



Independent  
Evaluation Office  
GLOBAL ENVIRONMENT FACILITY

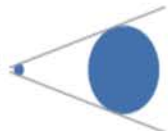
# Evaluation of the GEF Civil Society Organization (CSO) Network

50<sup>th</sup> Council meeting  
June 2016

Some member CSOs are singular entities, while others are networks unto themselves.

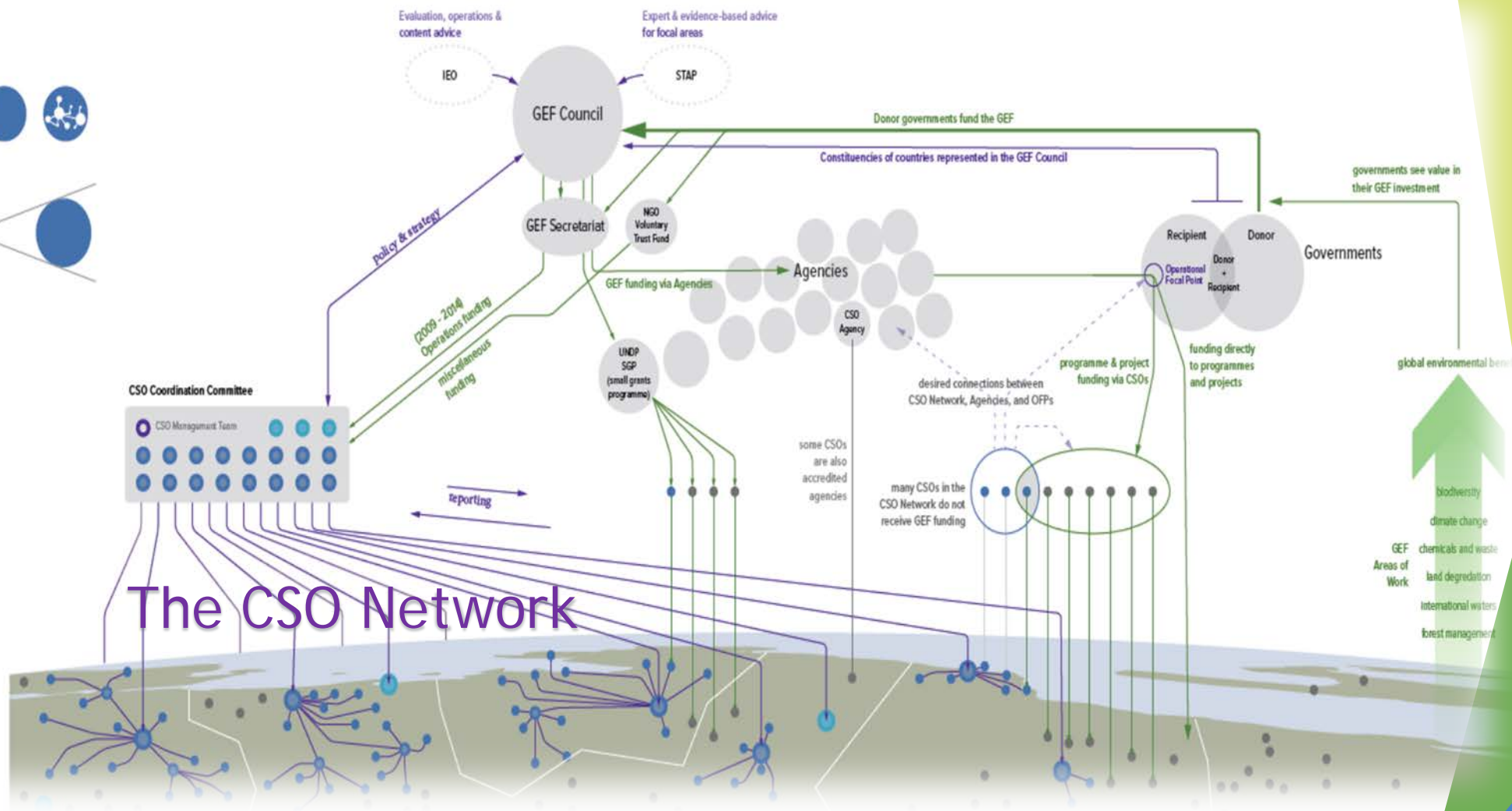


CSOs range in scale from small, localized action groups to large international NGOs.



# The CSO Network

- Funding Link
- Network Link
- Indigenous Peoples Focal Point
- Regional Focal Point
- Country Contact Point
- Member CSO
- Non-member CSO

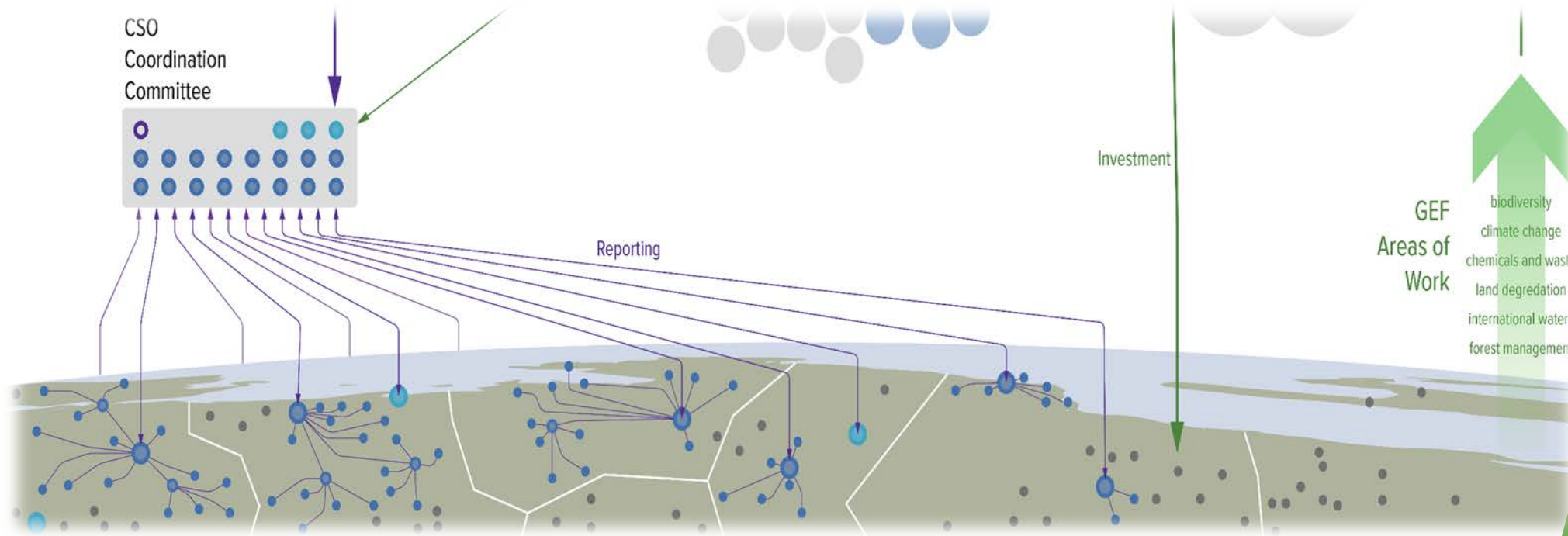


# The CSO Network

New structure. Oct. 2015

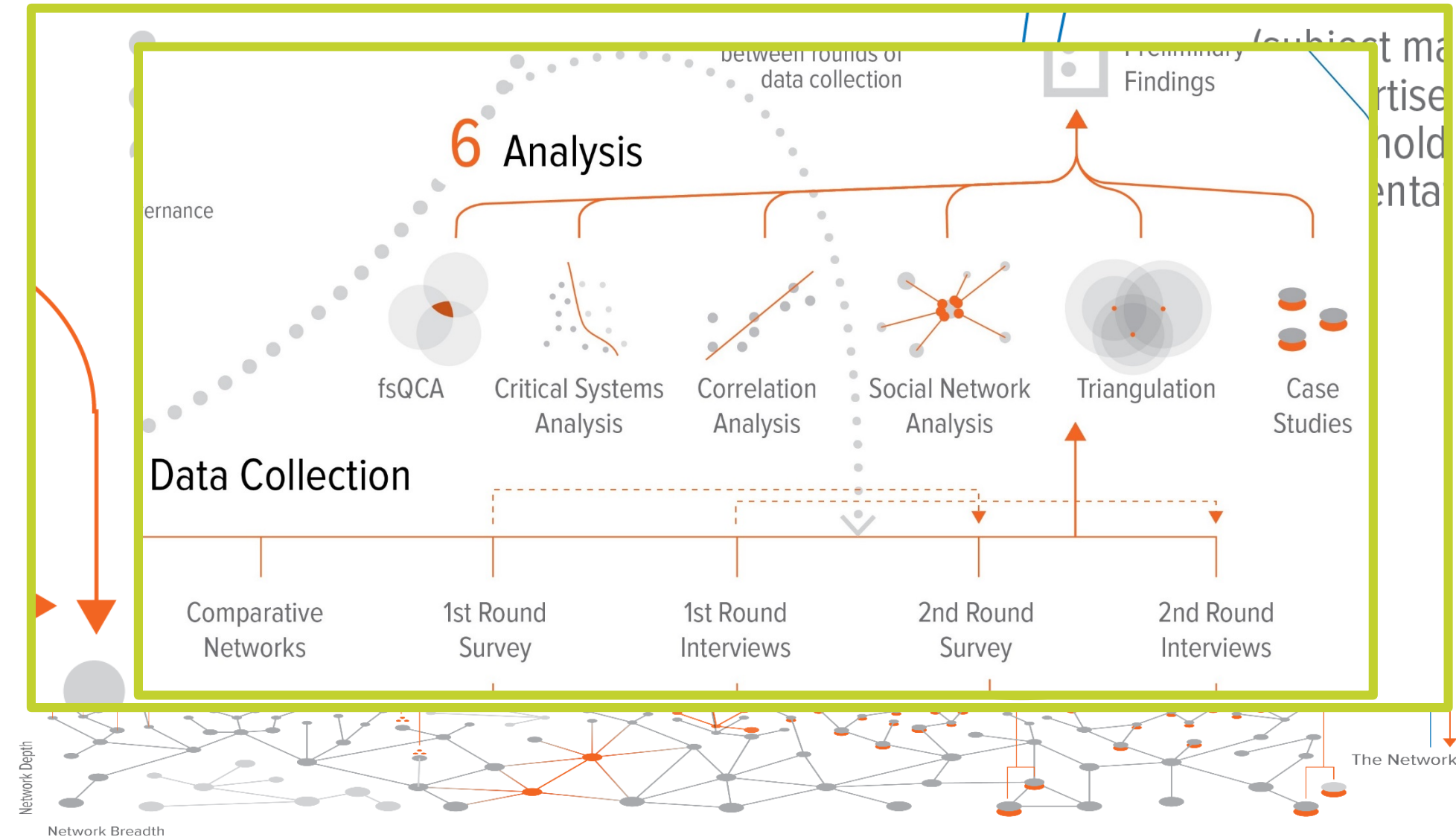
Prepared and reported back to the Secretariat  
Council meetings to the wider CSO  
community in countries and regions  
16 REPs  
3 IPFS

- enhancing the role of civil society in safeguarding the global environment,
- strengthening GEF Program implementation through partnership with civil society
- building the capacity of the GEF CSO Network



474 member organizations  
across 122 countries  
Country Contact Points in 20 countries

# Approach for Evaluation of CSO Network



# Key Evaluation Questions

## Performance

- 1. To what extent is the CSO Network meeting its strategic objective and adding value to the GEF Partnership and its membership?
- 2. How are features of the GEF CSO Network contributing to effectiveness and efficiency?

## Learning

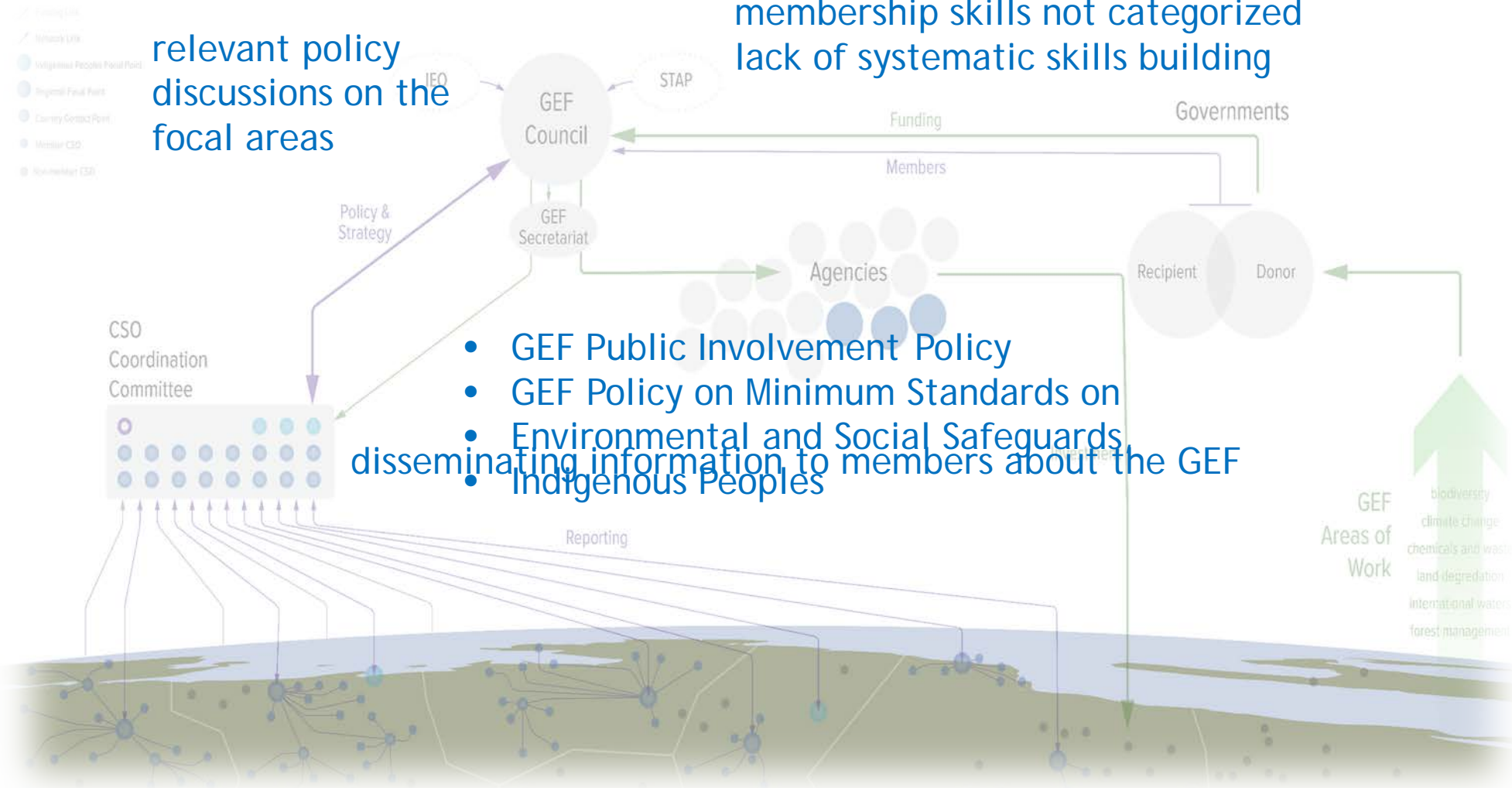
- 3. What are the implications for the next phase of the development and evolution of the CSO Network?

# Conclusions:

- Conclusion 1: Network remains relevant and is delivering results
- Conclusion 2: Network is distant from the country level. As such, the Network's is compromised in its ability to bring forward country perspectives.
- Conclusion 3: The CSO Network operating in an expanding GEF Partnership without a shared contemporary vision of its role.
- Conclusion 4: Within an increasingly complex operating environment, the Network has strengthened, organizationally but governance challenges remain.

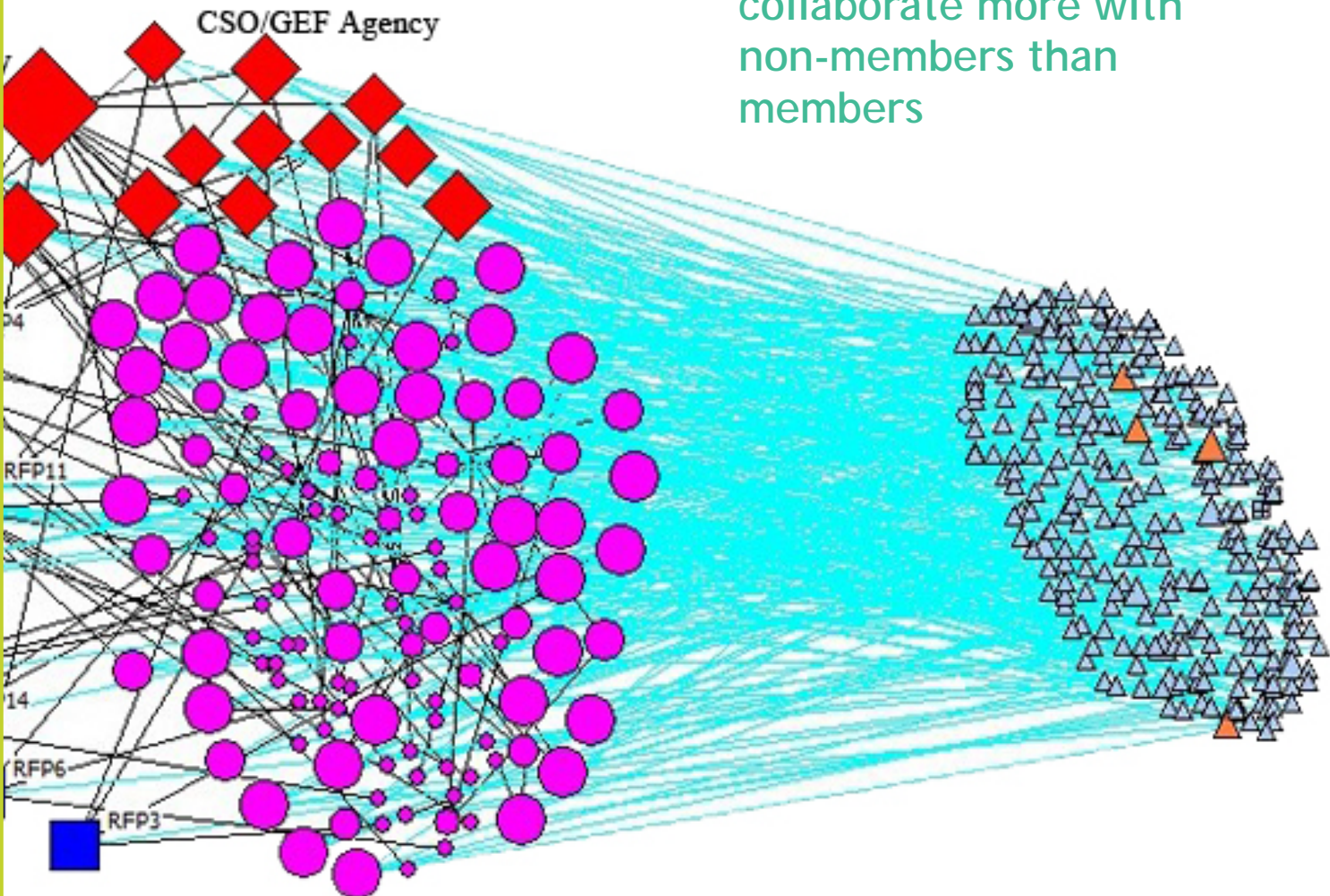


## Conclusion 1: Network plays a relevant role in the GEF Partnership and delivers results



# Conclusion 2: Network activities are distant from country level

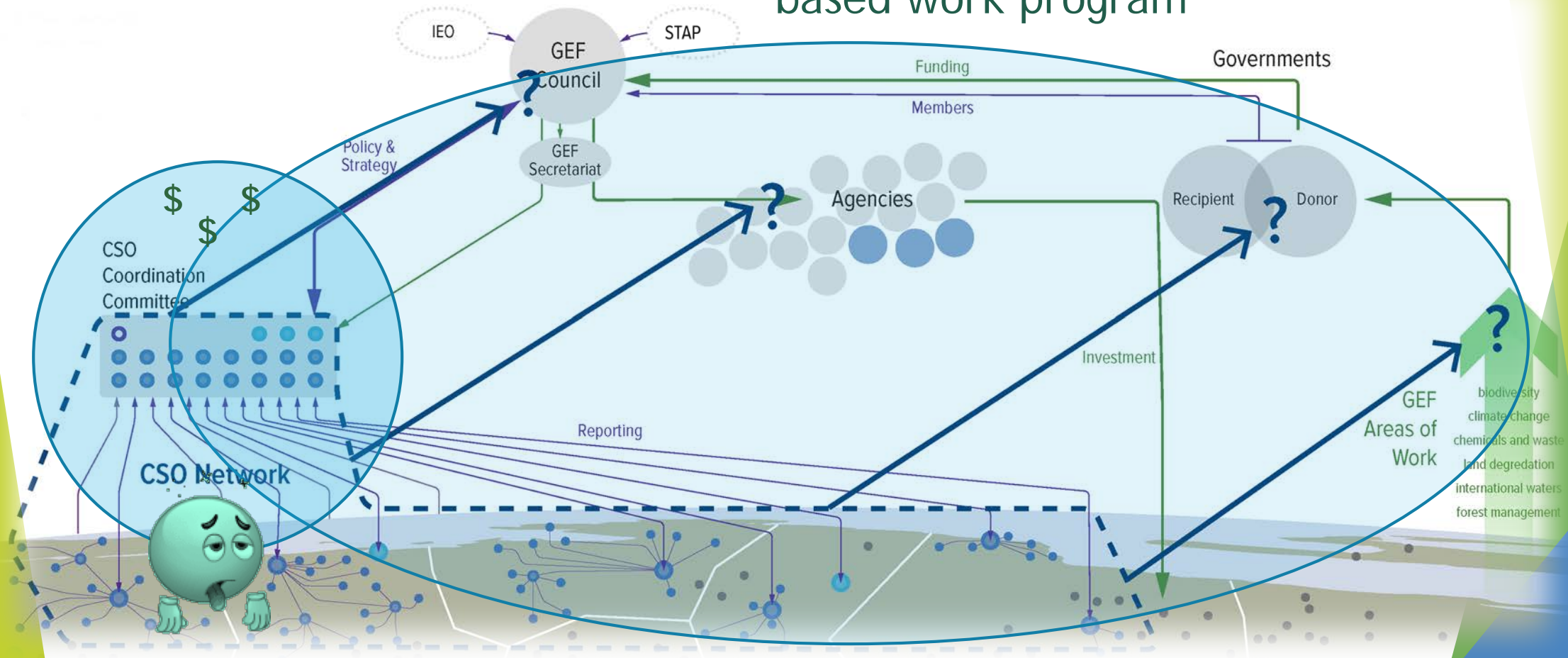
member CSOs  
collaborate more with  
non-members than  
members



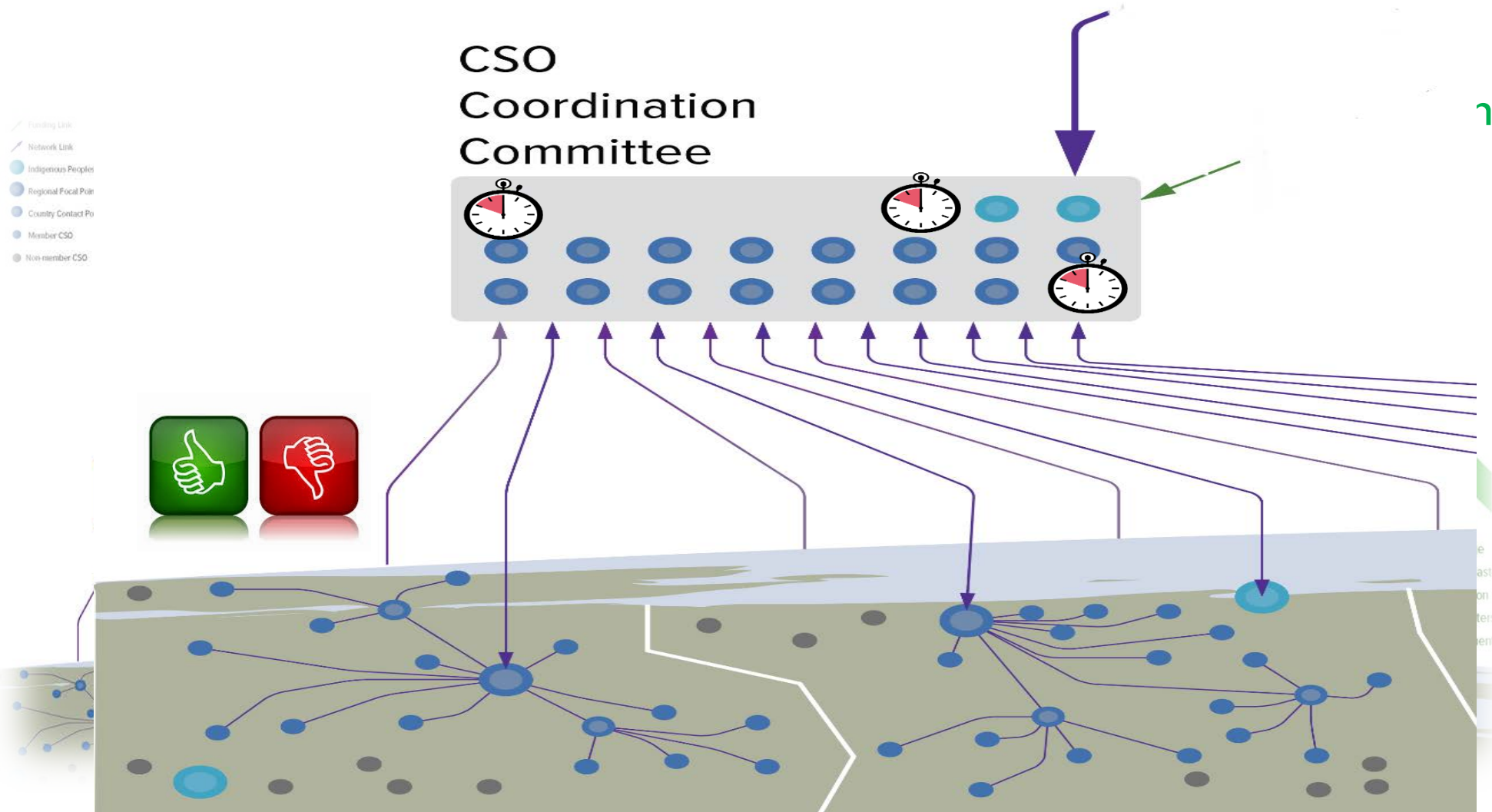


# Conclusion 3: Lacking contemporary vision for the CSO Network in a changing partnership

Network role in the Partnership is not articulated in the context of a results based work program



## Conclusion 4: Network has strengthened organizationally but governance challenges remain



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# Recommendations

Recommendation 1: Create a contemporary vision

Recommendation 2: The GEFSEC and CSO Network should develop clear rules of engagement which guides cooperation and communications.

Recommendation 3: The CSO Network should continue to build itself as a mechanism for strengthening civil society participation in the GEF

Recommendation 4: The CSO Network should strengthen its governance

# Recommendation 1: Create a Contemporary Vision for the Network within the new GEF Architecture

Consider:

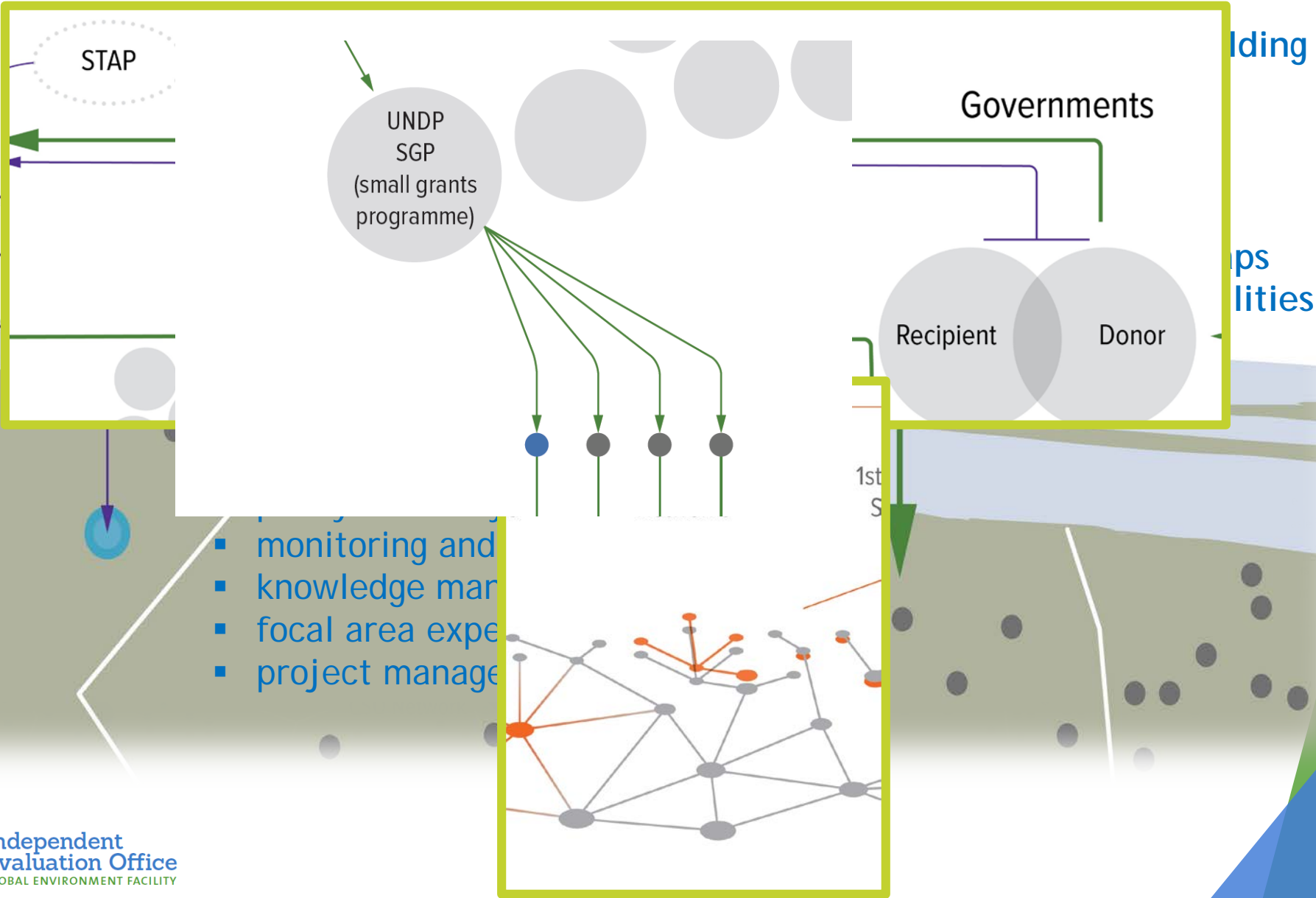
engagement with the Network is not through the  
encourage activities/resources to be pushed more  
Share local understanding of the Network's contribution to  
toward regional and country level activities without  
Partnership based on a supply-demand dynamic  
compromising global level encounters who are also  
Identify modality to finance activities  
network member CSOs







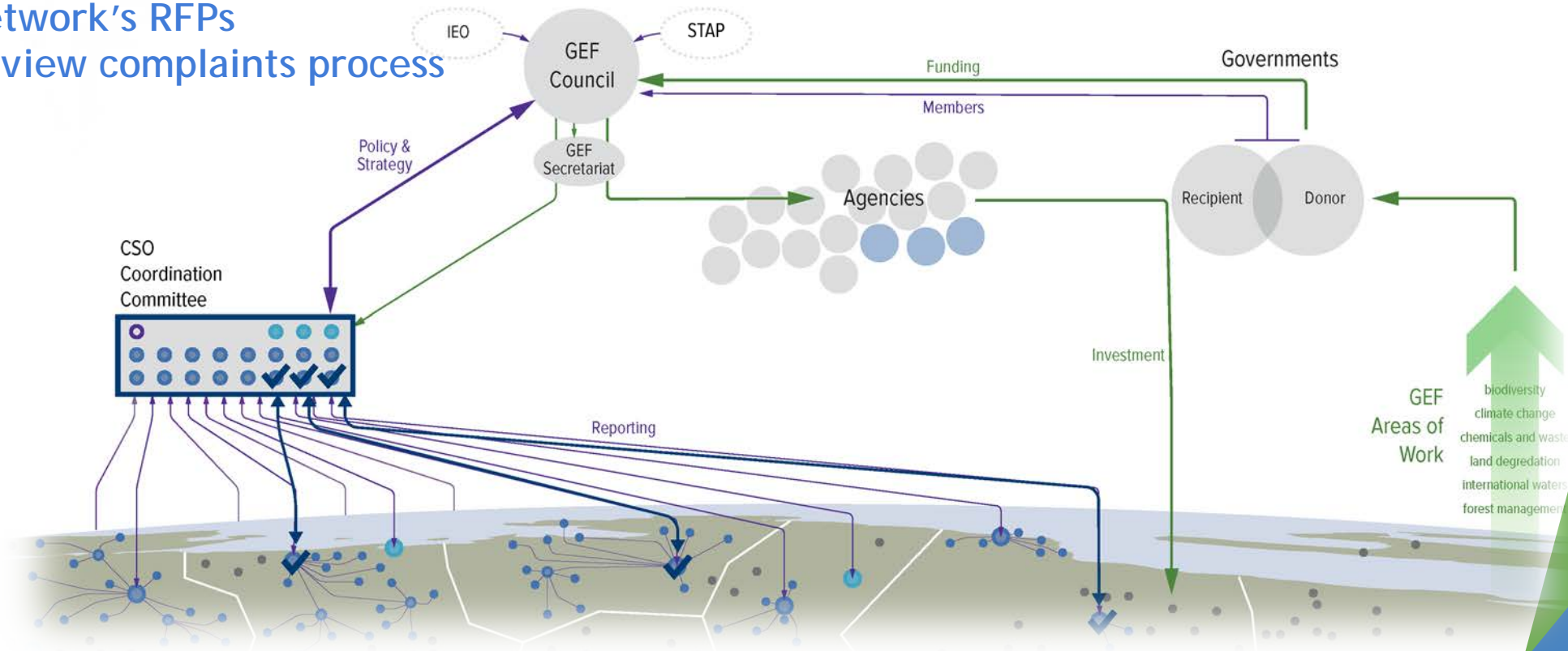
# Recommendation 3: Continue to strengthen the Network as a mechanism for strengthening civil society participation in the GEF



# Recommendation 4: The CSO Network should continue to strengthen its governance

- Make progress on annual work plans
- Cooperate more with IPAG to reinforce prominent issues
- Review terms of service for the Network's RFPs
- Review complaints process

- Independent arbitrator to consider:
- Membership application grievances
  - Veracity of complaints





A scenic landscape featuring a coastal mountain range. The foreground shows a grassy slope with some dry, yellowish grass. The middle ground shows a steep, green mountain slope descending towards a blue body of water. The background shows more distant, rugged mountain peaks under a sky filled with white and grey clouds. The text "Thank you!" is overlaid in the center of the image.

# Thank you!

For more information, visit [www.gefieo.org](http://www.gefieo.org)