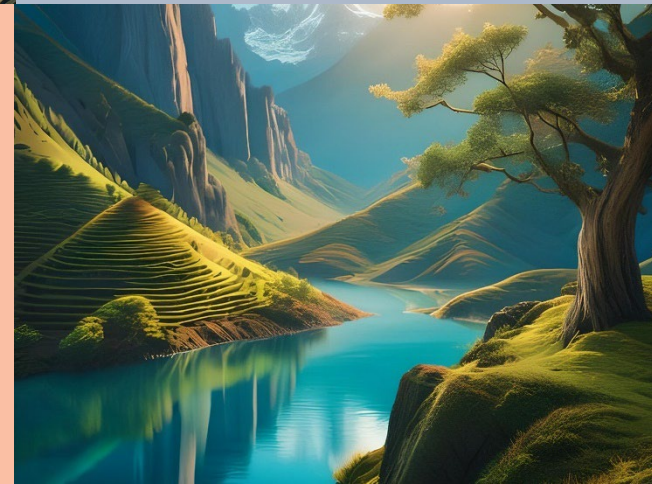
CONGO, DRC



*Promoting Access to Clean
Energy Services*

Country hosted a dialogue on
renewable energy, drafted
policies, and piloted a project

**ST. VINCENT & THE
GRENADINES**



*Improving Management
Effectiveness of the Protected
Area Network*

20 years of GEF engagement with
Uruguay led to the creation of a
protected area system buffering
against deforestation

URUGUAY



FINDINGS

Finding

HIGH RISK SPREAD



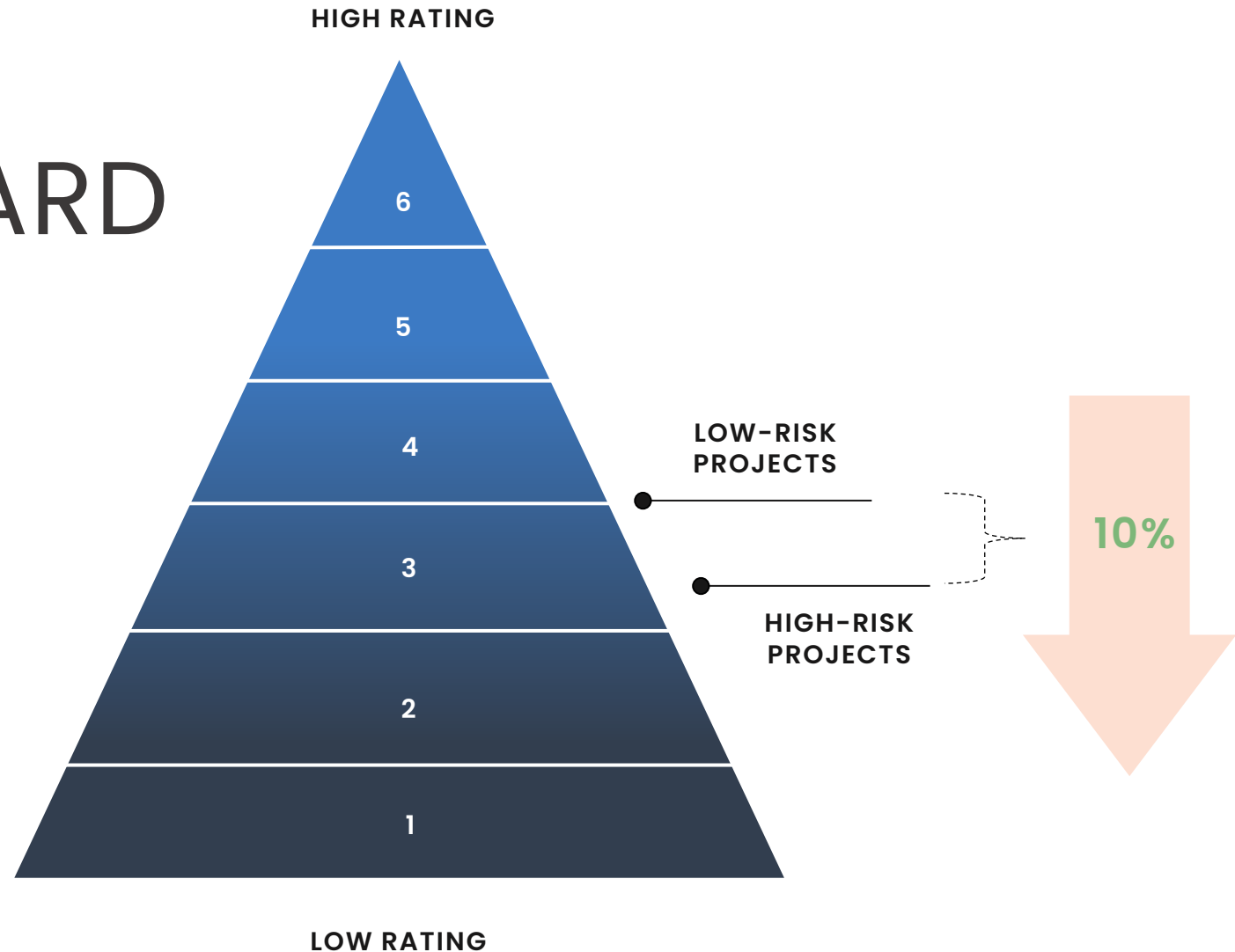
HIGH RISK PROJECTS DEMONSTRATE GREATER OUTCOME VARIANCE

Finding

HIGH REWARD PREMIUM

ON AVERAGE, HIGHER RISKS YIELD
LOWER OUTCOMES

GEF sacrifices **10%** in
moderately satisfactory or
above outcome ratings for
higher rewards
and impacts



Examples

HIGH RISK/ HIGH REWARD

Three examples of where the IEO team discovered high rewards to high-risk taking



Renewable Energy for Rural Livelihood Project

Highly satisfactory community-managed and owned off-grid renewable energy project

NEPAL



Improved Forested Landscape Management Project

Satisfactory improvement in forested landscape management

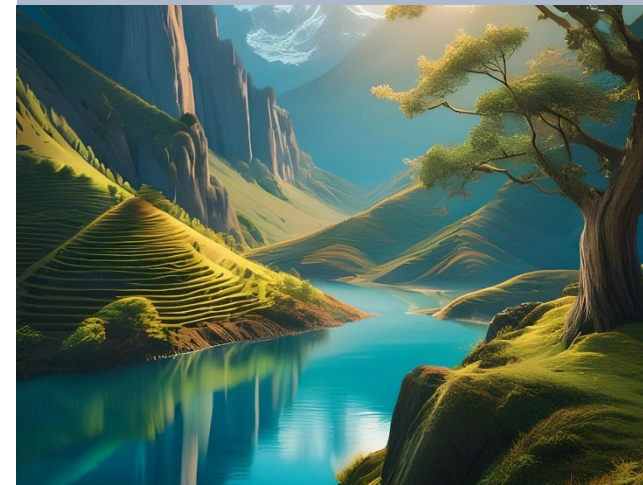
CONGO, DRC



Improving Management Effectiveness of the Protected Area Network

20 years of GEF engagement with Uruguay led to the creation of a protected area system buffering against deforestation

URUGUAY





ESTEROS DE FARRAPOS
NATIONAL PARK
URUGUAY

Finding

INSTITUTIONAL & STATE CAPACITY INFLUENCE RISK

1

INTERNAL RISK FACTORS

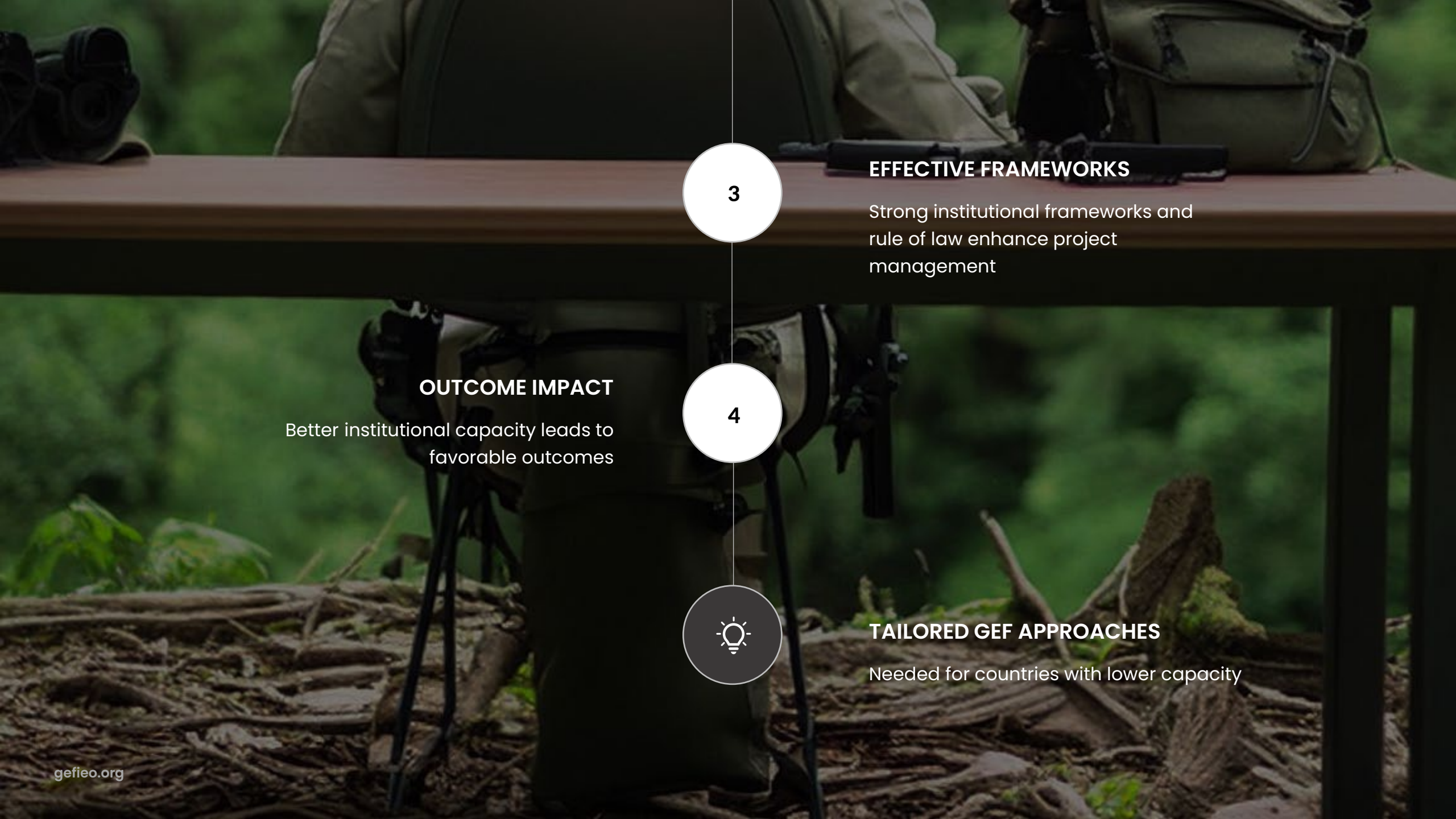
Institutional Capacity is crucial

Deficiencies: Technical/financial resources, government ownership, local capacity

2

AGENCY CONCERNS

Low in-country capacity

A background image showing a person in a field, possibly a soldier or researcher, with a rifle and gear. The image is dark and moody, with a focus on the person's legs and the ground.

3

EFFECTIVE FRAMEWORKS

Strong institutional frameworks and rule of law enhance project management

4

OUTCOME IMPACT

Better institutional capacity leads to favorable outcomes



TAILORED GEF APPROACHES

Needed for countries with lower capacity

Finding

ADAPTIVE RISK MANAGEMENT

YIELDS POSITIVE RESULTS

START**HIGH-RISK****Kazakhstan***Chemicals & Waste***PROACTIVE RISK
MANAGEMENT**

+ Decrease in risk ratings indicates potential proactive risk management practices

**OUTCOME IMPACT**

+ Decreased risk ratings correlate with improved outcomes

- Conversely, some projects experienced increased risk ratings, signaling challenges during implementation

END**LOW-RISK**

Better outcomes because of effective risk/project management

GEF's 2024 "Risk Appetite" paper *substantially* increased the GEF's risk appetite



DIMENSION

Category

↓ 6%

INCREASED RISK APPETITE

SUBSTANTIAL



CONTEXT

Climate

Environmental and Social

Political and Governance

HIGH



INNOVATION

Institutional and Policy

Technological

Financial and Business Model

MODERATE



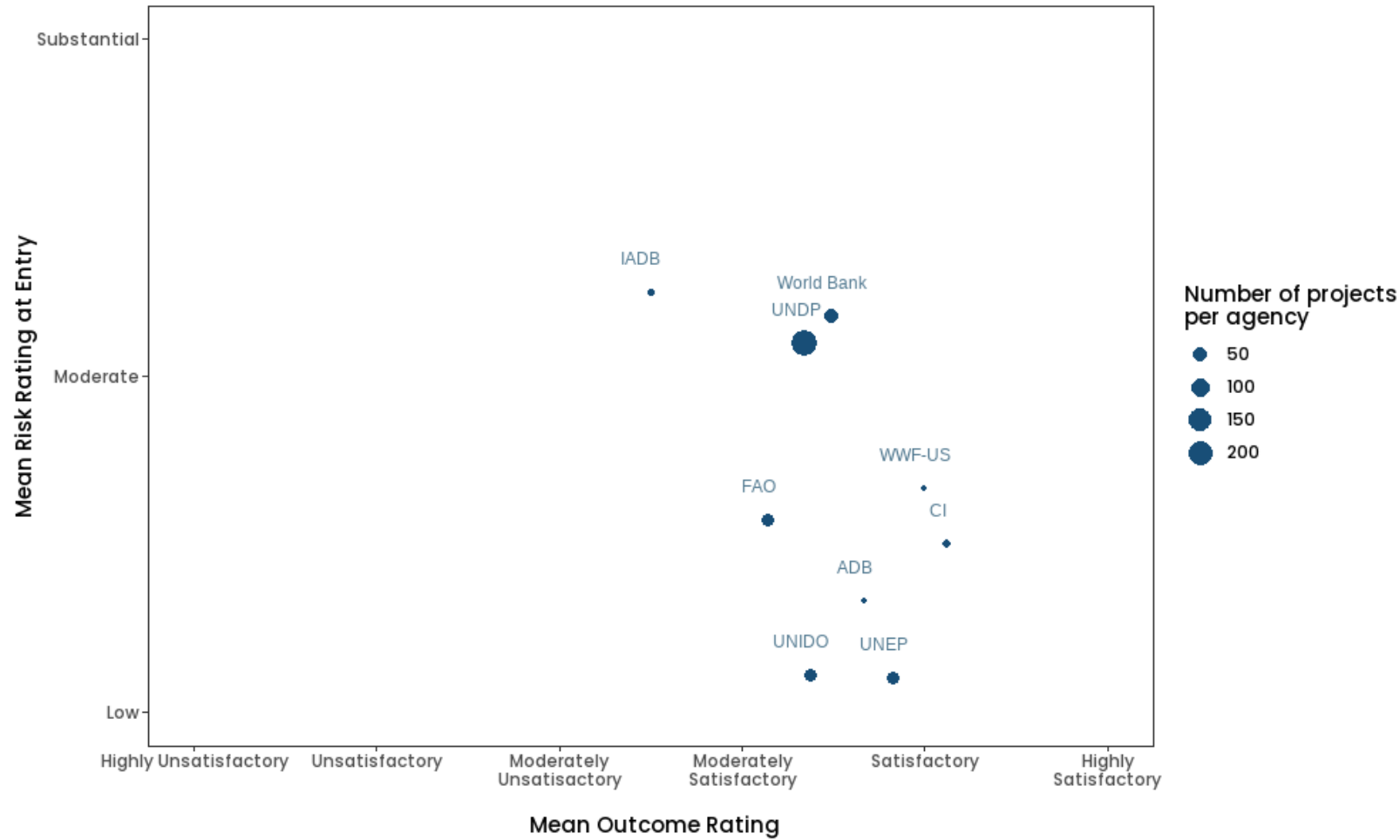
EXECUTION

Capacity for implementation

Fiduciary

Stakeholder

IEO's prediction results show that under the new risk appetite, average outcomes would remain in the **satisfactory** range.



Finding

DIFFERENT RISK

PROFILES CAN LEAD TO SIMILAR OUTCOMES AMONG GEF AGENCIES

Agencies have different risk management strategies and different abilities to manage risks

Risk Profile

The risk profile of the GEF portfolio has remained largely unchanged



Limited Guidance

Agencies emphasized need for clearer guidance and transparency regarding risk expectations



Room for Risk

MDBs and UNDP, can take on more risk and achieve successful outcomes



CONCLUSIONS



01

Risk & Reward

Some high-risk projects may achieve significant impact and reward, yet others may ultimately fail

02

Risk Reality

On average, taking on higher risk does not directly translate into higher rewards

03

Management Matters

How projects are managed is a significant driver of outcomes

04

Complex Situations

Operating in complex country conditions, e.g., FCV countries, does not necessarily lead to lower outcomes

Evaluation

RECOMMENDATIONS



Refine

GEF should refine the 2024 risk appetite statement to clarify risk ownership and establish a risk tolerance band



Mechanism

Establish a risk management mechanism to proactively manage risks

An astronaut in a white spacesuit with a large backpack stands on the left side of the frame, looking out over a desolate, grey, cratered lunar landscape. In the background, the Earth is visible as a large blue and white sphere on the right side of the image. The sky is a deep black, filled with numerous stars and a faint, glowing nebula. The text "THANK YOU" is centered in the middle of the image in a large, white, sans-serif font.

THANK YOU

An evaluation by the



5

WORK PROGRAM AND BUDGET

- — ① Evaluation Work in Progress
- — ② Management Action Record
- — ③ Knowledge Management and Learning
- — ④ Budget and Human Resources



2024							2025											
Evaluation of...							Evaluation of...											
J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
GEF Programs in Pacific Small Island Developing States (SIDS) The GEF’s Chemicals and Waste Focal Area Results Based Management System Study on the Environmental & Socioeconomic Co-benefits of GEF Interventions Evaluation of Private Sector Engagement														GEF Food Systems and Land Use Integrated Programs				
														GEF Support to Nature-based Solutions				
														Policy Coherence in the GEF				
														Results-Based Management in the GEF				
														GEF Partnership Dynamics and Comparative Advantage				
														LDCF/SCCF Annual Evaluation Report 2024 and Program Evaluations				
							An Update of...											
														The Country Engagement Strategy Evaluation				
														Small Grants Programme Evaluation				

Management Action Record

Past Reforms

2021

Council Endorses the Management Response and Action Plan

2022

Management specifies level of agreement, develops an action plan with timelines

Findings from the 2024 MAR

BASED ON 21 RECOMMENDATIONS FROM 8 EVALUATIONS

- 1) **Level of agreement was expressed for all recommendations**
- 2) **Action plans**

81% Fully addressed recommendations

19%

Lacked concrete actions/
specific timelines

52%

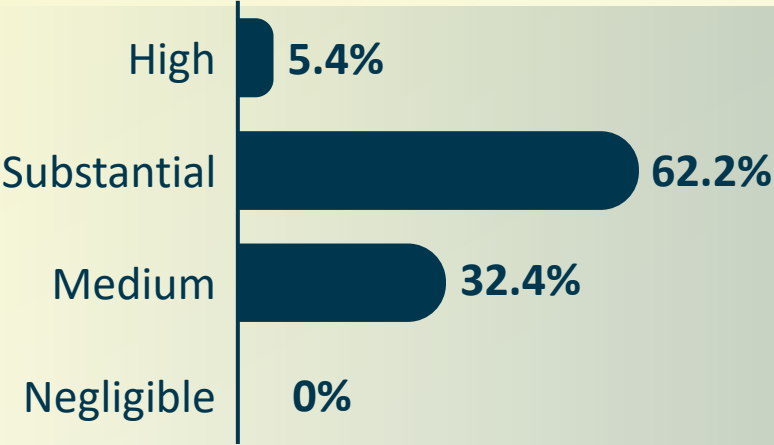
48%

primarily list
concrete actions

present preliminary actions or discuss
conditions under which the actions
would be contingent

Management Action Record

GEF IEO's ratings in 2024 for implementation progress



The GEF IEO's ratings **matched with Management's self-assessment** in 43% of cases

		Management's ratings in 2024			
		High	Substantial	Medium	Negligible
GEF IEO's ratings in 2024	High	2	0	0	0
	Substantial	15	8	0	0
	Medium	0	6	6	0
	Negligible	0	0	0	0

16 matches out of 37 responses

Knowledge Management



PUBLICATIONS

- **Open access publication**
Conflict-Sensitive Conservation
Lessons from the Global
Environment Facility
- **Blogs**
- **Website**



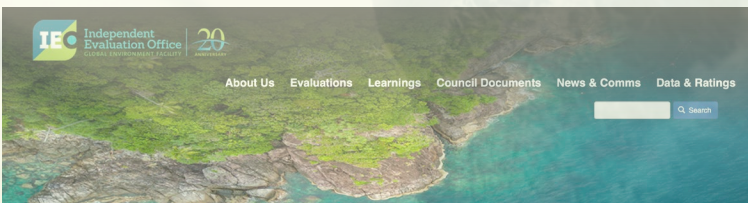
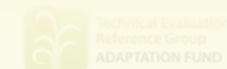
TRAINING

- **Workshop on Evaluation**
at the nexus of the environment
and development for the
*International Program for
Development Evaluation
Training (JULY 2024)*
- **Online training** on
environmental evaluation



MEETINGS AND PARTNERSHIPS

- **Conference (March 2024)**
- **IEG@50 & GEI:** Future proofing
national evaluation systems
environment
- **Climate Funds Meeting**
- **gLOCAL**
- **MOPAN Multilateral Funds**



Online Training: Environmental Evaluation

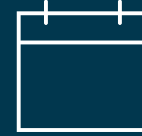


INTRO VIDEO



GEF IEO 4th Conference

on Evaluating Environment and Development



2024, March 5th - 7th
Washington, DC

INTEGRATING ENVIRONMENTAL AND SOCIOECONOMIC DOMAINS FOR SUSTAINABILITY



GEF IEO 4th Conference

DAY

1

Opening Plenary 1: Setting the Stage: Theme of Integration
Parallel 1: Food Security
Parallel 2: Transformational Change
Parallel 3: Fragile Conflict Vulnerable
Parallel 4: Systems Design Quest
Parallel 5: Transforming Evaluation Systems to Mainstream Sustainability
Parallel 6: Pollution, Chemicals, & Water Management
Plenary 2: Science Informing Evaluation
Parallel 7: Evaluation Networks and Communities of Practice
Parallel 8: Sustainable Cities
Parallel 9: Socioeconomic Co-Benefits and Development Impacts
Opening Day Cocktail: Networking and Poster Display

DAY

2

Plenary 3: Nature-Based Solutions (NBS)
Plenary 4: Challenges in Private Environmental Finance
Parallel 10: Private Sector
Parallel 11: Inclusion
Parallel 12: Climate Change Mitigation
Plenary 5: Evaluating Sustainability in Environment Funds
Parallel 13: Adaptation and Climate Resilience
Parallel 14: Mainstreaming Ecosystem Health, and Equity Lens into All Evaluations
Parallel 15: Approaches, Methods, and Tools – Mixed Methods Focus
Parallel 16: Measuring Behavior Change
Parallel 17: Approaches, Methods, and Tools – Quantitative Focus
Parallel 18: Forestry, Land-use Management, Biodiversity



Sessions

DAY

3

Plenary 6: Transforming Evaluation Systems to Mainstream Sustainability: Country Perspectives
Parallel 19: Decolonizing Evaluation
Parallel 20: Country-led Evaluations
Parallel 21: Open Discussion on Integrating Environment into Evaluation
Closing Plenary 7: Looking Ahead



KNOWLEDGE MANAGEMENT

GEF-8 65

GEF IEO 4th Conference

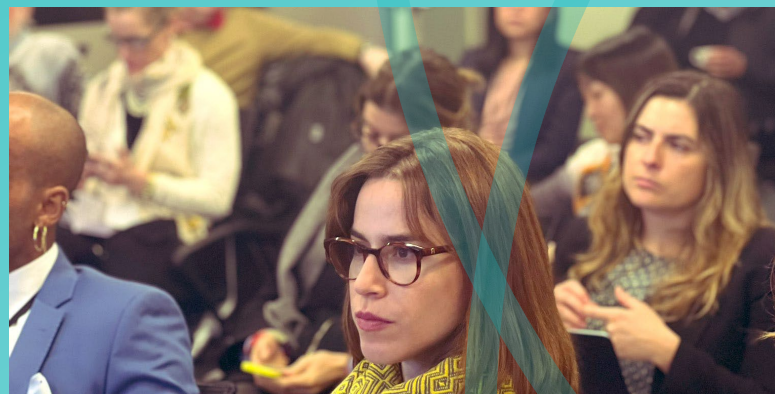
#GEFIEO4thConference

X @ G

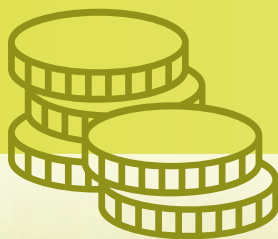
 **150+**
PARTICIPANTS

 **ALL**
REGIONS

Evaluation
Declaration



IEO BUDGET

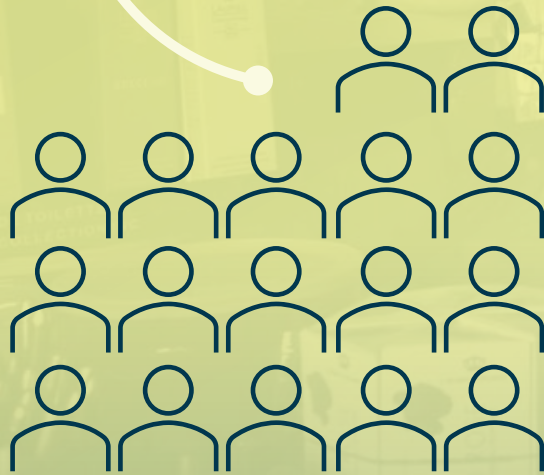


	FY24	FY25
Operations	5.4 million	5.7 million
Evaluations	1.6 million	2.0 million
Lease & Indirect	1.1 million	1.2 million
TOTAL	8.3 million	8.9 million

Human Resources

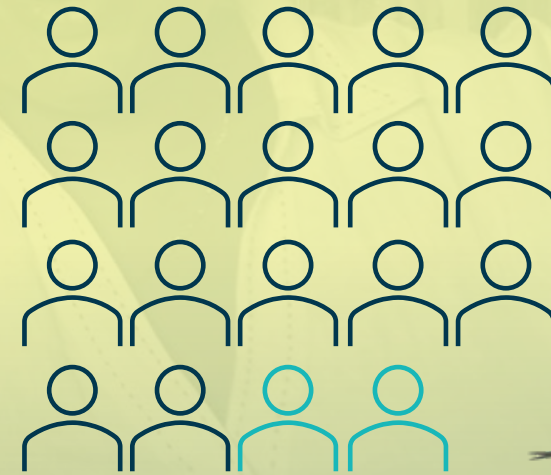
FY 24

17 staff



For FY25

19 staff



Evaluations coming next ...*December 2024*



Study on the **Environmental**
and **Socioeconomic**
Co-benefits of GEF
Interventions



Evaluation of GEF Programs
in **Pacific Small Island**
Developing States (SIDS)

Evaluation of the
Results Based Management System



Evaluation of Private Sector
Engagement

Evaluation of the
GEF's **Chemicals and**
Waste Focal Area



Recommended Council Decision

The Council, having reviewed the “FY 2025 Work Program and Budget of the Independent Evaluation Office,” acknowledges the progress made by the GEF Independent Evaluation Office (IEO) in the reporting period. The Council approves the annual IEO budget for FY25 for a total of \$8.967 million, which includes the 11% Indirect overhead charge in accordance with the decision made by the GEF Council at its 64th Session in June 2023.



The background image shows a person in a light-colored t-shirt and khaki pants, holding a blue bucket and pouring small, reddish-brown seeds or grains into it. The person's hands are the central focus. In the background, another person in a red shirt is visible, working in a field. The scene is outdoors with trees and a clear sky.

GEF COUNCIL MEETING 67

IEO Evaluation Update

June 2024

