



GEF Country Portfolio Evaluation: Moldova (1994-2009)

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GLOBAL ENVIRONMENT FACILITY
EVALUATION OFFICE

The GEF Arrangement at the International Level





The GEF Evaluation Office

Mission:

To enhance global environmental benefits through excellence, independence and partnership in monitoring and evaluation.

Objectives:

- Promote accountability for the achievement of GEF objectives through the assessment of results, effectiveness, processes, and performance of the partners involved in GEF activities.
- Promote learning, feedback, and knowledge sharing on results and lessons learned among the GEF and its partners.

Principles:

- Impartiality
- Professionalism
- Transparency

Source: GEF Monitoring and Evaluation Policy (2006).



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GEF Evaluation Office: Work Program GEF-4 (FY07-FY10)

Financial Year 07 completed

- ❑ 2 CPEs: Philippines and Samoa
- ❑ Annual Performance Report 2006
- ❑ Evaluations of the incremental cost assessment
- ❑ Joint evaluation of the project cycle
- ❑ Evaluations of the experience of EAs

Financial Year 08 completed

- ❑ 4 CPEs: South Africa, Benin, Cameroon, Madagascar
- ❑ Capacity Development Evaluation
- ❑ Impact Evaluation of 3 biodiversity protected areas projects in East Africa
- ❑ Small Grants Programme
- ❑ Annual Performance Report 2007

Financial Year 09 completed

- ❑ Overall Performance Study 4
- ❑ 2 CPEs: Egypt and Syria
- ❑ Annual Performance Report 2008
- ❑ Impact (Ozone in ECA)
- ❑ Special requests from Council: RAF mid-term Evaluation

Financial Year 2010 ongoing

- ❑ *2 CPEs: Moldova and Turkey*
- ❑ *Annual Programme Report '09*
- ❑ *Impact study on international waters*
- ❑ *Evaluation of the Special Programme for Adaptation*

What Are CPEs?

- ❑ Country Portfolio Evaluations (CPEs) are conducted by the GEF Evaluation Office to assess the totality of GEF support across all GEF Agencies and programs
- ❑ The country is used as the unit of analysis
- ❑ CPEs assess the relevance, results, and efficiency of GEF projects at the country level, to see:
 - How these projects perform in producing results
 - How the results are linked to national environmental and sustainable development agendas as well as to global environmental benefits



What is the Purpose of CPEs

To provide **feedback** and **knowledge sharing** to:

- ❑ The **GEF Council**, in its decision making on resource allocation and policy and strategy development
- ❑ The **Moldovan government**, on its participation in the GEF
- ❑ To the **Agencies and organizations** involved in the preparation and implementation of GEF-funded projects and activities

Why and Where are CPEs Undertaken?

Why?

- ❑ CPEs are requested by GEF Council
- ❑ They allow to see the implications of the GEF funds allocation systems at country level
- ❑ They provide additional evaluative coverage for GEF EO

Where?

- ❑ **FY 06:** First CPE in Costa Rica (pilot)
- ❑ **FY 07:** Samoa and Philippines
- ❑ **FY 08:** Benin, Cameroon, Madagascar, and South Africa
- ❑ **FY 09:** Egypt and Syria
- ❑ **FY 10:** *Moldova and Turkey*

The reports can be found on www.gefeo.org



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Outcomes from Previous CPEs (1)

ACPER 2008 (Benin, Madagascar, South Africa)

The GEF Council requested the GEF Secretariat to:

- ❑ Continue to strengthen the concept of integrated multi-focal areas approaches, including addressing transboundary issues, and particularly adaptation to climate change and land degradation, to ensure maximization of global environmental benefits,
- ❑ Further develop specific, proactive and more flexible engagement approaches with countries in Africa, particularly the Least Developed Countries that have limited capacity to access and implement GEF funding, and
- ❑ Enhance country ownership through GEF programs that support national integrated policies, in accordance with national processes and institutions.



Outcomes from Previous CPEs (2)

ACPER 2009 (Cameroon, Egypt, and Syria)

The GEF Council requested the GEF Secretariat to:

- ❑ Explore within the GEF partnership modalities to address the significant gap of available resources for combating land degradation to support key challenges facing countries like Egypt, Syria, and Cameroon.
- ❑ Conduct a survey of countries in exceptional situations concerning limited access to GEF partner International Financial Institutions, like Syria.



How Are Countries Selected?

The selection process ensures:

- 1) Transparency
- 2) Correspondence with criteria from the GEF EO
- 3) Synergy with other GEF EO evaluations

The selection process entails the following steps:

- ❑ Countries are grouped by region, in order to have 2 CPEs per region conducted annually
- ❑ Countries are ranked according to their potential contribution to the global environment, and to their RAF allocation
- ❑ A random stratified selection process is then applied to create a shortlist of 8 countries
- ❑ The GEF EO makes the final choice based on 2) and 3)



What Projects Are Included in the CPE?

- ❑ All nationally implemented GEF supported projects (full and medium size, enabling activities, SGP, and others) at different stages of the project cycle (pipeline, on-going and completed) and implemented by all GEF Agencies in all focal areas
- ❑ Regional and global projects are selected for review on the basis of the following:
 - A Project Coordination Unit is based in the country
 - Demonstration sites exist in the country
 - A clear connection exists to national projects
 - The project is in a focal area that is of particular relevance for the country

GEF Portfolio in Moldova (US\$M)

Approved projects: on-going and completed

National	15 projects	GEF US\$ 23.9	Co-finance US\$ 24.4
Regional	9 projects 1 Persistent Organic Pollutants 8 International Waters		

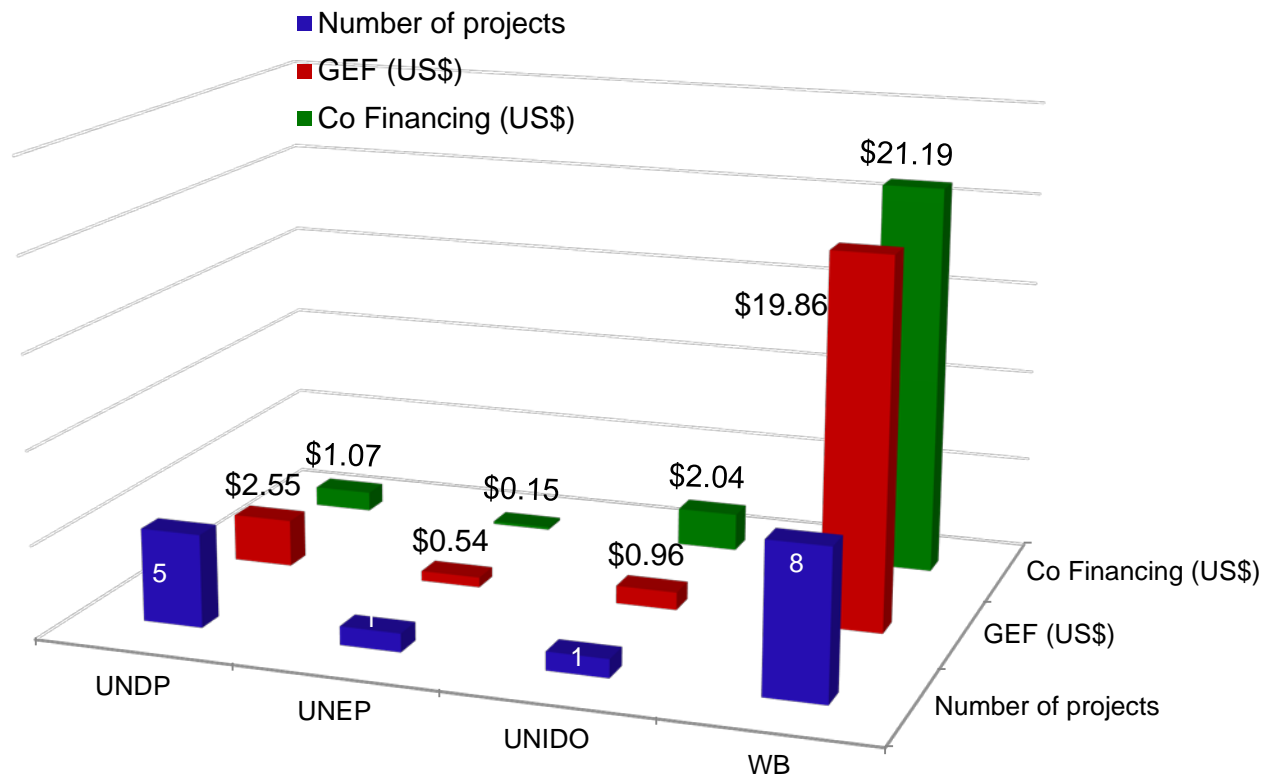
GEF Portfolio in Moldova by Project Status (US\$ M)

Status	Number of projects	GEF (US\$ M)	Co-financing (US\$ M)
Completed	8	\$12.72	\$13.79
Under implementation	4	\$9.26	\$8.61
In pipeline	2	\$1.94	\$2.04
Dropped	4	n.a.	n.a.



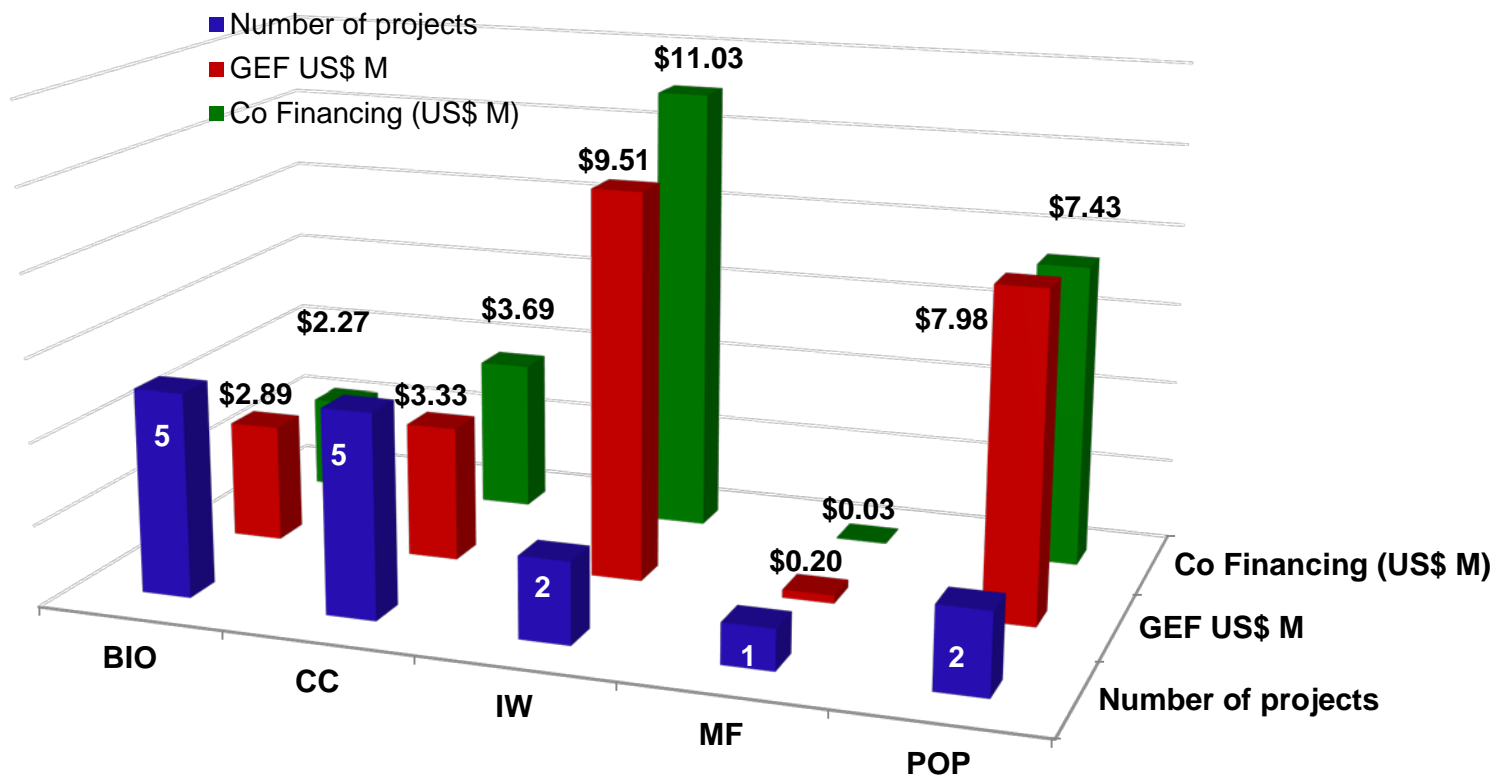
GEF Portfolio in Moldova by GEF Agency (US\$ M)

	Number of projects	GEF (US\$ M)	Co-financing (US\$ M)
UNDP	5	2.55	1.07
UNEP	1	0.54	0.15
UNIDO	1	0.96	2.04
World Bank	8	19.87	21.19



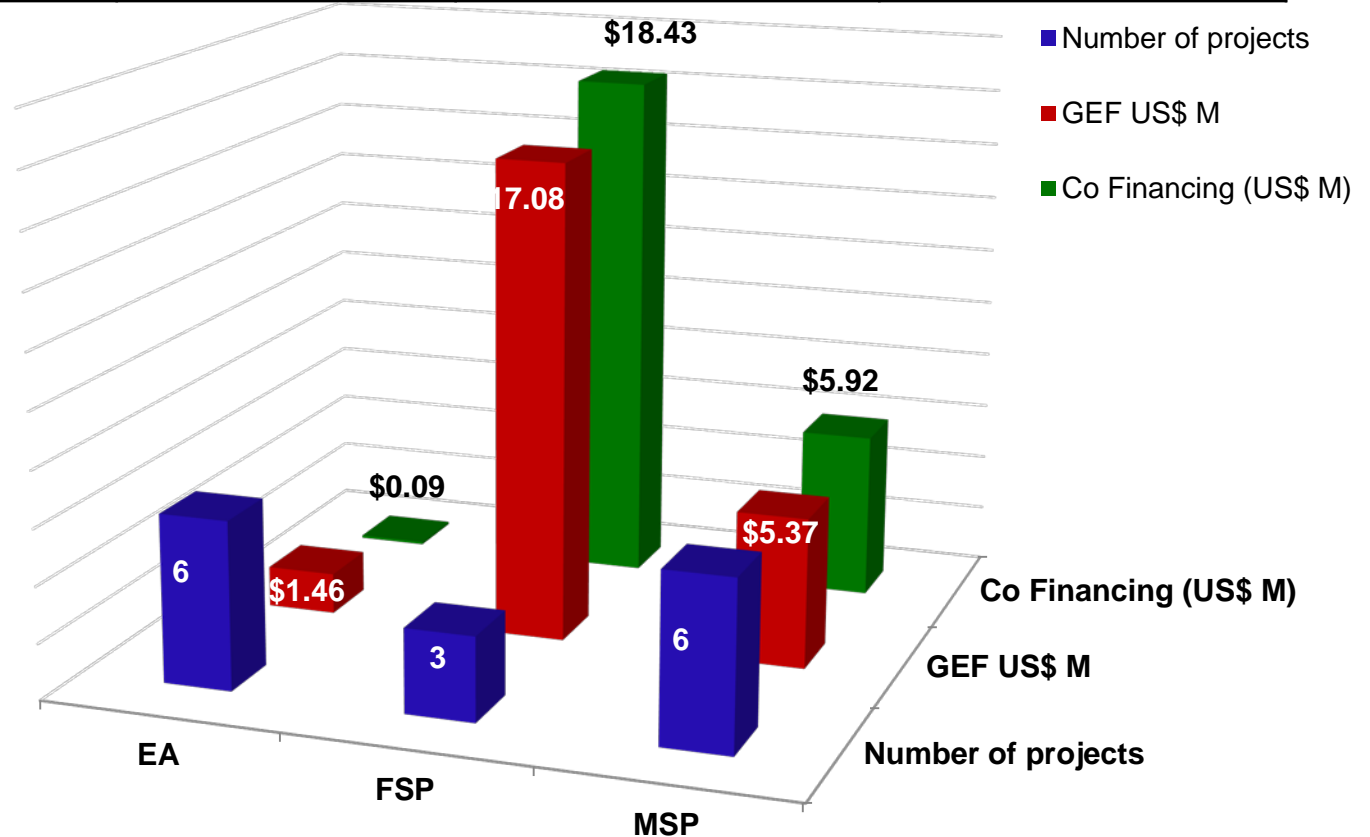
GEF Portfolio in Moldova by Focal Area (US\$ M)

Focal Area	Number of projects	GEF (US\$ M)	Co-financing (US\$ M)
BD	5	2.89	2.27
CC	5	3.33	3.69
IW	2	9.51	11.03
MF	1	.20	0.03
POP	2	7.98	7.43



GEF Portfolio in Moldova by Modality (US\$ M)

	Number of projects	GEF (US\$ M)	Co-financing (US\$ M)
EA	6	1.46	0.09
FSP	3	17.08	18.43
MSP	6	5.37	5.92



CPE Focus on Relevance

The extent to which the objectives of a GEF Activity are consistent with beneficiary requirements, country needs, global priorities, and partner and donor policies.

- Is GEF support relevant to the Moldovan environmental priorities, development needs and challenges, and action plans?
- Are the GEF and its Agencies supporting Moldova's environment and sustainable development prioritization and decision-making process?
- Is GEF support in Moldova relevant to the GEF objectives for global environmental benefits regarding GEF focal areas?
- Is Moldova supporting the GEF mandate and focal area programs and strategies with its own resources and/or support from other donors?



CPE Focus on Efficiency

A measure of how economically resources/inputs (such as funds, expertise, and time, etc.) are converted to results through the execution of activities.

- How much time, effort, and financial resources are needed to develop and implement projects?
- What are the roles, types of engagement, and coordination among different stakeholders in project implementation?
- What are the synergies between GEF project programming and implementation among GEF Agencies, national institutions, GEF projects, and other donor-supported projects and activities?

CPE Focus on Effectiveness and Results

The output, outcome, or impact (intended or unintended, positive and/or negative) of a GEF activity.

- ❑ What are the results of completed projects?
- ❑ What are the aggregated results at the focal area and country levels?
- ❑ What is the likelihood that objectives will be achieved for those projects that are still under implementation?
- ❑ How successful is the dissemination of GEF project lessons and results beyond project boundaries?
- ❑ What is the likelihood that results of GEF-supported projects will continue after completion?



How and by Whom are CPEs Undertaken? Methodology

- ❑ Evaluation Team composed of GEF EO staff and consultants
- ❑ Desk review of existing documents, extensive interviews, consultation workshops and projects field visits
- ❑ Indicators defined to assess relevance and efficiency and measure results
- ❑ Protocols for project reviews and interviews
- ❑ Global benefits assessment
- ❑ Country's legal framework
- ❑ Portfolio analysis
- ❑ Field work, including Review of Outcomes to Impact (ROtI)



What are the Activities that Need to be Completed for the CPE in Moldova?

- a. Scope the evaluation
- b. Develop an evaluation matrix and country-specific TORs
- c. Conduct literature review
- d. Develop project review protocols and interview guides
- e. Draft the Global environmental Benefits assessment
- f. Draft the Moldovan environmental legal framework
- g. Analyze the projects portfolio
- h. Conduct fieldwork to selected project sites
- i. Carry out the evaluative analysis
- j. Draft preliminary findings, conclusions and recommendations
- k. Carry out a final workshop to discuss findings and recommendations
- l. Circulate a draft report for comments
- m. Prepare a final report
- n. Ask for a management response from GEF Secretariat and Moldova



What is the Expected Timeframe for the CPE in Moldova?

#	Task	Approx. dates
1	Announcement of CPE	September 2009
2	Contracting of consultants	November 2009
3	GEF EO first visit	Nov 2-10, 2009
4	Evaluation	Dec 09 – Feb 2010
5	GEF EO second visit	January 2010
6	Stakeholder workshop	Mid March 2010
7	Final draft report	Mid April 2010
8	Circulation of draft for comments	1 st week of May 2010
9	Final report	Mid May 2010
10	Presentation at Council meeting	June 2010



Discussion

- Questions for clarification?
- Are there any specific issues regarding the GEF in Moldova that you would like the CPE to look into, in addition to those already included in the standard TORs?
- Any comments on the evaluation work plan?
- Any other comment or request?

Thank you

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