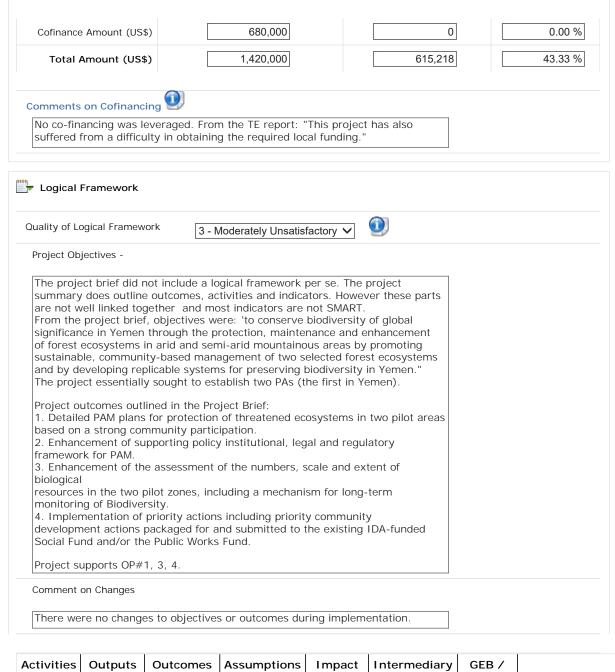
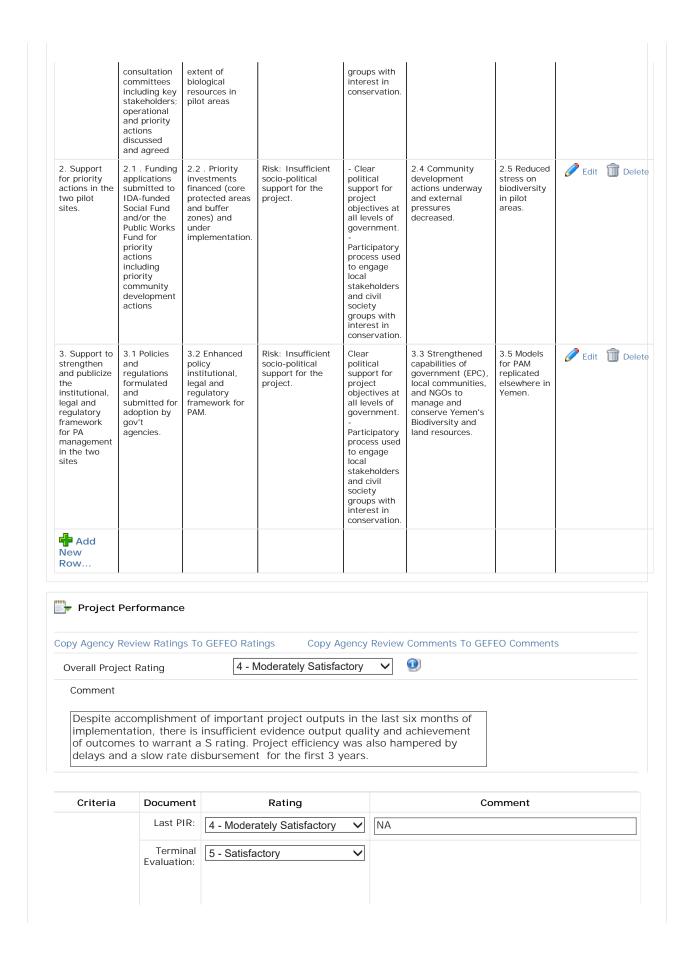


ΓΕ Author	John Bryant Collier		
E Reviewer	Pallavi Nuka		
E Peer Reviewer	Baljit Wadwha		
Completion, Submission	& Delays		
Project Completion			
Project Expected Completion	12/31/200	03	
Project Actual Completion	6/30/200	05	
Project Completion Difference	,	8 Months	
ΓΕ Completion			
E Completion	08/08/200	05	
E Submission to EO	11/30/201	1	
E Submission to EO Difference	ce	Months	
TER Completion			
ER Completion	03/12/201	2	
ER Submission to EO	03/12/201	2	
ER Submission to EO Differer	nce	0 Months	
Comments on Delays			
through the intranet. Earl projects was not perfect be systematically. Now that it is easier for the EO to ic evaluations have not been completed earlier. To evaluation, even though it is easier for the EO to ic evaluations have not been completed earlier. To evaluation, even though it is incompleted by GEFSEC incompleted by GEFSEC is incomplet	e World Bank are available to the Edier on information available with the because the Secretariat did not track this information is being tracked modentify the completed projects for whe submitted. This project was not reherefore, the EO was not able to act tould have been accessed. In 06. GEFEO not informed. Ilementation was seriously delayed fonths of the project, when a concer	e EO on completed of this information we systematically, which terminal ported to have cess its terminal	
	esulted in the completion of planned		
	Amounts at CEO Endorsement	Amounts at Completion	Ratios



Activities	Outputs	Outcomes	Assumptions & Risks	I mpact Enablers	Intermediary States	GEB / Impact		
1. Support to develop community based PA Management Plans for two pilot sites	1. Two community approved PAM plans; Zoning, mapping and targeted biodiversity studies completed; Biodiversity monitoring mechanism in place. 2. Community	1. Increased community awareness to protect Biodiversity. 2. Enhanced policy institutional, legal and regulatory framework for PAM. 3. Improved understanding and monitoring of the scale and	Risk: Insufficient socio-political support for the project.	- Clear political support for project objectives at all levels of government Participatory process used to engage local stakeholders and civil society	Sustainable, community-based protected area management (PAM) in two pilot areas.	Sustainable conservation of biodiversity in pilot areas. Models for PAM replicated elsewhere in Yemen.	⊘ Edit	n Delete



				"The overall GO is upgraded to satisfactory because during the final six months of the Project, both the Hawf and Jebal Bura'a activities were completed."
Outcomes 🔍	Agency Review:	NA - Not Applicable	~	No agency review.
	GEFEO Review:	4 - Moderately Satisfactory	~	Despite accomplishment of project activities in the last six months of implementation, there is insufficient evidence of achievement of outputs and outcomes to warrant a S rating. Project efficiency was also hampered by delays and a slow rate disbursement for the first 3 years.
	Terminal Evaluation:	NA - Not Applicable	~	No rating provided.
Relevance 🔍	Agency Review:	NA - Not Applicable	~	No agency review.
Relevance	GEFEO Review:	5 - Satisfactory	~	Based on the Project Brief, the project was relevant to GEF strategic program goals and national priorities.
	Terminal Evaluation:	5 - Satisfactory	~	Protected area management plans, a draft legal framework, national and local awareness campaigns, study tours, training, facility upgrades were achieved.
	Agency Review:	NA - Not Applicable	~	No agency review.
Effectiveness 🖭	GEFEO Review:	4 - Moderately Satisfactory	~	Although the planned outputs were achieved, the most important activities, the PAM plans, were only completed in the last six months of project implementation. The TE report notes that "there was no time for detailed review or follow-up" on the PAM plan component. This component was rated MS in the TE. In the absence of evidence on the quality of outputs and an assessment showing that outputs have led or will lead to achievement of expected outcomes, effectivness is rated MS.
	Terminal Evaluation:	5 - Satisfactory	~	"Per GEF Policy, the Task Team will conduct a detailed ICM for these activities, which should be completed in November 2005. The ICM will specifically look at cost effectiveness of the project, including the PMU structure."
~	Agency Review:	NA - Not Applicable	~	No agency review.
Efficiency 👤	GEFEO Review:	4 - Moderately Satisfactory	~	

The project was delayed by 18 months.
Furthermore the most important project activities were only completed in the last six months of implementation. One of the TE's lessons also notes that the project "resulted in very high overheads even during periods of project inactivity" and recommends that "medium sized projects like this should remain linked to larger IBRD/IDA investments primarily for a more cost effective approach to managing the project at the country level."

In light of this efficiency must be rated MS

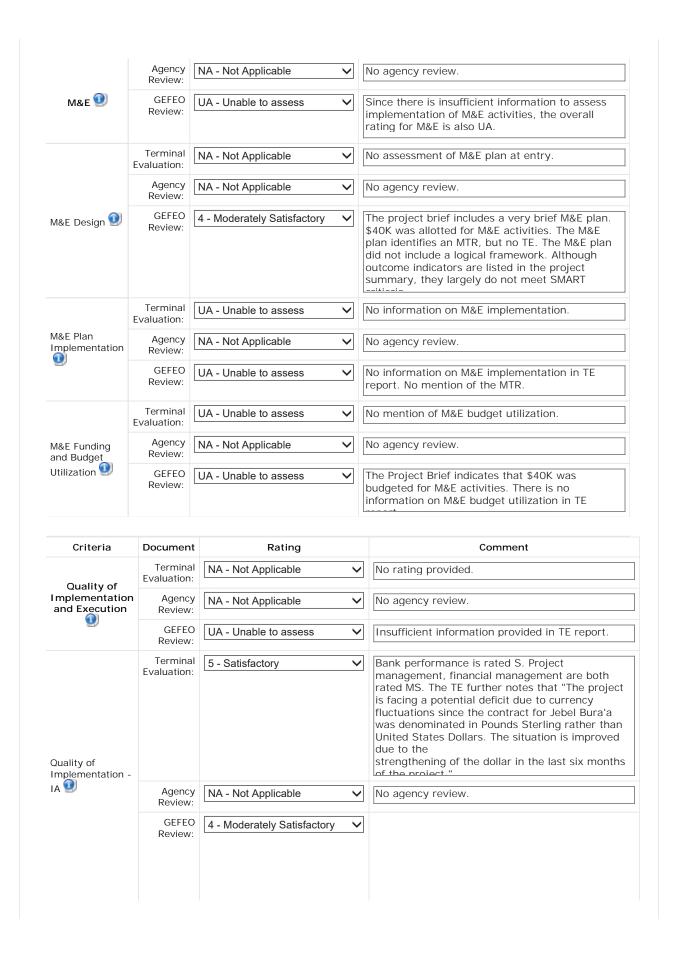
Comment

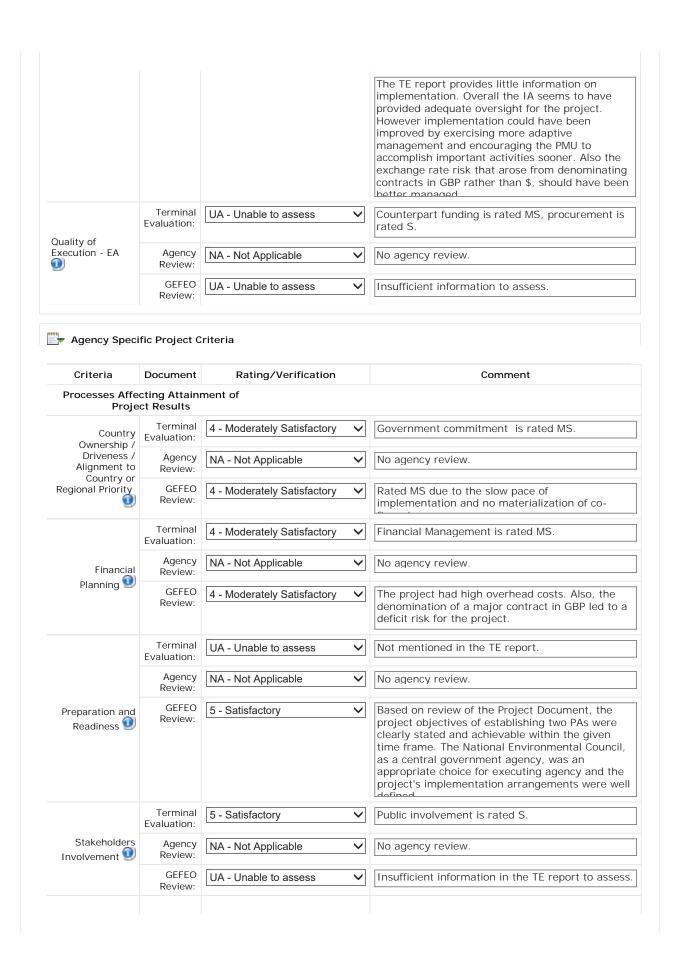
Missing last PIR.

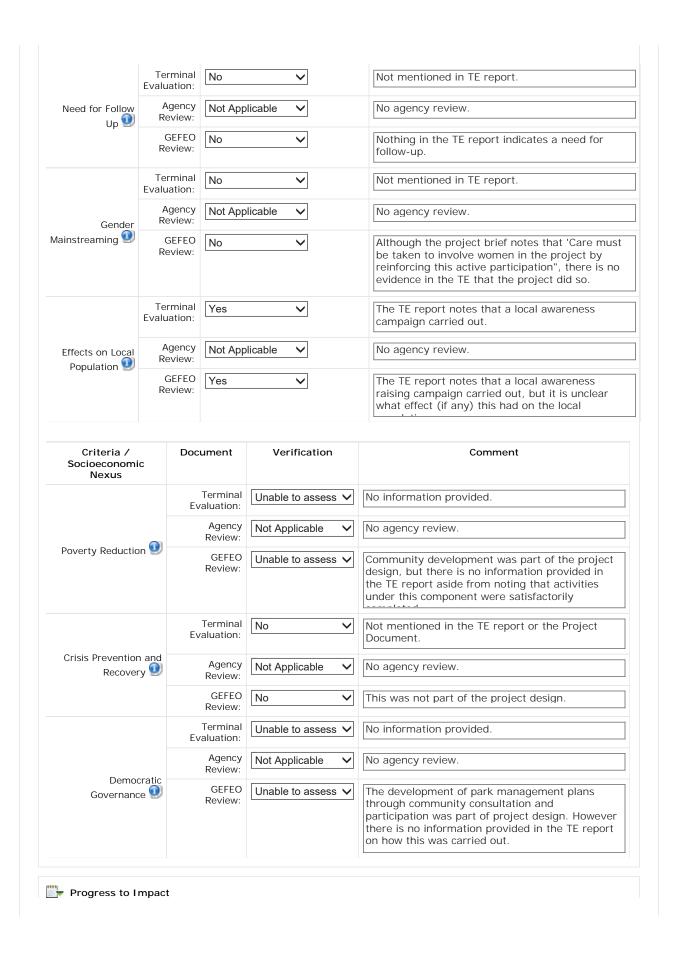
The TE report rates sustainability as "Uncertain." "Arrangements for sustainability" is rated MS.

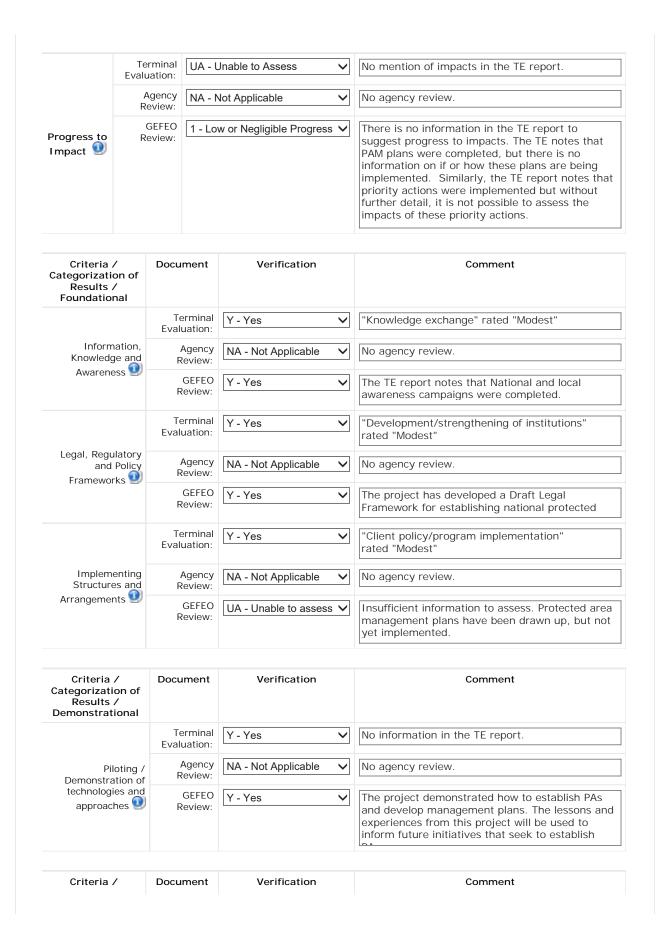
Criteria	Document	Rating	Comment
	Last PIR:	NA - Not Applicable	Missing last PIR.
Sustainability ①	Terminal Evaluation:	UA - Unable to assess	The TE report rates sustainability as "Uncertain." "Arrangements for sustainability" is rated MS.
	Agency Review:	NA - Not Applicable	No agency review.
	GEFEO Review:	UA - Unable to assess	Insufficient information to assess.
	Terminal Evaluation:	UA - Unable to assess	No mention of sustainability or risks in TE.
	Agency Review:	NA - Not Applicable	No agency review.
Financial 🔍	GEFEO Review:	2 - Moderately Unlikely	Considering that the project was unable to leverage co-financing during its 4.5 year implementation period, it seems unlikely that any continued financing will be secured to maintain project achievements.
	Terminal Evaluation:	UA - Unable to assess	No mention of sustainability or risks in TE.
Socio-political 🔍	Agency Review:	NA - Not Applicable	No agency review.
	GEFEO Review:	UA - Unable to assess	Insufficient information to assess.
	Terminal Evaluation:	UA - Unable to assess	No mention of sustainability or risks in TE.
Institutional and Legal	Agency Review:	NA - Not Applicable	No agency review.
	GEFEO Review:	UA - Unable to assess	Insufficient information to assess.
	Terminal Evaluation:	UA - Unable to assess	No mention of sustainability or risks in TE.
Environmental 塱	Agency Review:	NA - Not Applicable	No agency review.
	GEFEO Review:	UA - Unable to assess	Insufficient information to assess.
Criteria [Oocument	Rating	Comment

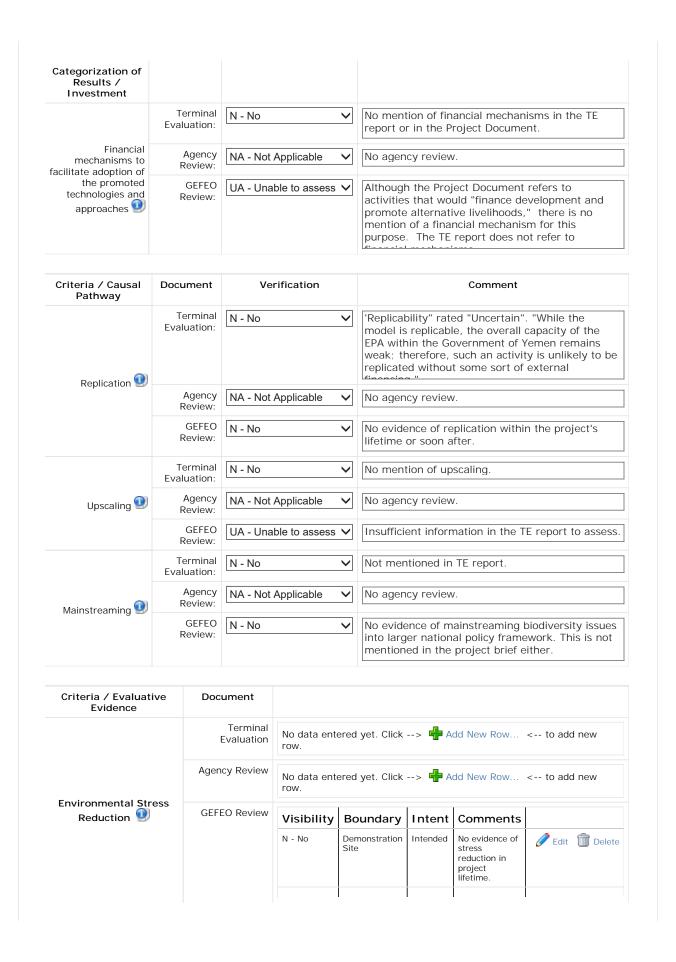
Criteria	Document	Rating	Comment
	Terminal Evaluation:	4 - Moderately Satisfactory 💙	No comment.

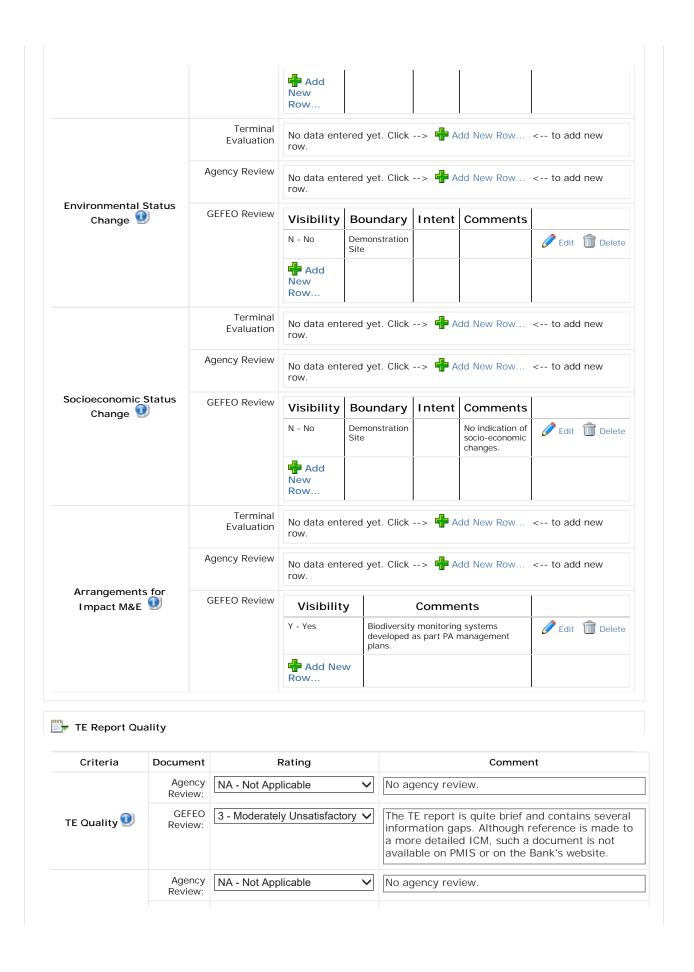












Outcom Assessment	INCOICU		The TE report assesses achievement of outputs in each component. There is no assessment of outcomes.
	Agenc Review		No agency review.
Consistency	GEFE(Review	OA - Ullable to assess	No information provided regarding stakeholder consultation.
Sustainabilit	Agenc		No agency review.
Assessment	N/A	13 - Moderatery Orisatisfactory	There is no assessment of sustainability.
	Agenc Review		No agency review.
Evidence-base Lessons an Recommendations	d Review	T+ Woderatery Cationactory	Lessons and recommendations are well-founded given the data on implementation. These lessons could be more comprehensive. I.e. Why were overhead costs so high? How could implementation arrangement be streamlined?
	Agenc Review		No agency review.
Clear Financia Assessment	(GEEE	1 0 - Moderatery Orisatisfactory	Disbursement information is provided. However costs are not presented on a component or activity basis.
M&E Asssessmen	Agenc		No agency review.
WIRL ASSSESSMEN	ETA .	10 - Moderatery Orisatisfactory	No assessment of M&E design or implementation.
Agency- Specific Criteria	Document	Rating	Comment
Attainment of	Agency Review:	NA - Not Applicable	No agency review.
Results based			
on Indicators	GEFEO Review:	3 - Moderately Unsatisfactory 🗸	Results are not compared to indicators outlined in the Project Brief.
Consultation		3 - Moderately Unsatisfactory ✓ NA - Not Applicable ✓	
Consultation with	Review:		in the Project Brief.
Consultation with Stakeholders Compliance with	Agency Review: GEFEO	NA - Not Applicable	In the Project Brief. No agency review. No information provided regarding stakeholder
Consultation with Stakeholders	Agency Review: GEFEO Review:	NA - Not Applicable UA - Unable to assess	In the Project Brief. No agency review. No information provided regarding stakeholder consultation.
Consultation with Stakeholders Compliance with Guidances Compliance with	Review: Agency Review: GEFEO Review: Agency Review: GEFEO	NA - Not Applicable UA - Unable to assess NA - Not Applicable	In the Project Brief. No agency review. No information provided regarding stakeholder consultation. No agency review.
Consultation with Stakeholders Compliance with Guidances Compliance with	Review: Agency Review: GEFEO Review: Agency Review: GEFEO Review: Agency	NA - Not Applicable UA - Unable to assess NA - Not Applicable UA - Unable to assess	In the Project Brief. No agency review. No information provided regarding stakeholder consultation. No agency review. Insufficient information to assess.
Consultation with Stakeholders Compliance with Guidances	Agency Review: GEFEO Review: Agency Review: GEFEO Review: Agency Review: GEFEO	NA - Not Applicable UA - Unable to assess NA - Not Applicable UA - Unable to assess NA - Not Applicable	in the Project Brief. No agency review. No information provided regarding stakeholder consultation. No agency review. Insufficient information to assess. No agency review.

