### PART II

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### ANNEX 1: TERMINAL EVALUATION TERMS OF REFERENCE

### INTRODUCTION

In accordance with UNDP and GEF M&E policies and procedures, all full and medium-sized UNDP support GEF financed projects are required to undergo a terminal evaluation upon completion of implementation. These terms of reference (TOR) sets out the expectations for a Terminal Evaluation (TE) of the *Protection and Management of Pakistan Wetlands Project* (PIMS #. 1056 BD)

The essentials of the project to be evaluated are as follows:

### **PROJECT SUMMARY TABLE**

| Project Prot               | ection and Manag                        | gement of Pakistan Wetlands Proj | ject  |                       |                      |
|----------------------------|---|----------------------------------|-------|-----------------------|----------------------|
| GEF Project ID:            | 00042851/                               |                                  |       | <u>at endorsement</u> | <u>at completion</u> |
|                            | 00042992                                |                                  |       | (Million US\$)        | (Million US\$)       |
| UNDP Project               | 00042851/                               | GEF financing:                   | 2.0   | 04 350                | 2.004.250            |
| ID:                        | 00042992                                |                                  | 2,9   | 91,350                | 2,991,350            |
| Country:                   | Pakistan                                | IA/EA own:                       | 2,3   | 00,000                | 2,300,000            |
| Region:                    | RBAP                                    | Government:                      | 0     |                       | 0                    |
| Focal Area:                | Biodiversity                            | Other:                           | 6,2   | 34,000                | 6,234,000            |
| FA Objectives,<br>(OP/SP): |   | Total co-financing:              | 11,   | 525,350               | 11,525,350           |
| Executing                  | Ministry of                             | Total Project Cost:              |       |                       |                      |
| Agency:                    | Climate                                 |                                  | 11,   | 525,350               | 11,525,350           |
|                            | Change                                  |                                  |       |                       |                      |
| Other Partners             | WWF                                     | ProDoc Signatu                   | re (d | late project began):  | 11 April 2005        |
| involved:                  | international                           | (Operational) Closing Da         | te:   | Proposed:             | Actual:              |
|                            | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                                  |       | 30 June 2012          | 30 June 2012         |

### **OBJECTIVE AND SCOPE**

The **Development Objective** of this programme is to conserve globally important biodiversity in Pakistan without exacerbating poverty.

The **Programme Objective** is to create and maintain an enabling environment for effective and sustainable conservation of natural wetlands at federal, provincial/territorial, and local levels.

The Programme has ten planned outcomes:

- Sustainable institutions are established to provide national level coordination for the conservation of wetlands biodiversity in Pakistan and to promote the dissemination of lessons learned, especially from Project Demonstration Complexes.
- Planning and land-use decision-making of wetlands conservation agencies at all levels is enhanced through
  the provision of comprehensive, current wetlands information, decision support systems and tools utilizing
  spatial and other data from the Wetlands GIS Database.
- 3. A National Wetlands Conservation Strategy (NWCS) is developed, officially adopted and implemented at federal, provincial/territorial and community level.
- Technical competence of government agencies and CBO conservation staff is enhanced through comprehensive training and capacity building programmes.
- 5. A nation-wide wetlands awareness campaign is designed and implemented.
- 6. Elements of long-term sustainability of wetlands conservation initiatives are developed and adopted.
- 7. Wetlands biodiversity is sustainably conserved in the Makran Coastal Wetlands Complex (MCWC) by designing and implementing a comprehensive Management Plan.
- Wetlands biodiversity is sustainably conserved in the central Indus wetlands complex (CIWC) by designing and implementing a comprehensive Management Plan.
- Wetlands biodiversity is sustainably conserved in the salt range wetlands complex (SRWC) by designing and implementing a comprehensive Management Plan.
- Wetlands biodiversity is sustainably conserved in the north-west alpine wetlands complex (NAWC) by designing and implementing a comprehensive Management Plan.

The TE will be conducted according to the guidance, rules and procedures established by UNDP and GEF as reflected in the UNDP Evaluation Guidance for GEF Financed Projects (Annex H).

The objectives of the evaluation are to assess the achievement of project results, and to draw lessons that can both improve the sustainability of benefits from this project, and aid in the overall enhancement of UNDP programming.

### **EVALUATION APPROACH AND METHOD**

An overall approach and method for conducting project terminal evaluations of UNDP supported GEF financed projects has developed over time. The evaluator is expected to frame the evaluation effort using the criteria of relevance, effectiveness, efficiency, sustainability, and impact, as defined and explained in the UNDP Guidance for Conducting Terminal Evaluations of UNDP-supported, GEF-financed Projects. A set of questions covering each of these criteria have been drafted and are included with this TOR (fill in Annex C) The evaluator is expected to amend, complete and submit this matrix as part of an evaluation inception report, and shall include it as an annex to the final report.

The evaluation must provide evidence-based information that is credible, reliable and useful. The evaluator is expected to follow a participatory and consultative approach ensuring close engagement with government counterparts, in particular the GEF operational focal point, UNDP Country Office, project team, UNDP GEF Technical Adviser based in the region and key stakeholders. The evaluator is expected to conduct a field mission to demonstration sites (at least three out of four Wetlands Complexes mentioned at outcome 7 – 10 above). Interviews will be held with the organizations and individuals at a minimum that include representatives of the UNDP, GEF Focal Point in Pakistan, National Programme Directors, key government officials in the Federal Government, provincial & district governments, , representatives of the relevant private sector, project staff, officials of the WWF, IUCN, etc. and representatives of the communities in the sites will stay the main respondents.

<sup>&</sup>lt;sup>1</sup> For additional information on methods, see the <u>Handbook on Planning</u>, <u>Monitoring and Evaluating for Development Results</u>, Chapter 7, pg. 163

The evaluator will review all relevant sources of information, such as the project document, project reports – including Annual APR/PIR, project budget revisions, midterm review, progress reports, GEF focal area tracking tools, project files, national strategic and legal documents, and any other materials that the evaluator considers useful for this evidence-based assessment. A list of documents that the project team will provide to the evaluator for review is included in Annex B of this Terms of Reference.

### **EVALUATION CRITERIA & RATINGS**

An assessment of project performance will be carried out, based against expectations set out in the Project Logical Framework/Results Framework (Annex A), which provides performance and impact indicators for project implementation along with their corresponding means of verification. The evaluation will at a minimum cover the criteria of: relevance, effectiveness, efficiency, sustainability and impact. Ratings must be provided on the following performance criteria. The completed table must be included in the evaluation executive summary. The obligatory rating scales are included in Annex D.

| Evaluation Ratings:            |        |   |         |
|--------------------------------|--------|---|---------|
| 1. Monitoring and Evaluation   | rating | 2. IA& EA Execution                           | rolling |
| M&E design at entry            |        | Quality of UNDP Implementation                |         |
| M&E Plan Implementation        |        | Quality of Execution - Executing Agency       |         |
| Overall quality of M&E         |        | Overall quality of Implementation / Execution |         |
| 3. Assessment of Outcomes      | rating | 4. Sustainability                             | rating  |
| Relevance                      |        | Financial resources:                          |         |
| Effectiveness                  |        | Socio-political:                              |         |
| Efficiency                     |        | Institutional framework and governance:       |         |
| Overall Project Outcome Rating |        | Environmental:                                |         |
|                                |        | Overall likelihood of sustainability:         |         |

### PROJECT FINANCE / COFINANCE

The Evaluation will assess the key financial aspects of the project, including the extent of co-financing planned and realized. Project cost and funding data will be required, including annual expenditures. Variances between planned and actual expenditures will need to be assessed and explained. Results from recent financial audits, as available, should be taken into consideration. The evaluator(s) will receive assistance from the Country Office (CO) and Project Team to obtain financial data in order to complete the co-financing table below, which will be included in the terminal evaluation report.

| Co-financing      | UNDP ow     | n financing | Governme     | nt     | Partner Ag   | ency   | Total        |        |
|-------------------|-------------|-------------|--------------|--------|--------------|--------|--------------|--------|
| (type/source)     | (mill. US\$ | )           | (mill. US\$) |        | (mill. US\$) |        | (mill. US\$) | •      |
|                   | Planned     | Actual      | Planned      | Actual | Planned      | Actual | Actual       | Actual |
| Grants            | 2.3         | 2.3         |              |        | 5.034        | 5.034  | 7.334        | 7.334  |
| Loans/Concessions |             |             |              |        |              |        |              |        |
| • In-kind support |             |             |              |        |              |        |              |        |
| Other             | 1.2         | 1.2         |              |        |              |        | 1.2          | 1.2    |
| Totals            | 3.5         | 3.5         |              |        | 5.034        | 5.034  | 8.534        | 8.534  |

### MAINSTREAMING

UNDP supported GEF financed projects are key components in UNDP country programming, as well as regional and global programmes. The evaluation will assess the extent to which the project was successfully mainstreamed with other UNDP priorities, including poverty alleviation, improved governance, the prevention and recovery from natural disasters, and gender.

### **IMPACT**

The evaluators will assess the extent to which the project is achieving impacts or progressing towards the achievement of impacts. Key findings that should be brought out in the evaluations include whether the project has demonstrated: a) verifiable improvements in ecological status, b) verifiable reductions in stress on ecological systems, and/or c) demonstrated progress towards these impact achievements.<sup>2</sup>

### **CONCLUSIONS, RECOMMENDATIONS & LESSONS**

The evaluation report must include a chapter providing a set of conclusions, recommendations and lessons.

### IMPLEMENTATION ARRANGEMENTS

The principal responsibility for managing this evaluation resides with the UNDP CO in Pakistan. The UNDP CO will contract the evaluators and ensure the timely provision of per diems and travel arrangements within the country for the evaluation team. The Project Team will be responsible for liaising with the Evaluators team to set up stakeholder interviews, arrange field visits, coordinate with the Government etc.

### **EVALUATION TIMEFRAME**

The total duration of the evaluation will be XX days according to the following plan:

| Activity                | Timing                     | Completion Date |
|-------------------------|----------------------------|-----------------|
| Preparation             | XX days (recommended: 2-4) | date            |
| Evaluation Mission      | XX days (r: 7-15)          | date            |
| Draft Evaluation Report | XX days (r: 5-10)          | date            |
| Final Report            | XX days (r;: 1-2)          | date            |

### **EVALUATION DELIVERABLES**

The evaluation team is expected to deliver the following:

| Deliverable |                          | Timing                       | Responsibilities             |
|-------------|--------------------------|------------------------------|------------------------------|
| Inception   | Evaluator provides       | No later than 2 weeks before | Evaluator submits to UNDP CO |
| Report      | clarifications on timing | the evaluation mission.      |                              |
|             | and method               |                              |                              |

<sup>&</sup>lt;sup>2</sup> A useful tool for gauging progress to impact is the Review of Outcomes to Impacts (ROtI) method developed by the GEF Evaluation Office: ROTI Handbook 2009

| Presentation  | Initial Findings          | End of evaluation mission  | To project management, UNDP CO    |
|---------------|---------------------------|----------------------------|-----------------------------------|
| Draft Final   | Full report, (per annexed | Within 3 weeks of the      | Sent to CO, reviewed by RTA, PCU, |
| Report        | template) with annexes    | evaluation mission         | GEF OFPs                          |
| Final Report* | Revised report            | Within 1 week of receiving | Sent to CO for uploading to UNDP  |
|               |                           | UNDP comments on draft     | ERC.                              |

<sup>\*</sup>When submitting the final evaluation report, the evaluator is required also to provide an 'audit trail', detailing how all received comments have (and have not) been addressed in the final evaluation report.

### **TEAM COMPOSITION**

The evaluation team will be composed of 1 international (team leader) and national evaluators. The consultants shall have prior experience in evaluating similar projects. Experience with GEF financed projects is an advantage. The team leader and will be responsible for finalizing the report. The evaluators selected should not have participated in the project preparation and/or implementation and should not have conflict of interest with project related activities.

The Team members must present the following qualifications:

- Minimum 8 years of relevant professional experience
- Knowledge of UNDP and GEF
- · Previous experience with results-based monitoring and evaluation methodologies;
- Technical knowledge in the targeted focal area(s)
- Skills and knowledge related to participatory Biodiversity Conservation (knowledge of Wetlands Conservation will be preferred)

### **EVALUATOR ETHICS**

Evaluation consultants will be held to the highest ethical standards and are required to sign a Code of Conduct (Annex E) upon acceptance of the assignment. UNDP evaluations are conducted in accordance with the principles outlined in the <u>UNEG 'Ethical Guidelines for Evaluations'</u>

### ANNEX A: PROJECT LOGICAL FRAMEWORK

(to be added)

### ANNEX B: LIST OF DOCUMENTS TO BE REVIEWED BY THE EVALUATORS

(to be added

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**ANNEX C: EVALUATION QUESTIONS** 

This is a generic list, to be further detailed with more specific questions by CO and UNDP GEF Technical Adviser based on the particulars of the project.

| Evaluative Criteria Questions  | Indicators   | Sources                            | Methodology             |
|--|--|------------------------------------|-------------------------|
| Relevance: How does the project relate to the main objectives of the GEF focal area, and to the environment and development priorities at the local, regional and national levels? | il area, and to the environment and developmen   | t priorities at the local, regiona | al and national levels? |
| •  | •  |                                    |                         |
| •  | •  |                                    |                         |
| •  |  |                                    |                         |
| Effectiveness: To what extent have the expected outcomes and objectives of t   | nd objectives of the project been achieved?  |                                    |                         |
|  | •  |                                    |                         |
|  | •  |                                    |                         |
|  |  |                                    |                         |
| Efficiency: Was the project implemented efficiently, in-line with international  | ith international and national norms and standards?  |                                    |                         |
|  | •  |                                    |                         |
| • 27   | •  |                                    |                         |
|  | •  |                                    |                         |
| Sustainability: To what extent are there financial, institutional, social-economic, and/or environmental risks to sustaining long-term project results?                            | nic, and/or environmental risks to sustaining lon  | g-term project results?            |                         |
| •  | •  | •                                  | •                       |
| •  | •  | •                                  |                         |
|  |  |                                    |                         |
| Impact: Are there indications that the project has contributed to, or enabled  | ed to, or enabled progress toward, reduced environmental stress and/or improved ecological status? | ss and/or improved ecological      | l status?               |
|  | •  | •                                  | •                       |
|  | •  | •                                  |                         |
|  |  |                                    |                         |

### ANNEX D: RATING SCALES

| Ratings for Outcomes, Effectiveness,<br>Efficiency, M&E, I&E Execution  | Sustainability ratings:   | Relevance ratings   |
|---|---|---|
| 6: Highly Satisfactory (HS): no shortcomings 5: Satisfactory (S): minor shortcomings 4: Moderately Satisfactory (MS) 3. Moderately Unsatisfactory (MU): significant shortcomings 2. Unsatisfactory (U): major problems 1. Highly Unsatisfactory (HU): severe problems | 4. Likely (L): negligible risks to sustainability 3. Moderately Likely (ML):moderate risks  2. Moderately Unlikely (MU): significant risks  1. Unlikely (U): severe risks | 2. Relevant (R) 1 Not relevant (NR) Impact Ratings: 3. Significant (S) 2. Minimal (M) 1. Negligible (N) |
| Additional ratings where relevant:<br>Not Applicable (N/A)<br>Unable to Assess (U/A   |   |   |

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## ANNEX 2: PAKISTAN WETLANDS PROJECT EVALUATION MATRIX

| <b>Evaluative Criteria Questions</b>  | Indicators   | Sources  | Methodology   |
|---|--|--|---|
| 1. Relevance: how does the project relate t priorities at local, provincial/territorial and | oject relate to the main objective<br>prritorial and federal levels? | 1. Relevance: how does the project relate to the main objectives of the GEF focal area, and to environment and development priorities at local, provincial/territorial and federal levels? | nvironment and development                                  |
| 1.1 To what extent do the project objectives reflect the main                               | Project objectives compared to objectives of GEF focal area          | - Project formulation document<br>- GEF document   | - Comparing documents<br>- Interview                        |
| objectives of the GEF focal area?   |  | - National Project Manager<br>- GEF Focal Person   |   |
| 1.2 To what extent do the project objectives and activities reflect                         | Project objectives and activities                                    | - Project documents /<br>demonstration sites   | <ul> <li>Comparing documents</li> <li>Interviews</li> </ul> |
| the environmental priorities at   | environmental priorities at local,                                   | - National Climate Change Policy   |   |
| local, provincial/territorial and   | provincial/territorial and federal                                   | - Draft National Forest Policy   |   |
| rederal levels:   | levels (contents/consultation  | <ul> <li>policy makers, civil society<br/>organizations and heneficiaries at</li> </ul>  |   |
|   | (composed  | local, provincial/territorial and<br>federal levels  |   |
| 1.3 To what extent do the project   | - Project objectives and activities                                  | - Project documents (general and   | - comparing documents                                       |
| objectives and activities reflect   | reflect development priorities at                                    | demonstration sites)   | - interviews  |
| development priorities at local,  | local, provincial/territorial and                                    | - Local, provincial/territorial and  |   |
| provincial/territorial and federal  | federal levels   | federal developmental policy   |   |
| levels?   | (contents/consultation process)                                      | documents  |   |
|   | - Comparison with the existing /                                     | - Millennium Development Goals   |   |
|   | ongoing development initiatives                                      | - policy makers, civil society   |   |
|   |  | organizations and beneficiaries at   |   |
|   |  | local, provincial/territorial and  |   |
| 1.4 To what extent was the  | UNDP country program   | - UNDP country program   | - comparing documents                                       |
| project mainstreamed in other   | components compared to project                                       | document   | - interviews  |
| UNDP country program priorities?  | objectives and activities  | <ul> <li>project document</li> </ul>   |   |
|   |  | - UNDP PWP program manager   |   |
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| Evaluative Criteria Questions   Indicators |  | Sources   | Methodology                      |
|--|--|---|----------------------------------|
| 2. Effectiveness: to what exten            | 2. Effectiveness: to what extent have the expected outcomes and objectives of the project been achieved? | nd objectives of the project been                   | n achieved?                      |
|  |  |   |                                  |
| 2.1 create and maintain an                 | - Awareness and participation of   |   |                                  |
| enabling environment for                   | local communities  |   |                                  |
| effective and sustainable                  | <ul> <li>Reflection of post project</li> </ul>   |   |                                  |
| conservation of natural wetlands           | activities of Government Sector  |   |                                  |
| at federal, provincial/territorial         |  |   |                                  |
| and local levels                           |  |   |                                  |
| Outcomes related to immediate objective 1  | e objective 1  |   |                                  |
| 2.1.1 Sustainable institutions are         | - Institutional framework at   | <ul> <li>Ministry of Climate Change</li> </ul>      | - Review of document related to  |
| established to provide national            | federal level established  | - Head, NCCW / NCA                                  | constitution of committees and   |
| level coordination for the                 | - Reports for project  |   | focal person at federal level    |
| conservation of wetlands                   | demonstration complexes  |   | - Interview with federal         |
| biodiversity in Pakistan and to            | prepared   |   | stakeholders                     |
| promote the dissemination of               |  |   |                                  |
| lessons learned, especially from           |  |   |                                  |
| Project Demonstration                      |  |   |                                  |
| Complexes.                                 |  |   |                                  |
| 2.1.2 Planning and land-use                | - Draft management plans   | <ul> <li>Socio Economic surveys of the</li> </ul>   | - Review of document             |
| decision-making of wetlands                | prepared   | wetlands  | - Interviews                     |
| conservation agencies at all levels        | <ul> <li>Spatial and other data available</li> </ul>   | <ul> <li>Biological survey and situation</li> </ul> |                                  |
| is enhanced through the provision          | with GIS lab and used at   | analysis reports                                    |                                  |
| of comprehensive, current                  | provincial and local level   | <ul> <li>GIS based mapping of wetland</li> </ul>    |                                  |
| wetlands information, decision             | <ul> <li>Surveys and Assessment reports</li> </ul>   |   |                                  |
| support systems and tools                  | prepared   |   |                                  |
| utilizing spatial and other data           |  |   |                                  |
| from the Wetlands GIS Database.            |  |   |                                  |
| 2.1.3 A National Wetlands                  | <ul> <li>Stakeholders at all levels taken</li> </ul>   | - Ministry of Climate Change                        | - Review of documents            |
| Conservation Strategy (NWCS) is            | on board for setting priorities  | - National Project Manager / PWP                    | - Interview with the Federal and |

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| developed, officially adopted and         | - National Wetlands Policy         | - Draft National Wetlands Policy | Provincial Policy Makers                              |
|---|------------------------------------|----------------------------------|---|
| implemented at federal,                   | prepared                           | - Approval and adoption at       | •   |
| provincial/territorial and                | - Policy notified as legal         | National and sub-national level  |   |
| community level.                          | document by Government             |                                  |   |
| 2.1.4 Technical competence of             | - Training imparted to CBOs        | - Training Courses and other     | - Document Review                                     |
| government agencies and CBO               | - Capacity Building of             | Capacity Building Initiatives    | - Interviews  |
| conservation staff is enhanced            | Government Agencies carried out    | undertaken for different         |   |
| through comprehensive training            | - application of items learned in  | stakeholders                     |   |
| and capacity building programs.           | training                           | - Trainees                       |   |
| 2.1.5 A nation-wide wetlands              | - Campaign launched through        | - National Project Manager / PWP | <ul> <li>Review of Report and Literature</li> </ul>   |
| awareness campaign is designed            | people of all walks of life by     | - Printed Material               | - On site Interviews                                  |
| and implemented.                          | employing multiple approaches      | - Pictorial Coverage             |   |
|   |                                    | - Gallup Surveys                 |   |
|   |                                    | - Interactive Meeting            |   |
|   |                                    | - MoUs                           |   |
| 2.1.6 Elements of long-term               | - Long term conservation           | - Ministry of Climate Change     | - Review of Periodic Reports,                         |
| sustainability of wetlands                | initiatives identified             | (Status of approval of policy)   | Policy Documents and long term                        |
| conservation initiatives are              | - Initiatives Developed and        | - National Project Manager / PWP | initiatives under the project                         |
| developed and adopted.                    | adopted                            | (Project Initiatives)            | <ul> <li>Discussion of sustainability with</li> </ul> |
|   | - Financing mechanisms designed    | - National Wetland Policy        | National Programme Director and                       |
|   | and adopted                        | - GIS Nodes at Provincial level  | National Programme Manager /                          |
|   |                                    |                                  | PWP   |
| 11.11.11.15.4 [F(Co. 9)5] Cont. 175. 2    |                                    |                                  |   |
| 2.2 create replicable                     | - Preparation of replicable models | - National Programme Manager /   | - Review of document                                  |
| demonstration models of                   | - Selection of wetlands for        | dMd                              | - On site visits                                      |
| wetlands management in selected           | replication                        | - Management Plans of Selected   | - Interviews  |
| wetlands complexes                        |                                    | demonstration sites              |   |
|   |                                    | - Review of successful           |   |
|   |                                    | interventions made under the     |   |
|   |                                    | PWP                              |   |
| Outcomes related to immediate objective 2 | e objective 2                      |                                  |   |
| 2.2.1 Wetlands biodiversity is            | - Biodiversity status of MCWC      | - National Programme Manager /   | -Review of Management Plans                           |
| sustainably conserved in the              | ascertained                        | PWP                              | - Interviews  |

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| Makran Coastal Wetlands           | - Management Plan of MCWC     | - List of Identified Biodiversity |                             |
|-----------------------------------|-------------------------------|-----------------------------------|-----------------------------|
| Complex (MCWC) by designing       | prepared and implementation   | Conservation Measures             |                             |
| and implementing a                | started                       | - Implementation Status of        |                             |
| comprehensive Management          |                               | Management Plan                   |                             |
| Plan.                             |                               |                                   |                             |
| 2.2.2 Wetlands biodiversity is    | - Biodiversity status of CIWC | - National Programme Manager /    | -Review of Management Plans |
| sustainably conserved in the      | ascertained                   | PWP                               | - Interviews                |
| central Indus wetlands complex    | - Management Plan of CIWC     | - List of Identified Biodiversity |                             |
| (CIWC) by designing and           | prepared and implementation   | Conservation Measures             |                             |
| implementing a comprehensive      | started                       | - Implementation Status of        |                             |
| Management Plan.                  |                               | Management Plan                   |                             |
| 2.2.3 Wetlands biodiversity is    | - Biodiversity status of SRWC | - National Programme Manager /    | -Review of Management Plans |
| sustainably conserved in the salt | ascertained                   | pWp                               | - Interviews                |
| range wetlands complex (SRWC)     | - Management Plan of SRWC     | - List of Identified Biodiversity |                             |
| by designing and implementing a   | prepared and implementation   | Conservation Measures             |                             |
| comprehensive Management          | started                       | - Implementation Status of        |                             |
| Plan.                             |                               | Management Plan                   |                             |
| 2.2.4 Wetlands biodiversity is    | - Biodiversity status of NAWC | - National Programme Manager /    | -Review of Management Plans |
| sustainably conserved in the      | ascertained                   | PWP                               | - Interviews                |
| north-west alpine wetlands        | - Management Plan of NAWC     | - List of Identified Biodiversity |                             |
| complex (NAWC) by designing       | prepared and implementation   | Conservation Measures             |                             |
| and implementing a                | started                       | - Implementation Status of        |                             |
| comprehensive Management          |                               | Management Plan                   |                             |
| Plan.                             |                               |                                   |                             |

| Evaluative Criteria Questions   Indicators | Indicators                                      | Sources  | Methodology                                      |
|--|---|--|--|
| 3. Was the project implemented efficiently | d efficiently, in line with interna             | 1, in line with international and national norms and standards | andards  |
| 3.1 Were the outcomes                      | <ul> <li>Targets of outcome achieved</li> </ul> | - Review of periodic monitoring                                | <ul> <li>Review of relevant documents</li> </ul> |
| proportionate to the inputs                | within planned cost                             | and evaluation reports   |  |
| provided?                                  |   | - Financial Statement of PWP for                               |  |
|  |   | entire project period  |  |
| 3.2 Were overhead costs                    | - Overhead cost compared with                   | - Detail of overhead costs                                     | <ul> <li>Review of relevant documents</li> </ul> |
| proportionate to program costs?            | the total cost as per planned and               | - Financial Statement of PWP for                               |  |
|  | actual allocation and expenditure               | entire project period  |  |
| 3.3 Were unit prices and rates of          | - Comparison of Unit Cost made                  | - Project Document   | - Review of relevant documents                   |
| the PWP comparable to those of             | with other projects                             | - UNDP - CO  |  |
| other projects?                            |   | - TERC Report  |  |

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| Evaluative Criteria Questions Indicators | Indicators                            | Sources   | Methodology                                   |
|--|---------------------------------------|---|---|
| 4. Sustainability: To what exten         | nt are there financial, institution   | 4. Sustainability: To what extent are there financial, institutional, social-economic, and/or environmental risks to sustaining | ronmental risks to sustaining                 |
| long-term project results?               |                                       |   |   |
| 4.1 Financial sustainability: to         | - Mechanism for sustainable           | - National Project Manger / PWP   | - Review of relevant documents                |
| what extent are sufficient long          | financial resources for CBOs in       | - Registration of CBOs with Social  | - Interviews                                  |
| term financial mechanisms and            | Place                                 | Welfare Development Department  |   |
| resources secured for sustaining         | - Financial Sustainability ensured    | - Approval of proposed  |   |
| institutions responsible for             | at various levels of government       | interventions and projects along  |   |
| wetlands management and                  | for wetland management                | with financial resources assigned   |   |
| dissemination of lessons learnt at       |                                       | for dissemination of lesson learnt  |   |
| local, provincial/territorial and        |                                       |   |   |
| federal levels?                          |                                       |   |   |
| 4.2 Institutional sustainability: to     | - laws                                | - Head NCCW / NCA   | <ul> <li>Consultation of documents</li> </ul> |
| what extent has an institutional         | - policies                            | - Focal Persons / Committees at   | - Interviews                                  |
| framework been created for               | <ul> <li>organizations for</li> </ul> | federal and provincial levels   |   |
| sustaining wetlands                      | implementation (at local,             | - Legal documents   |   |

| management?                        | provincial/territorial and federal                   |   |                |
|------------------------------------|--|---|----------------|
|                                    | level)   |   |                |
|                                    | <ul> <li>quality of organizations (tasks,</li> </ul> |   |                |
|                                    | responsibilities, number and                         |   |                |
|                                    | competencies of staff, finance)                      |   |                |
| 4.3 Socio-economic sustainability: | - acceptance of and participation                    | - Status of Conservation                          | - Field Visits |
| to what extent has a socially      | in management plans by local                         | Interventions initiated by WVCC                   | - Interviews   |
| acceptable and economically        | community  | - Status of Livelihood activities                 |                |
| attractive wetlands management     | - income generation of                               | undertaken by WVCC                                |                |
| system been created?               | management system for local                          |   |                |
|                                    | communities  |   |                |
|                                    | <ul> <li>acceptance of management</li> </ul>         |   |                |
|                                    | system by wider public                               |   |                |
| 4.4 Environmental sustainability:  | <ul> <li>acreage of wetlands over time</li> </ul>    | - Implementation of                               | - Field Visits |
| To what extent does the            | <ul> <li>composition/prevalence of</li> </ul>        | Recommendations of                                | - Interviews   |
| introduced management system       | vegetation and wildlife in areas                     | Management Plans                                  |                |
| of wetlands contribute to          | over time  | <ul> <li>Progress against the baseline</li> </ul> |                |
| maintaining or improving bio-      |  | reports prepared by the PWP                       |                |
| diversity?                         |  | <ul> <li>Changes in the management</li> </ul>     |                |
|                                    |  | system  |                |

| Evaluative Criteria Questions Indicators  | Indicators  | Sources   | Methodology                                       |
|---|---|---|---|
| 5. Impact: Are there indications that the pr<br>stress and/or improved ecological status? | s that the project has contribute<br>cal status?  | 5. Impact: Are there indications that the project has contributed to, or enabled progress toward, reduced environmental stress and/or improved ecological status? | d, reduced environmental                          |
| 5.1 To what extent did the  | - acreage of wetlands over time                   | - project documents   | - comparing documents                             |
| project contribute to achieving   | under management                                  | - evaluation reports  | <ul> <li>illustrations of changes from</li> </ul> |
| the Development Objective: i.e.   | <ul> <li>composition/prevalence of</li> </ul>     | - beneficiaries   | interviews with beneficiaries,                    |
| to conserve globally important  | vegetation and wildlife over time                 | - socio-economic reports of   | project, government and NGO                       |
| wetlands biodiversity in Pakistan   | in managed areas                                  | government and non-project  | staff   |
| without exacerbating poverty?   | <ul> <li>number of registered cases of</li> </ul> | related NGOs  |   |
|   | trespassing/fining and other                      |   |   |
|   | sanctions   |   |   |
|   | <ul> <li>number/acreage of new</li> </ul>         |   |   |
|   | wetlands brought under                            |   |   |
|   | management  |   |   |
|   | <ul> <li>socio-economic position of</li> </ul>    |   |   |
|   | population living in wetlands                     |   |   |
|   | demonstration sites (over time):                  |   |   |
|   | income; food availability/gaps;                   |   |   |
|   | education   |   |   |
| 5.2 Were there any unintended   | <ul> <li>changes in ecology</li> </ul>            | - project (M&E) reports   | <ul> <li>deduction from reports and</li> </ul>    |
| positive or negative effects due to   | <ul> <li>changes in behavior of local</li> </ul>  | - reports of government and NGO   | interviews (comparing objectives                  |
| project interventions? (local;  | population or government/NGO                      | - beneficiaries   | and results)                                      |
| provincial; federal level)  | staff   | - project staff and staff of  |   |
|   | <ul> <li>changes in policies or policy</li> </ul> | government and NGOs in the  |   |
|   | implementation                                    | area  |   |

| Evaluative Criteria Questions Indicators | Indicators  | Sources  | Methodology  |
|--|---|--|--|
| 6. Project management: was th            | e project management appropri                           | 6. Project management: was the project management appropriate to achieve the intended results? | FS   |
| 6.1 Did the project have and             | <ul> <li>availability of PM&amp;E system and</li> </ul> | - M&E Reports  | - study M&E reports                                |
| apply appropriate administrative         | reports (at start and later years)                      | - project staff  | <ul> <li>check implementation of</li> </ul>        |
| project management systems of            | <ul> <li>follow-up actions to</li> </ul>                | - beneficiaries  | recommendations in reports, with                   |
| planning, M&E and finance?               | recommendations of M&E reports                          |  | staff and beneficiaries                            |
| 6.2 Did the project have an              | <ul> <li>decisions taken and acts upon</li> </ul>       | <ul> <li>minutes of meetings of steering</li> </ul>  | <ul> <li>comparing minutes of steering</li> </ul>  |
| adequate governing and                   | decisions by project staff                              | committee and project  | committee and project                              |
| implementing structure and               | <ul> <li>tasks to be completed and</li> </ul>           | management   | management   |
| staffing?                                | availability of staff                                   | <ul> <li>interviews with staff and</li> </ul>  | <ul> <li>check opinions with member sof</li> </ul> |
|  |   | beneficiaries  | steering committee,                                |
|  |   |  | management, staff and                              |
|  |   |  | beneficiaries                                      |

Annex 3: Itinerary of the evaluation mission (international consultant)

| Date            | Time                    | Details   |
|-----------------|-------------------------|---|
| 3 December 2012 | Morning                 | Arrival international consultant  |
|                 | Afternoon               | Meeting with Mr. Saleem Ullah, Programme<br>Manager, Energy & Environment Unit, UNDP<br>Security Briefing, Met with National Consultant   |
|                 |                         | Meeting with Ms. Ghazala Raza, Senior<br>Programme Officer Global Environment Facility,<br>Ministry of Climate Change   |
|                 | Evening                 | Review of project documents and discussed the detail of MCWC with National Consultant   |
| 4 December 2012 | 9.30 – 15.00 hrs        | Meeting at WWF-P office, Islamabad: Dr. Ghulam Akbar, Senior Director/National Programme Manager Pakistan Wetlands Programme, WWF-P Mr. Umeed Khalid, Conservator (Wildlife), National Conservation of Wildlife, Ministry of Climate Change Mr. Saleem Ullah, Programme Manager, Energy & Environment Unit, UNDP Dr. Masood Arshad, Former Programme Manager CIWC/SRWC, WWF-P Mr. Azhar Amir, PRM, Coordinator M&E, |
|                 |                         | WWF-P   |
|                 | 15.00 – 18.00 hrs       | Review of project documents   |
|                 | Evening                 | Data compilation  |
| 5 December 2012 | Morning                 | Travel Karachi  |
|                 | Afternoon               | Mr. Aijaz Nizamani, Additional Secretary of Forests, Sindh Forest Department Mr. Hussain Bux Bhagat, Conservator Wildlife, Sindh Wildlife Department Rab Nawaz, Director Sindh Region, WWF-P Visit GIS lab, node Sindh Wildlife Department  |
|                 |                         | Travel Sukkur   |
| 6 December 2012 | Evening 8.30 – 9.30 hrs | Data compilation  Mr. Umer Waqas, Senior Site Officer (previously Sukkur), PWP WWF-P  |
|                 | 9.30 – 10.30 hrs        | Visit Centre for Biodiversity and Conservation,<br>Shah Abdul Latif University, Khairpur<br>Ms. Shireen Akhtar Soomro, Lecturer-cum-<br>Keeper  |
|                 | 10.30 – 14.00 hrs       | Stakeholder Meeting: Mr. Javed Ahmed Mahar, Conservator Social Forestry Circle Sukkur Mr. Ghulam Mohammad Godani, Dpty. Conservator Wildlife Sukkur Mr. Rafique Ahmed Mako, Divisional Forest Office, Sukkur  |

|                 | 15.00 – 16.00 hrs Evening | Mr. Manzoor Ahmad, Assistant Director Fisheries, Sukkur Mr. Ghulam Mustafa Gopang, Depty. Director Fisheries, Sukkur Mr. Ali Hassan Manan, Site Coordinator WWF- P, Sukkur Mr. Liaquat Ali Khokhar, Livelihood Planner WWF-P Mr. Mir Meeting and visit user group Biogasplants Wargo Katpar village Mr. Ishaq Ahmad, chairperson Mr. Ali Dino, community activist Data compilation   |
|-----------------|---------------------------|--|
| 7 December 2012 | Morning                   | Boat safari Indus Dolphin Reserve Visit forest area Discussions with staff of Wildlife and Forest Departments and WWF-P staff  |
|                 | Afternoon                 | Travel to Lahore   |
|                 | 16.00 – 17.30 hrs         | Discussion Dr. Masood Arshad, Former Programme Manager CIWC/SRWC, WWF-P  |
|                 | Evening                   | Data compilation   |
| 8 December 2012 | 9.00 – 11.30 hrs          | Stakeholder meeting Mr. Naeem Bhatti, Director Wildlife and Parks Department Dr. Umar Raja, Dpty Secretary, Forest and Wildlife Department Mr. Ch. Ashraf, Director General, Fisheries Department Mr. Muhammed Anwar Maan, Assistant Director, Wildlife and Parks Department Mr. Safdar, Economist, Fisheries Department Mr. Shahid Nawaz, District Wildlife Officer Mr. Shabaz Rana, District Deputy Director Wildlife, Salt Range Mr. Najam ul Huda Khan, Coordinator Surveys PWP WWF-P Dr. Masood Arshad, Former Programme Manager CIWC/SRWC, WWF-P |
|                 | 11.30 – 13.00 hrs         | Meeting at the University of Veterinary and<br>Animal Sciences<br>Prof. Dr. Talat Naseer Pasha, Vice Chancellor<br>Prof. Dr. M. Sharif Mughal, Subject Specialist,<br>Faculty of Fisheries & Wildlife<br>Dr. Nazia Sultana, Dpty. Registrar  |
|                 | 13.00 – 17.30 hrs         | Travel to Islamabad by car<br>Visit Kallar Kahar lake on the road  |
|                 | Evening                   | Data compilation   |
| 9 December 2012 |                           | Review of project documents Data compilation   |

| 1 0010            |                    |   |
|-------------------|--------------------|---|
| 10 December 2012  | 10.00 – 12.00 hrs  | Mr. Syed Mahmood Nasir, Inspector General       |
|                   |                    | Forests/National Project Director PWP, Ministry |
|                   |                    | of Climate Change                               |
|                   |                    | Mr. Jawed Ali Khan, Director General            |
|                   |                    | (Environment and Climate Change, Ministry of    |
|                   |                    | Climate Change                                  |
|                   | 12.00 14.00 hrs    | Meeting Pakistan Museum of Natural History:     |
|                   |                    | Dr. Muhammad Rafique, Director Zoological       |
|                   |                    | Division  |
|                   |                    | Dr. Muhammad Khal Laghari, Director Botanical   |
|                   |                    | Division  |
|                   |                    | Dr. Aneel Gilani, Botanist                      |
|                   |                    | Mr. Muhammad Asif Khan, Mammalogist             |
|                   |                    | Mr. Mishqat ullah Khan, Zoo-plankton-           |
|                   |                    | entomologist                                    |
|                   |                    | Mr. Rafaqat Masroor, Herpetologist              |
|                   | 14.00 - 15.30 hrs  | Meeting PWP GIS Lab:                            |
|                   |                    | Mr. Usman Akram, Coordinator GIS                |
|                   |                    | Mr. Shahid Naeem, RS/GIS Analyst                |
|                   |                    | Mr. Sajid Ali, Chm Associate                    |
|                   |                    | Miss Aniqa Abrar, intern                        |
|                   | 15.30 – 17.30 hrs  | Internal meeting evaluation team                |
|                   | evening            | Data compilation                                |
| 11 December 2012  | 9.00 – 13.00 hrs   | Meeting WWF-P:                                  |
| 5000              | 7,00 10,00 1110    | Dr. Ghulam Akbar, Senior Director/National      |
|                   |                    | Programme Manager Pakistan Wetlands             |
|                   |                    | Programme, WWF-P                                |
|                   |                    | Mr. Najam ul Huda Khan, Coordinator Surveys     |
|                   |                    | PWP WWF-P                                       |
|                   | 14.00 – 15.00 hrs  | Dr. Riffat Naseem Malik, Associate Professor,   |
|                   | 17,00 15,00 1115   | Department of Environmental Sciences, Faculty   |
|                   |                    | of Biological Sciences, Quaid-i-Azam University |
|                   | 15.30 – 16.30 hrs  | Dr. Abdul Wahab Khan, Director Zoological       |
|                   | 15.50 10.50 ms     | Survey Department                               |
|                   |                    | Mr. Meharban Ali, Zoologist, Zoological Survey  |
|                   |                    | Department                                      |
|                   | 18.00 – 20.00 hrs  | Dr. Muhammad Mumtaz Malik, Retired Chief        |
|                   | 10.00 - 20.00 1113 | Conservator Wildlife, Khyber Pukhtoonkhwa       |
|                   |                    | Mr. Saeed-Uz-Zaman, Retired Chief Conservator   |
|                   |                    | Wildlife, Khyber Pukhtoonkhwa                   |
|                   | evening            | Data compilation                                |
| 12 December 2012  | 9.00 – 11.00 hrs   | Mr. Inam Ullah Khan, Manager IUCN Sarhad        |
| 12 DCCCHIOCI 2012 | 7.00 - 11.00 IIIS  | Programme, IUCN                                 |
|                   | 12.00 – 14.30 hrs  | Mr. Richard Garstang, previous National         |
|                   | 12.00 - 14.30 IIIS | Programme Manager/CTA Pakistan Wetlands         |
|                   |                    | 1 5   |
|                   | 14.20 17.20 h      | Programme WWF-P                                 |
|                   | 14.30 – 17.30 hrs  | Data compilation                                |
| 12 Dec1 - 2010    | evening            | Report writing                                  |
| 13 December 2012  | 11.00 10.001       | Data compilation and report writing             |
| 14 December 2012  | 11.00 – 13.00 hrs  | Meeting Embassy of the Kingdom of the           |

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|------------------|--------------------|--|
|                  |                    | Netherlands:                                   |
|                  |                    | Mrs. Yasmin Jawed Khan, Senior Programme       |
|                  |                    | Officer  |
|                  |                    | Mr. Jan Willem Cools, First Secretary          |
|                  |                    | Environment & Water                            |
|                  | 13.00 - 16.00 hrs  | Internal meeting evaluation team               |
|                  | 16.00 – 17.00 hrs  | Mrs. Marriyam Aurangzab, previous Coordinator  |
|                  |                    | Awareness Raising Programme PWP                |
|                  |                    | Mr. Ahmed Khan, previous Director Regional     |
|                  |                    | Programme PWP                                  |
|                  | 17.00 – 19.00 hrs  | Internal meeting evaluation team               |
|                  | evening            | Report writing                                 |
| 15 December 2012 | 14.00 - 16.30      | Discussed the evaluation issues with National  |
|                  |                    | Consultant                                     |
| 16 December 2012 |                    | Report writing                                 |
| 17 December      | morning            | Preparation De-briefing                        |
|                  | 12.00 – 15. 00 hrs | De-briefing:                                   |
|                  |                    | Syed Mehmood Nesir, IGF/former NPD             |
|                  |                    | Dr. Ghulam Akbar, Senior Director/ former      |
|                  |                    | National Programme Manager PWP, WWF-P          |
|                  |                    | Mr. Umeed Khalid, Conservator (Wildlife),      |
|                  |                    | National Conservation of Wildlife, Ministry of |
|                  |                    | Climate Change                                 |
|                  |                    | Mr. Saleem Ullah, Programme Manager, Energy    |
|                  |                    | & Environment Unit, UNDP                       |
|                  |                    | Dr. Masood Arshad, Former Programme            |
|                  |                    | Manager CIWC/SRWC, WWF-P                       |
|                  |                    | Ali Hassan Habib, WWF-P country director       |
|                  |                    | Mr. Richard Garstang, former CTA PWP           |
|                  |                    | Mr. Jan Willem Cools, First Secretary EKN      |
|                  |                    | Mrs. Yasmin Jawed, Senior Programme Officer    |
|                  |                    | EKN  |
|                  |                    | Mr. Ahmad Khan, WWF-P, former Regional         |
|                  |                    | Director PWP                                   |
|                  | 15.00 - 17.00 hrs  | Wrapping up                                    |

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### Itinerary of the evaluation mission (national consultant)

### MCWC 27 – 30 November, 2012

| Date                            | Time   | Details                                   |
|---------------------------------|--|---|
| 27 <sup>th</sup> November, 2012 | 10:00 pm - 12:00 am  | Lahore to Karachi by air                  |
|                                 |  | Stay at Karachi                           |
| 28 <sup>th</sup> November, 2012 | 09:40 am - 11:00 am  | Karachi to Gwadar by Air                  |
|                                 | 12:00 Noon – 01:00 pm  | Meeting with Mr Abdul Rahim Site          |
|                                 |  | Manager at PWP office                     |
|                                 | 01:15 pm – 02:30 am  | Meeting with Mr. MaulaBakhsh Assistant    |
|                                 |  | Director Fisheries                        |
|                                 | 02:45 pm – 03:15 pm  | Meeting with Mr. Suhail-ur-Rehman         |
|                                 |  | Deputy Commissioner, Gwadar               |
|                                 | 03:30 pm – 04:30 pm  | Meeting with Mr. Asghar Shah Director     |
|                                 |  | Coordination, Gwadar, IUCN                |
|                                 | 05:00 pm – 06:00 pm  | Meeting with Mr. Ahmad Nadeem Director    |
|                                 | And the state of t | P & D, BCDA                               |
|                                 |  | Stay at Gwadar                            |
| 29 <sup>th</sup> November, 2012 | 08:00 am - 09:00 am  | Meeting with Mr. Abdul Aleem Baluch       |
|                                 |  | Director Environment G.D.A                |
|                                 | 09:15 am - 11:30 am  | Discussing with local fishermen           |
|                                 | 11:45 am – 01:00 pm  | Interaction with two WVCC managing        |
|                                 |  | Vocational Centers                        |
|                                 | 01:00 pm – 02:30 pm  | Gwadar to Jiwani (Meeting with WVCC -     |
|                                 |  | Pishkan enroute). Mr. Atta Ullah          |
|                                 | 02:30 pm – 03:00 pm  | Discussion with WVCC – Daran              |
|                                 |  | (Mr. Abdul Rashid)                        |
|                                 | 03:00 pm - 03:30 pm  | Visit of Jiwani InformationCenter         |
|                                 | 03:30 pm – 05:00 pm  | Jiwani to Gwadar                          |
|                                 | 05:00 pm – 06:00 pm  | Review of project surveys and reports at  |
|                                 |  | PWP site office                           |
|                                 |  | Stay at Gwadar                            |
| 30 <sup>th</sup> November, 2012 | 08:00 am – 09:00 am  | Visit the fish harbor along with BCDA     |
|                                 |  | official                                  |
|                                 | 09:00 am – 11:30 am  | Meeting with different stakeholders,      |
|                                 |  | Government Departments in the office of   |
|                                 |  | Deputy Commissioner                       |
|                                 | 11:30 am - 01:00 pm  | Discussed project interventions and their |
|                                 |  | sustainability with Site Manager          |
|                                 | 02:00 pm - 03:30 pm  | Gwadar to Karachi by air                  |
|                                 | 07:00 pm – 08:30 pm  | Karachi to Lahore by air                  |

### SRWC 11 – 12 December, 2012

| Date                | Time                | Details   |
|---------------------|---------------------|---|
| 11th December, 2012 | 08:00 am - 10:00 am | Islamabad to Kallar Kahar (SRWC)                        |
|                     | 10:20 am – 11:30 am | Meeting with Ex-Site Manger, Rana Shabaz                |
|                     |                     | Ahmed   |
|                     | 11:40 pm – 12:30 pm | Visit to Lake area along with staff of Wildlife         |
|                     |                     | Department  |
|                     | 12:45 pm – 01:30 pm | Meeting with Rana Farooq, Divisional Forest             |
|                     |                     | Officer, Chakwal  |
|                     | 01:40 pm – 02:30 pm | Meeting with members of SVDP                            |
|                     | 03:30 pm – 04:20 pm | Meeting with local VCC with biogas plants and           |
|                     |                     | fruit orchards  |
| <b>.</b>            | 04:30 pm – 07:00 pm | Discussion and document review with Dr                  |
|                     |                     | Masood Arshad Ex Regional Manager, PWP                  |
|                     |                     | (Stay at Kallar Kahar)                                  |
| 12th December, 2012 | 08:00 am - 09:30 am | Kallar Kahar to district Khushab                        |
|                     | 09:45 am – 10:30 am | Meeting with local VCC and visit of biogas              |
|                     |                     | plants at Khabeki Lake                                  |
|                     | 11:00 am - 01:00 pm | Meeting with staff of WWF at Information                |
|                     |                     | Centre at Khabeki Lake                                  |
|                     | 01:15 pm – 02:30 pm | Visit to Kanheti Garden and site developed              |
|                     |                     | under PWP for Tourism                                   |
|                     | 02:30 pm – 03:00 pm | Meeting with local VCC and fruit orchards               |
|                     |                     | developed by the members                                |
|                     | 03:00 pm – 03:45 pm | Khabeki to Uchali Lake                                  |
|                     | 04:30 pm - 05:00 pm | Visit to bird hide and allied works developed under PWP |
|                     | 05:00 pm – 06:00 pm | Meeting with local female VCC                           |
|                     | 06:00 pm – 09:20 pm | Khushab to Islamabad                                    |

### **ANNEX 4: LIST OF DOCUMENTS REVIEWED**

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- Khyber Pukhtoonkhwa, Notification No. SO ITech) ED/VIII-10/2004/KC, Peshawar 2-08-2007
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  March, 2009
- MoUs with GDA, BCDA, Forest and Wildlife & Fisheries Department, Government of Baluchistan
- Masroor, R. 2009. A new arboreal species of Cyrtopodion (Squamata: Gekkonidae) from Deh Akro-II Wetlands Complex, Singh, Pakistan. Zootaxa
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- NAWC Committee (Chitral Chapter), Nitification No. SOP (WL) 12-1/2007-II, 3<sup>rd</sup>
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  Provincial Wetlands Management Committee
- OECD DAC, Quality Standards for Development Evaluation, DAC Guidelines and reference series, Paris, March, 2010
- Office Order No. 60, Chief Conservator of Wildlife, Peshawar, 29 January 2009 (No. 3355-61 / WL (E)
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- Pakistan Wetlands Programme. Turtle nesting data 2007-12
- Pakistan Wetlands Programme. Socioeconomic survey Nammal Lake Game Reserve, 2007
- Pakistan Wetlands Programme. Socioeconomic survey Kallar Kahar Game Reserve, 2007
- Pakistan Wetlands Programme. Illegal Trade of fresh water turtle parts, February, 2008 Pakistan Wetlands Programme, Wildlife Management and Wetland Conservation, North

- Alpine Wetlands Complex, Gilgit, June 6 10, 2008
- Pakistan Wetlands Programme, Conflict Management in Wetlands Conservation, Muzaffarabad, November 18-19, 2008
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# Logical Framework Analysis/Programme Planning Matrix for the Pakistan Wetlands Programme

| Programme Strategy  | Sources of<br>Co-financing | Output, Outcome and Impact Indicators <sup>1</sup>   | Sources of Verification                                    | Assumptions     |
|---|----------------------------|--|--|-----------------|
| Development Objective   |                            |  |  |                 |
| To conserve globally significant wetlands biodiversity in Pakistan while alleviating poverty. |                            |  |  |                 |
| Immediate Objectives  |                            |  |  |                 |
| A. To create and maintain an  | (See: co-                  | <ul> <li>From PY 1.0 to PY 7.0, a positive trend in public opinion favours</li> </ul>                                    | <ul> <li>Public opinion polls in PY 1.0,3.0,5.0</li> </ul> | • None          |
| enabling environment for effective and sustainable conservation of                            | financing for respective   | increased government and private support for and investment in the conservation of wetlands.                             | and 7.0  Commissioned independent M&F                      |                 |
| natural wetlands at federal,  | outputs,                   | <ul> <li>By PY 7.0, federal, provincial/territorial and community institutions</li> </ul>                                | reports, Programme plans etc.                              |                 |
| provincial/territorial and local  | pelow)                     | concerned with wetlands conservation implementing enhanced   | EIAs, Sectoral Plans and revisions to                      |                 |
| levels. (**Togramme Outpass 1 - 0)  |                            | Wedands conservations measures with increased technical capacity and financial security.                                 | sectoral policies.   |                 |
|   |                            | By PY 7.0, the principles and policy of Pakistan National<br>Wetlands Conservation Strategy are integrated into wetlands |  |                 |
| B. To implement sustainable   | (See: co-                  | By PY 7.0. important wetlands resources are being sustainably  | Government records.  | GoP remains     |
| wetlands conservation at four   | financing for              | conserved in four progressively managed conservancies by innovative,   |  | committed to    |
| representative sites that will serve  | respective                 | highly replicable public/private sector and community-driven initiatives.  |  | conservation of |
| as replicable models for subsequent   | outputs,                   |  |  | wetlands as a   |
| nationwide wetlands conservation  | pelow)                     |  |  | high priority.  |
| initiatives. (Programme Outputs 7- 10)  | •                          |  |  |                 |

|            |           |              | Types of Indicator used in this Logframe                                  |    |
|------------|-----------|--------------|---|----|
| $\Diamond$ | 1 Impact  | 5 – 10 years | Effective conservation of wetlands biodiversity in Pakistan               | Ф  |
| $\Diamond$ | ① Outcome | 1 – 3 years  | Creation of an enabling environment for enhanced wetlands conservation    | Û  |
| <b>(</b>   | 1 Output  | < 3 years    | Improved technical capacity of wetlands conservation agency staff         | Û  |
| $\Diamond$ | 1 Input   | Annual       | Introduction of a postgraduate university course in wetlands conservation | T. |

<sup>•</sup> Output Indicators are shown in conventional text • Outcome Indicators are italicised. • Impact Indicators are shown in bold text. Output Indicators measure quantity of goods and services created or provided with inputs. Outcome indicators measure the "results (quantity and quality) from the goods and services produced by the project. Impact Indicators measure the highest objectives such as improved welfare and living standards. Wherever possible, references to time are expressed in whole or fractions of Programme Years as represented in this example: PY 1.5. This should be read as "by the end of the first 1½ years or 18 months of the Pakistan Wetlands Programme". Explanation of Indicators:

| Programme Strategy  | Sources of<br>Co-financing | Output, Outcome and Impact Indicators  | Sources of Verification   | Assumptions  |
|---|----------------------------|--|---|--|
| Programme Output 1:<br>Sustainable institutions are<br>established to provide national-<br>level coordination for the | RNE, UNDP,                 | 1.1 Independent monitoring and evaluation reports verify that enhanced wetlands management in 50% of Pakistan's wetlands has led to well co-ordinated initiatives that reduce threats to wetlands and their associated biodiversity by PY 7.0. | 1.1 Monitoring and evaluation reports 1.2 Government notification to this effect. Government records. | GoP remains committed to conservation of wetlands as a birth priority. |
| conservation of wetanish biodiversity in Pakistan and to promote dissemination of lessons learned, especially from    |                            | 1.2 Appropriate institutions at the federal level are established by <b>PY 1.0</b> . Coordination of wetlands conservation initiatives at the federal level passes from the Programme Steering Committee and Programme                         | 1.3 Government budgets for wetlands agencies. Staff records.  |  |
| Programme demonstration sites.  |                            | Management Unit to the envisaged National Wetlands Management Council and Wetlands Secretariat in the NCCW by PY 5.0.  | 1.4 Development of project proposals by provincial/territorial level institutions and                 |  |
|   |                            | 1.3 By PY 6.0, staffing and expenditure levels of governmental wetlands management institutions rise significantly above PY 1.0 levels.  | other initiatives for community-based management of wetland sites.                                    |  |
|   |                            | 1.4 By <b>PY 6.0, b</b> iodiversity conservation measures are actively implemented by provincial/territorial agencies according to federal   | 1.5 Working level Management Plans for four new wetland sites.  |  |
|   |                            | guidelines in at least 50% of Pakistan's identified wetlands.  | 1.6 Independent monitoring and  |  |
|   |                            | 1.5 Federal level institutions initiate replication of the Management Planning process and models from four demonstration sites to at least four other wetlands complexes.   | evaluation by international organisations. 1.7 Proceedings of Conferences of                          |  |
|   |                            | 1.6 Pakistan's wetlands management institutions meet the minimum targets and milestones for wetlands conservation set by international agencies such as WWF and Ramsar Bureau.   | Parties from international fora and conferences.  |  |
|   |                            | 1.7 Pakistan's delegates participate actively in international fora on wetlands management and conservation such as Conferences of Parties of the Ramsar Convention.   |   |  |

### Annex 5: Revised Programme Logical Framework

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| Programme Strategy  | Sources of<br>Co-financing | Output, Outcome and Impact Indicators  | Sources of Verification  | Assumptions   |
|---|----------------------------|--|--|---|
| Programme Output 2: Planning and land-use decision-making of Wetlands Conservation Agencies at all levels is enhanced through the provision of comprehensive, current wetlands information. | RNE, UNDP,                 | 2.1 Proactive, informed and participatory planning and decision-making in wetlands management in response to resource degradation and overuse leads to a reduction of threats in vulnerable areas and positive trends reflected in an increase in number of appropriate indicator species.   | 2.1 Independent biological and socio-<br>economic surveys indicating<br>reduction of threats to wetlands e.g.<br>decrease in water pollution and<br>deforestation in areas where | 15° 5°  |
| decision support systems and  |                            | 2.2 GIS facilities established and functional in federal NRM agencies by   | actively implemented.  | for   |
| data from the Wetlands GIS Database (W-GIS).  |                            | PY 4.0. Other decision-making support systems based on data generated by GIS, e.g. gap analysis, Pressure-State-Impact analysis and impact evaluation tools applicable by PY 6.0. Management Plans based on GIS and other related decision-making tools produced.  | 2.2 Presence of GIS facilities (software and hardware) in federal NRM agencies offices. Data acquisition records and files. Planning reports.                                    | wetlands.   |
|   |                            | 2.3 By PY 1.5, comprehensive baseline information is available through<br>surveys of four demonstration sites. By PY 5.0, 100% of Pakistan's<br>internationally significant wetlands and 75% of wetlands of national<br>importance are comprehensively surveyed and geo-referenced data sets<br>for these wetlands are available to decision makers. | 2.3 Extracts from records of any recognised NRM agency showing use of W-GiS outputs or data.   |   |
|   | ·                          | 2.4 Significant Pakistan NRM agencies have ready access to GIS-based data and other tools on wetlands and use same in enhanced decision-making processes and other wetlands management tools by PY 5.0.  | 2.4 Management Plans showing conservation interventions based on information from GIS datasets.  |   |
| Programme Output 3: National Wetlands Conservation Strategy (NWCS) developed, officially adopted and implemented at federal provincial federal provincial federal and                       | RNE, UNDP,<br>WWF          | 3.1 By PY 6.0, an increasing trend in policy re alignment in various sectors leads to greater integration of wetlands conservation issues in national and sectoral planning in general and wetlands conservation planning in particular.   | 3.1: Progressive increase in PY 5.0, 6.0 and 7.0 in the number and area of wetlands managed according to guidelines contained in P-NWCS.   | No major impediments are faced in the official approval |
| community levels.   |                            | 3.2 Official document expected to be entitled "Pakistan National Wetlands Conservation Strategy" launched by PY 3.0 and forms the basis of a new approach to wetlands conservation.  | 3.2:Planning and feasibility reports, EIA records.   | NWCS.   |
|   |                            | 3.3 BY PY 5.0, P-NWCS used actively to consider the appropriateness and design of wetlands conservation and other developmental initiatives.   | 3.3 and 3.4: Revisions in sectoral policies in line with recommendations from P-NWCS. Application of P-NWCS in Management Plans for four   |   |
|   |                            | 3.4 By PY 6.0, significant sectoral policies for management of land, water, agriculture and other resources include wetlands conservation issues.  | demonstration sites.   |   |

Assumptions

Sources of Verification

None

4.1 Independent monitoring and evaluation reports.

towards greater

5.2 Minutes of air time for television and radio broadcasts. Number of visitors to

the functional website. Number of

schools adopting new curricula.

retention surveys of a representative sample of trained stakeholders including government agency staff and local communities.

agency and CBO technical staff concerned with wetlands conservation are technically proficient and demonstrate improved capacity to conserve wetlands effectively compared to PY 1.0 levels.

4.3 By PY 4.0, at least 50% of all GoP, partner

4.2 Training needs-assessment conducted by PY 1.0, a training plan produced by PY 1.5, training modules delivered by PY 5.0, curricula developed and introduced by PY XX and manuals produced for key stakeholders by PY 7.0.

4.1 By PY 7.0, institutional deficiencies in the conservation of wetlands emanating from lack of technically skilled staff and stakeholders is no longer a root cause of wetlands degradation.

RNE, GoP, UNDP, WWF

Programme Output 4: Technical competence of government, agencies and CBO conservation staff enhanced through comprehensive training and

capacity building programme.

Sources of Co-financing

Programme Strategy

Output, Outcome and Impact Indicators

4.4 By PY 5.0, knowledge retention and skill application surveys indicate that trained stakeholders – especially governmental agency staff and custodian communities - display the capacity and skills to conserve

wetlands and their associated biodiversity

5.1 Public actions reflect greater awareness of the value of biodiversity conservation through reduction in harmful practices such as illegal hunting and other unsustainable forms of resource

utilisation.

RNE, GoP, UNDP, WWF

Programme Output 5: Nation-wide wetlands awareness

campaign designed and implemented.

4.3 and 4.4 : Specific knowledge

4.2 Copy of Training Plan, School text books incorporating the new curricula. Records and reports on training workshops.

democratisatio current trend Pakistan's

n and

5.2 Internet communication groups set

up and number of research papers, case studies etc. posted on the web through the network of wetlands

5.2 By PY 7.0, effective multi-media based public awareness campaign on wetlands, and their associated biodiversity is delivered to the public at large and to key decision-makers in particular.

5.3 A biennial public opinion poll indicates a statistically significant positive trend in public and private sector awareness levels from PY 1.0 till PY 7.0

devolution of political power

continues.

conservation courses as a pre-requisite

for obtaining a hunting permit. 5.2: Number of street theatre

5.2: Number of hunters attending

wetlands conservation.

performances on conservation of the

Indus Dolphin,

5.2: Number of visitors to wetlands "Biomes" displays.

agencies. 5.2: Number of religious publications and duration of media broadcasts on

Specific nation-wide public opinion surveys and polls.

| Matrix            |
|-------------------|
| Planning          |
| Programme         |
| 무                 |
| k Analysis and    |
| Logical Framework |
| <br>Logical F     |

Page 4 of 8

| Programme Strategy   | Sources of<br>Co-financing | Output, Outcome and Impact Indicators   | Sources of Verification  | Assumptions  |
|--|----------------------------|---|--|--|
| Programme Output 6: Elements of long-term sustainability of wetlands conservation initiatives developed and adopted. | KWE UNDP,                  | 6.1 Enhanced financial investment leads to significant improvements in participatory management and infrastructure development and maintenance of wetland sites.  6.2 A financial instrument for securing annual recurrent costs of appropriate wetlands management activities established, legally registered, financially operational and managed by independent parties by PY 6.0. | 6.1 Continued operation of project activities for the participatory management of wetlands sites by PY 7.0. 6.2 Financial statements, income stream and legal registration of a financial instrument. Audit reports. | Pakistan's<br>GDP levels do<br>not recede<br>below FY 2003<br>and inflation<br>levels do not<br>increase above<br>FY 2003. |
|  |                            | 6.3 By <b>PY 5.0</b> , 100% of annual recurrent costs of ongoing conservation measures not secured from GoP are covered through sustainable financial arrangements.   | 6.3 Bank statements. Audit reports.<br>Government account and budgets.<br>6.3 Number of project activities<br>receiving financial support by PY 6.0.   |  |
| Programme Output 7: Wetlands biodiversity sustainably conserved in the Makran Coastal Wetlands Compley (MC)MC)       | RNE, UNDP,<br>WWF          | 7.1 The ecological health of the MCWC indicates significant and continued improvement compared to PY1 level due to reduction in the number and severity of threats and success of community-based conservation initiatives.   | 7.1: Government notification proclaiming NAWC as a conservancy.  |  |
| (cardage)  |                            | 7.2 MCWC Conservancy formed, a Management Plan produced and   | critical sites and vulnerable species.   |  |
|  |                            | elements of a Management Plan delivered such as conservation of key ecosystems, habitats and species, formation of community-based institutions in stakeholder villages and introduction of eco-tourism ventures by PY 7.0.   | 7.4 and 7.5: Socio-economic and household income surveys.  |  |
|  |                            | 7.3 By PY 6.0, the MCWC Conservancy is established to include 100% of globally important wetlands and 75% of those of national importance. By PY 5.0, the immediate conservation action plan leads to a 50% reduction   | 7.6: Tourism related surveys.  |  |
|  |                            | in those dire threats to wetlands and their biodiversity that are identified in PY 1.0. Vulnerable species and ecosystem components indicate a statistically significant improvement over PY 1 levels as a consequence of proactive conservation measures. Ecosystem health and levels of protection measures permit safe re-introduction of captive bred                             |  |  |
|  | . , , , ,                  | endangered species by PY 6.0. 7.4 By PY 3.5 and 5.0, community-based village level institutions functional in at least 50% and 75% respectively of the target villages of MCWC and Terms of Partnership concluded with at least 90% of these.   |  |  |
|  |                            | 7.5 By PY 5.0, household income levels of at least 20% of households formerly dependent on exploitation of resources e.g. fishermen, indicate a real increase in the proportion of income from alternative livelihoods and a decrease of income from unsustainable resource intensive livelihoods.  |  |  |
|  |                            | 7.6 By PY 6.0, numbers of tourists visiting MCWC, e.g. to participate in water-based recreational sports, show a statistically significant increase compared to baseline levels in PY 1. By PY 6.0, at least 50% of the employment opportunities from eco-tourism ventures accrue to women.   |  |  |

Annex 5: Revised Programme Logical Framework

| Assumptions                           | Governments of NWFP, Punjab and Sindh remain   | ation.   |   |   |  |   |  |
|---------------------------------------|--|--|---|---|--|---|--|
| Assun                                 | Governmer<br>of NWFP,<br>Punjab and<br>Sindh remain  | disposed<br>towards<br>wetland<br>conservation.  |   |   |  |   |  |
| Sources of Verification               | 8.1: Government notification proclaiming CIWC as a conservancy. 8.2: Repeated biological surveys of citizen served with an experience.   | Griffon Sites and vunetable species.  8.3: Repeated socio-economic and household income surveys.  8.4: Tourism related surveys.  |   |   |  |   |  |
| Output, Outcome and Impact Indicators | 8.1 The ecological health of the CIWC indicates significant and continued improvement compared to PY 1 level due to reduction in the number and severity of threats and success of community-based conservation initiatives. | 8.2 CIWC Conservancy formed, a Management Plan produced and elements of a Management Plan delivered such as conservation of key ecosystems, habitats and species, formation of community-based institutions in stakeholder villages and introduction of eco-tourism ventures by PY 7.0 | 8.3 By PY 6.0, the CIWC Conservancy is established to include 100% of globally important wetlands and 75% of those of national importance. By PY 5.0, the immediate conservation action plan leads to 50% reduction in those dire threats to wetlands and their biodiversity that are identified in PY 1.0. Vulnerable species and ecosystem components indicate a statistically significant improvement over PY 1 levels as a consequence of proactive conservation measures. Ecosystem health and levels of protection measures permit safe re-introduction of captive bred endangered species by PY 6.0. | 8.4 By PY 3.5 and 5.0, community-based village level institutions functional in at least 50% and 75% respectively of the target villages of CIWC and Terms of Partnership concluded with at least 90% of these. | 8.5 By PY 5.0, household income levels of at least 20% of households formerly dependent on exploitation of resources e.g. fishermen, indicate a real increase in the proportion of income from alternative livelihoods and a decrease of income from unsustainable resource intensive livelihoods. | 8.6 By PY 6.0, numbers of tourists visiting CIWC, e.g. to participate in the Indus Boat Safari, show a statistically significant increase compared to baseline levels in PY 1. By PY 6.0, at least 50% of the employment opportunities from eco-tourism ventures accruing to women. | 8.7. By PY 6.0, the mean mass of fuel wood consumed at the household level in the Conservancy reduced by at least 25%. |
| Sources of<br>Co-financing            | RNE, UNDP,<br>WWF  |  |   |   |  |   |  |
| Programme Strategy                    | Programme Output 8: Wetlands biodiversity sustainably conserved in the Central Indus Wetlands Complex (CIWC).  |  |   |   |  |   |  |

Annex 5: Revised Programme Logical Framework

| Programme Strategy  | Sources of<br>Co-financing | Output, Outcome and Impact Indicators  | Sources of Verification  | Assumptions                             |
|---|----------------------------|--|--|---|
| Programme Output 9: Wetlands<br>biodiversity sustainably conserved<br>in the Salt Range Wetlands<br>Complex (SRWC). | RNE, GoP,<br>UNDP, WWF     | 9.1 The ecological health of the SRWC indicates significant and continued improvement compared to PY 1 level due to reduction in the number and severity of threats and success of community-based conservation initiatives.   | 9.1: Government notification proclaiming NAWC as a conservancy. 9.2 and 9.3: Biological surveys of                               | Government of Punjab remains positively |
|   |                            | 9.2 SRWC Conservancy formed, a Management Plan produced and elements of a Management Plan delivered such as conservation of key ecosystems, habitats and species, formation of community-based institutions in stakeholder villages and introduction of eco-tourism ventures by PY 7.0   | critical sites and vulnerable species.  9.4 and 9.5: Socio-economic and household income surveys.  9.6: Tourism related surveys. | disposed towards wetland conservation.  |
|   |                            | 9.3 By PY 6.0, the SR WC Conservancy is established to include 100% of globally important wetlands and 75% of those of national importance. By PY 5.0, the immediate conservation action plan leads to a 50% reduction in those dire threats to wetlands and their biodiversity that are identified in PY 1.0. Vulnerable species and ecosystem components indicate a statistically significant improvement over PY 1 levels as a consequence of proactive conservation measures. Ecosystem health and levels of protection measures permit safe re-introduction of captive bred endangered species by PY 6.0. |  |   |
|   |                            | 9.4 By PY 3.5 and 5.0, community-based village level institutions functional in at least 50% and 75% respectively of the target villages of SRWC and Terms of Partnership concluded with at least 90% of these.  |  |   |
|   |                            | 9.5 By PY 5.0, household income levels of at least 20% of households<br>formerly dependent on exploitation of resources e.gwood extraction,<br>indicate a real increase in the proportion of income from alternative<br>livelihoods and a decrease of income from unsustainable resource<br>intensive livelihoods.   |  |   |
|   |                            | 9.6 By PY 6.0, numbers of tourists visiting SRWC, e.g. for camping holidays, show a statistically significant increase compared to baseline levels in PY 1. By PY 6, at least 50% of the employment opportunities from eco-tourism ventures accrue to women.   |  |   |
|   | .11                        | 9.7 By PY 5.0, 50% of degraded grazing areas under rotational grazing agreements and 50% of badly degraded catchment areas under soil conservation management.   |  |   |

Annex 5: Revised Programme Logical Framework

| Assumptions                           | Government of NWFP remains positively disposed  | towards<br>wetland<br>conservation.   |  |  |  |  |
|---------------------------------------|---|---|--|--|--|--|
| Sources of Verification               | 10.1: Government notification proclaiming NAWC as a conservancy. 10.2 and 10.3: Biological surveys of critical sites and vulnerable species   | 10.4 and 10.5: Socio-economic and household income surveys.   |  |  |  |  |
| Output, Outcome and Impact Indicators | 10.1 The ecological health of the NAWC indicates significant and continued improvement compared to PY 1 level due to reduction in the number and severity of threats and success of community-based conservation initiatives. | 10.2 NAWC Conservancy formed, a Management Plan produced and elements of a Management Plan delivered such as conservation of key ecosystems, habitats and species, formation of community-based institutions in stakeholder villages and introduction of eco-tourism ventures by PY 7.0 | 10.3 By PY 6.0, the NA WC Conservancy is established to include 100% of globally important wetlands and 75% of those of national importance. By PY 5.0, the immediate conservation action plan leads to a 50% reduction in those dire threats to wetlands and their biodiversity that are identified in PY 1.0. Vulnerable species and ecosystem components indicate a statistically significant improvement over PY 1 levels as a consequence of proactive conservation measures. | 10.4 By PY 3.5 and 5.0, community-based village level institutions functional in at least 50% and 75% respectively of the target villages of NAWC and Terms of Partnership concluded with at least 90% of these. | 10.5 By PY 5.0, household income levels of at least 20% of households formerly dependent on exploitation of resources e.g., wood extraction, indicate a real increase in the proportion of income from alternative livelihoods and a decrease of income from unsustainable resource intensive livelihoods. | 10.6 By PY 6.0, numbers of tourists visiting NAWC, e.g. for trekking, show a statistically significant increase compared to baseline levels in PY 1. By PY 6.0, at least 50% of the employment opportunities from ecotourism ventures accrue to women. |
| Sources of<br>Co-financing            | RNE, GoP,<br>UNDP, WWF  |   |  |  |  |  |
| Programme Strategy                    | Programme Output 10: Wetlands biodiversity sustainably conserved in the North-west Alpine Wetlands Complex (NAWC).  |   |  |  |  |  |

Annex 5: Revised Programme Logical Framework



The Ministry of Environment's Pakistan Weltards Programme

| #   Subject / Title                     | First Party                               | Second Party                               | Period             | Status              | Scope of Responsibilities   |
|---|---|--|--------------------|---------------------|---|
|   |   |  |                    |                     | ☐ Role of both parties.   |
|   |   |  |                    |                     | Personnel Requirements.   |
|   |   |  |                    |                     | ☐ Objective of Project personnel  |
| *************************************** | !<br>:<br>:                               |  |                    |                     | <ul> <li>Supplies, Vehicles and Procurement.</li> </ul>   |
| Project Cooperation                     | The United Nations  Development Programme | Nature - Dakistan NAME                     | 27 -05-2005 -      | ∆ <del>ri</del> ivo | ☐ Financial and Operational arrangements.   |
| Agreement (PCA)                         | (UNDP)                                    | P)   | End of Project     | 70000               | ☐ Maintenance of Records.   |
|   | •   | •  |                    |                     | Reporting requirements.   |
|   |   |  |                    |                     | ☐ Audit requirements.   |
|   |   |  |                    |                     | Responsibility for Claims.  |
|   |   |  |                    |                     | ☐ Suspension and Early termination.   |
|   |   |  |                    |                     | <ul> <li>Work in terms of complimentary outputs between both Programmes.</li> <li>Planning and monitoring.</li> </ul>                 |
|   |   |  |                    |                     | <ul> <li>National and Legal policy drafting and Implementation.</li> </ul>  |
| 2. Understanding                        | Programme                                 | Indus for All Programme                    | 11-07-2008         | Active              | <ul> <li>Habitat and species recovery and re-introduction plans.</li> <li>Development and decision support system and GIS.</li> </ul> |
| (MoU)                                   | (PWP)                                     | (i 72)                                     |                    |                     | <ul> <li>Workshop, trainings and Exposure visits.</li> </ul>  |
|   |   |  |                    |                     | <ul> <li>Awareness and Communication.</li> <li>Valuation and Payment for Environmental Services Studies</li> </ul>                    |
|   |   |  |                    |                     | <ul> <li>Survey of Wetlands.</li> </ul>   |
|   |   |  | 2000               |                     | ☐ Technical, logistic and human resource sharing on need basis.   |
| 3 Memorandum of                         | The Pakistan Wetlands                     | The NWFP Wildlife                          | 31-10-200/<br>Till | Active              | Professional staffs capacity- building.   |
| Understanding                           | Programme                                 | Department.                                | End of Project     | Č                   | ☐ Awareness-raising and educational material on both parties' interests.  |
|   |   |  | ,                  |                     | ☐ Mutual understanding in planning activities at Central Indus Wetlands Complex.  |
|   |   |  |                    |                     | <ul> <li>Designing and ownership of waste bins.</li> </ul>  |
| 4. Memorandum of                        | The Pakistan Wetlands                     | The Tehsil Municipal Administration Kallar | 15-07-2008         | Completed           | Installation of waste bin by PWP and assurance of positive usage by the<br>administration.  |
| Cincionaliding                          | Liogiannia<br>Liogiannia                  | Kahar.                                     |                    |                     | Installation of more waste bins at other identified sites by the administration.  |
|   |   |  |                    |                     | Support to PWP in terms of awareness-raising and conservation   |

| *        |   |
|----------|---|
| ېر<br>پ  | 5. Partnership Agreement                        |
| <u>စ</u> | 6. Memorandum of Understanding                  |
| 7.       | Inter Departmental  Memorandum of Understanding |
| œ        | B. Partnership<br>Agreement                     |
| 9        | 9. Partnership<br>Agreement                     |

| 44       | Subject / Title | First Party               | Second Party            | Period                 | Status    | Scope of Responsibilities  |
|----------|-----------------|---------------------------|-------------------------|------------------------|-----------|--|
|          |                 |                           |                         |                        |           | ☐ The WWF-P's PWP will manage the production of learning-teaching material for the Wetlands Ecology course.  |
|          |                 |                           |                         |                        |           | ☐ The Programme will provide technical, human and scientific research support to the University  |
| <b>.</b> | Memorandum of   | Worldwide Fund for Nature | Karakoram International | 14-07-2008<br>Till     | Active    | ☐ The university will include the insignia of the WWF- PWP on all relevant reports and thesis.   |
|          | Ciacostalia     | divocali                  | Cineciality Cingic      | End of Project         |           | ☐ KIU will nominate a research supervisor from the relevant department. Prepare and design scientific material and methods to implement after the approval from                            |
|          |                 |                           |                         |                        |           | the Programme.   |
|          |                 |                           |                         |                        |           | <ul> <li>Publish jointly with WWF-P and PWP, scientific research papers emanating<br/>from the field research.</li> </ul>  |
|          |                 |                           |                         | December,<br>2007 2009 |           | Collaborate in planning and implementation of activities in the Yarkhun Valley under Output 10 of the Programme.   |
| <u> </u> | Agreement       | Programme                 | Broghal Chitral.        | 26th June 2009         | Renewed   | Collaborate in conducting surveys and awareness-raising and capacity-building<br>activities.   |
|          |                 |                           |                         | Project                |           |  |
|          |                 |                           |                         |                        |           | ☐ The Society will support awareness—raising initiatives and protect the nesting of green marine turtles in the beach area and raise awareness among the neighboring communities about it. |
|          |                 | The Pakistan Wetlands     | The Daran Conservation  | 14-08-2008 -           | Active    | Provide logistic and technical support to the PWP staff in field.  |
| -        | Understanding   | Programme                 | Society, Daran Jiwani   | End of Project         | 3         | ☐ The Programme will provide mesh and labels for nesting enclosures at three Darran beaches.   |
|          |                 |                           |                         |                        |           | The Programme will provide alternate energy source and livelihood means to<br>the Daran community.   |
|          |                 | <u> </u>                  | 1                       |                        |           | The Programme will install 20 waste bins and the Municipal administration will<br>ensure the proper utilization and disposal of the waste.   |
|          | Understanding   | Programme                 | Administration, Gwadar. | 10-10-2007             | Completed | ☐ The administration will collaborate with PWP in organizing all the awareness-  |
|          |                 |                           |                         |                        |           | raising campaigns in the area along with conservation of the Makran Coastal Wetlands Complex.  |

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|     | Subject/ little                | THALF GILY                         | Decolle i alty                                       | 1 61100                     | Culta              | ocope of New Pollshilling   |
|-----|--------------------------------|------------------------------------|--|-----------------------------|--------------------|---|
|     | ,                              |                                    |  |                             |                    | ☐ The WWF-P's PWP will manage the production of learning-teaching material for the Wetlands Ecology course.                               |
|     |                                |                                    |  |                             |                    | ☐ The Programme will provide technical, human and scientific research support to the University   |
| 4   | Memorandum of                  | The Pakistan Wetlands              | Lab (Dept of Plant Sciences) Ouaid-a-Azam            | October, 2007               | Completed          | ☐ The university will include the insignia of the WWF- PWP on all relevant reports and thesis.  |
|     | 3                              | g                                  | University, Islamabad.                               |                             |                    | ☐ KIU will nominate a research supervisor from the relevant department. Prepare   |
|     |                                |                                    |  |                             |                    | and design scientific material and methods to implement after the approval from the Programme.  |
|     |                                |                                    |  |                             |                    | Publish jointly with WWF-P and PWP, scientific research papers emanating<br>from the field research.                                      |
|     |                                |                                    |  | Feb – Sep,<br>2009          |                    | Facilitation to Research Fellows in their Thesis Study.   |
| ည်  | Memorandum of                  | The Pakistan Wetlands              | University.  | August 2010 -               | Need based         |   |
|     | Circuit                        | - Cy                               | Islamabad.   | September 2011              |                    |   |
|     | lancian of                     | The Delictor Motions               | Pakistan Dairy                                       | 28-01-2009                  |                    | ☐ Construction of Bio-gas plants for Central Indus Wetlands Complex   |
| क़  | Understanding                  | Programme                          | Development Company,<br>Lahore                       | December<br>2009            | Completed          |   |
| 17. | Letter of Agreement            | The Pakistan Wetlands<br>Programme | Community Based Organization. Kallar Kahaar.         | April 2007                  | Completed          | Conservation of Wildlife by protecting Urial.   |
| .⇔  | Memorandum of<br>Understanding | The Pakistan Wetlands Programme    | University of LEEDS, United Kingdom                  | 2008 – 2010                 | Completed          | Facilitation to Research Fellows.   |
| 19  | Memorandum of<br>Understanding | The Pakistan Wetlands Programme    | Pakistan Museum of Natural History,                  | April 2007.                 | Active/ Need based | ☐ Baseline Surveys for the conservation, management of Pakistan Wetlands.   |
| 20. | Memorandum of<br>Understanding | The Pakistan Wetlands<br>Programme | Kinaird College, Lahore.                             | September<br>2006 – 2008,   | Completed          | Facilitation to Research Fellows.   |
| 21. | Project Agreement              | WWF P                              | WWF - Netherlands                                    | July, 200 7 –<br>June, 2008 | Completed          | $\square$ Co-financing the activities of the Pakistan Wetlands Programme of WWF- P.   |
| 22  | Memorandum of<br>Understanding | The Pakistan Wetlands<br>Programme | University pf Veterinary and Animal Sciences, Lahore | 2008 – 2010                 | Active             | ☐ Facilitation to Research Fellows.☐ Develop curriculum of wetlands related courses.  |
| 23. | Memorandum of<br>Understanding | The Pakistan Wetlands Programme    | Walk About Films, Pvt,<br>Ltd.                       | 2007 – 2009                 | Completed          | ☐ Enhancing public awareness and knowledge of Pakistan's Wetlands in both the domestic and International arenas though media partnership. |

| M 68  | 31. S   | 30. M  | 29. M  | 28. W  | 27. S  | 26. S   | 25. P  | 24. N   | #                         |
|---|---|--|--|--|--|---|--|---|---------------------------|
| Memorandum of<br>Understanding  | Service Contract  | Memorandum of<br>Understanding   | Memorandum of<br>Understanding   | Memorandum of<br>Understanding   | Service Contract   | Sponsorship<br>Agreement  | Partnership<br>Agreement   | Memorandum of<br>Understanding  | Subject / Title           |
| The Pakistan Wetlands   | WWF-Pakistan  | The Pakistan Wetlands<br>Programme   | The Pakistan Wetlands<br>Programme   | The Pakistan Wetlands<br>Programme   | WWF-Pakistan   | WWF-Pakistan  | The Pakistan Wetlands<br>Programme   | The Pakistan Wetlands<br>Programme  | First Party               |
| The Balochistan Forests and Wildlife Department   | ILO   | Arid Agriculture University,<br>Rawalpindi   | The Sindh Wildlife<br>Department   | The Foundation for Wildlife, Wetlands, Environment and Human Development   | ILO  | Barclays Bank PLC   | Adventure Foundation Of<br>Pakistan  | Air Blue, Pvt Ltd.  | Second Party              |
| 14th October<br>2009 – End of<br>Project  | 28th February<br>2011 – 30th<br>May 2011  | May 2010 –<br>May 2013/End<br>of Project   | 5th September<br>2009<br>- End of<br>Project   | 26th November<br>2009 – 31st<br>December<br>2010   | 29 <sup>th</sup> December<br>2010 to 28 <sup>th</sup><br>February 2011   | September<br>29th, 2010 to<br>September 28th<br>, 2011  | Jan 2006   | October, 2008<br>Till<br>End of Project   | Period                    |
| Active  | Completed   | Active   | Active   | Dormant<br>( due to<br>floods)   | Completed  | Completed   | Completed  | Dormant   | Status                    |
| □ Provide technical support to BFWLD in surveying wetlands, wetlands management planning, and wetlands management plans □ Prepare basic management plans for key wetlands protected areas □ Providing technical support in establishing wetlands spatial database | <ul><li>Perform work in Gawadar and Jiwani</li><li>Profile of trainees</li><li>Development of training manuals</li><li>Training reports</li></ul> | <ul> <li>□ Collaboration in research with a focus on wetlands ecology and management of wetlands resources in Pakistan</li> <li>□ Facilitate exchange of experts</li> <li>□ Exchange of materials and scientific literature</li> </ul> | <ul> <li>□ Prepare basic management plans for key wildlife protected areas</li> <li>□ Prepare various raising and educational material on conservation of wetlands in Sindh</li> <li>□ Build capacity of SWLD in wetland management</li> </ul> | ☐ Support and assist the PWP in FWWEHD area☐ Launch initiatives such as biogas plants, explore alternate livelihood options, | □ Carry out work under 'promoting gender Equality for decent Employment (GE4DE') □ Carry out the work nationwide in the recommended geographical areas | <ul> <li>□ Installation of I 10 biogas plants and 25 typha looms</li> <li>□ Plan detailing communication activities including press releases, internet and print material etc</li> <li>□ Project reports</li> </ul> | ☐ Provide Camping equipment on requirement bases. ☐ To provide services of trained camp counselor. | □ Dissemination of awareness- raising material at all their business centers across Pakistan. | Scope of Responsibilities |

| ##  | Subject / Title       | First Party           | Second Party  | Period                                  | Status  | Scope of Responsibilities  |
|-----|-----------------------|-----------------------|---|---|---------|--|
|     |                       |                       | Department of the   |   |         | <ul> <li>Funding in relation to conservation of cetaceans in North Arabian sea, along<br/>the Balochistan coast</li> </ul> |
| ట్ట | 33. Funding Agreement | WWF-Pakistan          | Environment, Water, Heritage and the Arts, Australian Antarctic | 27th October<br>2010 - 31st<br>May 2013 | Active  | ☐ Identify marine cetacean species and hotspots off Balochistan coast ☐ Collect important baseline data                    |
|     |                       |                       | Division  |   |         | ☐ Capacity building of local committees, government officials and students   |
|     |                       |                       |   |   |         | ☐ Develop action plan for cetacean conservation on Balochistan coast   |
|     |                       |                       |   | ↓<br>↓<br>↓<br>↓<br>↓                   |         | ☐ Listing of communities for installation of solar equipment in the flood affected   |
| 2   | Agrooment             | The Pakistan Wetlands |   | 2011 - 11th                             | ^ ctive | areas  |
| ç   | St. Agreement         | Programme             | ONDE COLLAY LIOSect   | May 2011                                | ACTIVE  | ☐ Facilitate UNDP's vendors in transporting solar equipment  |
|     |                       |                       |   | •                                       |         | Supervising the installed solar equipment for three months.  |

# Annex 7: Income and Expenditure of PWP

Table 1: Income and expenditure 2005 – 2012 (in million USD)

| Description  | Output   | Initially approved budget | Additional funding | Adjusted budget | Expense<br>2005-2012 | Budget Balance |
|--|----------|---------------------------|--------------------|-----------------|----------------------|----------------|
| International Experts & Consultants                                | 1        | 443.775                   | 190.177            | 633.952         | 632.728              | 1.224          |
| Local Personnel  |          | 650.964                   | 209.442            | 860.406         | 855.249              | 5.157          |
| Admin Personnel  |          | 224.842                   | 66.816             | 291.658         | 290.083              | 1.575          |
| Duty Travel  |          | 257.544                   | 8.592              | 266.136         | 264.782              | 1.354          |
| PMU and Technical Resource and Equipment Centre Technical Training | <b>-</b> | 27.640                    | 72.638             | 100:278         | 99.328               | 950            |
| Premises Rental & Maintenance                                      | -3       | 215.569                   | 166.684            | 382.253         | 381.500              | 753            |
| Professional Services  | >        | 114.021                   | 91.920             | 205.941         | 203.750              | 2.191          |
| Equipment, Vehicles & Furniture                                    | >        | 1.015.476                 | 7.500              | 1.022.976       | 1.010.210            | 12.766         |
| Communications & AV Equipment                                      | _        | 306.905                   | 42.627             | 349.532         | 349.015              | 517            |
| Rental, Maintenance, Agreements, Oper.                             | ->       | 300.521                   | 72.180             | 372.701         | 372.507              | 194            |
| Sundries   |          | 142.092                   | 102.730            | 244.822         | 244.287              | 535            |
| WWF-Pakistan Implementation fee                                    |          | 424.371                   | 152.129            | 576.500         | 567.629              | 8.871          |
| Unrealised loss/gain   |          | 63.817                    |                    | 63.817          | 61.303               | 2.514          |
| Grand Total (Output 1)   |          | 4.187.537                 | 1.183.435          | 5.370.972       | 5.332.371            | 38.601         |

| 81.702         | 11.643.664           | 11,725:366      | 2.000.001          | 9.725.365                       |        | Total Expenditure                                |
|----------------|----------------------|-----------------|--------------------|---------------------------------|--------|--|
|                |                      |                 |                    |                                 |        |  |
| 533            | 975.424              | 975.957         | 191.501            | 784.456                         | 10     | North-West Alpine Wetlands<br>Complex Management |
| 304            | 762.867              | 763.171         | 73.421             | 689.750                         | မ      | Sait-Range Wetlands Complex Management           |
| 600            | 860.346              | 860.946         | 176.107            | 684.839                         | œ      | Central Indus Wetlands Complex Management        |
| 1103           | 808.281              | 809:384         | 116.275            | 693.109                         | 7      | Makran Coastal Wetlands Complex Management       |
| <b>514</b>     | 169.900              | 170.514         | 21.200             | 149.314                         | Ø      | Long-term Fundraising Campaign                   |
| 7.835          | 865.501              | 873.336         | 91.058             | 782.278                         | ហ      | Nation-wide Wetlands Awareness Campaign          |
| 20.494         | 473.831              | 494.325         | 26.542             | 467.783                         | 4      | Training and Capacity-building initiative        |
| 2.993          | 269.580              | 272.573         | 39,000             | 233.573                         | ω      | National Wetlands Conservation Strategy          |
| 8.625          | 1.125.563            | 1.134.188       | 81.462             | 1.052.726                       | 2      | National Wetlands Survey Programme               |
| Budget Balance | Expense<br>2005-2012 | Adjusted budget | Additional funding | Initially<br>approved<br>budget | Output | Description                                      |
|                |                      |                 |                    |                                 |        |  |

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Table 2: Budget and Expense GEF (in million USD)

| Description                      | Output   | Budget    | Expense   |           | Balance |
|----------------------------------|----------|-----------|-----------|-----------|---------|
|                                  |          |           | 2005-2009 | 2010-2012 |         |
| International Experts &          | _        | 253.897   | 170.875   | 82.190    | 832     |
| Conscilants                      | <b>.</b> | 229.250   | 155.521   | 73.571    | 158     |
| Local Personnel                  |          |           |           |           |         |
| Admin Personnel                  |          | 71.788    | 59.093    | 11.835    | 860     |
| Duty Travel                      |          | 96.522    | 85.626    | 9.837     | 1.059   |
| PMU and Technical Resource and   |          | 16 768    | 4 084     | 12 363    | 321     |
| Training                         | -        |           |           |           |         |
| Dremises Rental & Maintenance    | _        | 87.092    | 30.249    | 56.983    | (140)   |
| Droffeesional Consider           | ->       | 84.194    | 14.019    | 69.243    | 932     |
| Equipment, Vehicles & Furniture  |          | 271.161   | 269.189   | 1.972     |         |
| Communications & AV Equipment    |          | 77.122    | 63.290    | 13.753    | 79      |
| Rental, Maintenance, Agreements, | ->       | 88.046    | 76.878    | 11.091    | 77      |
| O Contraction                    | <b>-</b> | 113.344   | 103.823   | 9.478     | 43      |
| Suldies                          | <u> </u> | 135.954   | 128.142   | (8)       | 7.820   |
| vvvr-ransam impellenation lee    |          | 12.273    | 11.238    | 348       | 687     |
| Onrealised loss/gain             |          | 1.537.411 | 1.172.026 | 352.657   | 12.728  |
| Ciana i om (Oarbar i)            |          |           |           |           |         |

| 38.438 | 768.799 | 2.184.127 | 2.991.364 |           | Total Expenditure                             |
|--------|---------|-----------|-----------|-----------|---|
| ω      | 42.273  | 116.953   | 159.229   | 10        | North-West Alpine Wetlands Complex Management |
| 106    | 57.000  | 117.801   | 174.907   | ဖ         | Salt-Range Wetlands Complex Management        |
| 234    | 50.231  | 140.524   | 190.989   | œ         | Central Indus Wetlands Complex Management     |
| 1      | 42.975  | 203.099   | 246.074   | 7         | Makran Coastal Wetlands Complex Management    |
| 1      | (208)   | 50.532    | 50.324    | თ         | Long-term Fundraising Campaign                |
| 7.626  | 62.825  | 100.421   | 170.872   | <b>රා</b> | Nation-wide Wetlands Awareness Campaign       |
| 15.574 | (7.348) | 86.085    | 94.311    | 4         | Training and Capacity-building initiative     |
| 1      | (0)     | 60.416    | 60.416    | ω         | National Wetlands Conservation Strategy       |
| 2.167  | 168.393 | 136.271   | 306.831   | Ν         | National Wetlands Survey                      |
|        |         |           |           |           |   |

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Table 3: Budget and Expense UNDP (in million USD)

| Description   | Output   | Initially<br>approved<br>budget | Additional funding | Revised Total<br>Budget | Expense   |           | Budget<br>Balance |
|---|----------|---------------------------------|--------------------|-------------------------|-----------|-----------|-------------------|
|   |          |                                 |                    |                         | 2005-2009 | 2010-2012 |                   |
| International Experts &                                   | >        | 189.878                         | 77.099             | 266.977                 | 178.567   | 88.043    | 367               |
| l coal Damonnol   | _        | 291.439                         | 103.249            | 394.688                 | 250.588   | 139.112   | 4.988             |
| Admin Descensel   | -        | 71.073                          | 18.650             | 89.723                  | 17.205    | 72.012    | 506               |
|   | <b>-</b> | 1.492                           | 1                  | 1.492                   | 1.492     | (233)     | 233               |
| PMU and Technical Resource and Equipment Centre Technical |          | 747                             | 12.000             | 12.747                  | 0         | 12.512    | 235               |
| Iraining  |          | 32,549                          | 126.684            | 159.233                 | 95.956    | 63.172    | 105               |
| rienilises cental & Maintenance                           |          | 17.139                          | 56.761             | 73.900                  | 6.734     | 66.273    | 893               |
| Professional Services                                     |          | 484.566                         | 3.350              | 487.916                 | 431.739   | 45,364    | 10.813            |
| -   | ٠        | 23.972                          | 7.000              | 30.972                  | (393)     | 31.059    | 306               |
| Rental, Maintenance, Agreements,                          | <b>-</b> | 23.581                          | 62.699             | 86.280                  | 18.699    | 67 474    | 107               |
|   |          | 117                             | 98.730             | 98.847                  | 92.847    | 5.517     | 483               |
| Sulfailes   |          | 69.041                          | 86.125             | 155.166                 | 80.400    | 73.996    | 770               |
|   | <u> </u> | 44.079                          | •                  | 44.079                  | 44.079    | (1.749)   | 1.749             |
| Grand Total (Output 1)                                    |          | 1.249.673                       | 652.347            | 1.902.020               | 1.217.913 | 662.552   | 21.555            |

| 35,318 | 930.742 | 1.333.941 | 2.300.001 | 800.001 | 1.500.000 |      | Total Expenditure                             |
|--------|---------|-----------|-----------|---------|-----------|------|---|
| 200    | 82.155  | 34.844    | 117.199   | 42.364  | 74.835    | 10   | North-West Alpine Wetlands Complex Management |
| 113    | 2.137   | 17.799    | 20.049    | 2.250   | 17.799    | 9    | Salt-Range Wetlands Complex Management        |
| 17     | 31.558  | 1.529     | 33.104    | 31.575  | 1.529     | œ    | Central Indus Wetlands Complex Management     |
| 71     | 25.528  | 5.879     | 31.478    | 25.599  | 5.879     | 7    | Makran Coastal Wetlands Complex Management    |
| 200    | (0)     | 10.304    | 10.504    | 200     | 10.304    | თ    | Long-term Fundraising Campaign                |
| ည်     | 70.222  | 9.155     | 79.390    | 32.500  | 46.890    | On . | Nation-wide Wetlands Awareness Campaign       |
| 4.763  | (4.213) | 7.207     | 7.757     | 550     | 7.207     | 4    | Training and Capacity-building initiative     |
| 2.249  | 0       | 246       | 2.495     | •       | 2.495     | ω    | National Wetlands Conservation                |
| 6.137  | 60.803  | 29.065    | 96.005    | 12.616  | 83.389    | N    | National Wetlands Survey                      |
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Table 4: Budget and Expense EKN (in million USD)

| Description  | Output   | approved<br>budget | Additional<br>funding | Budget    | Expense   |           | Balance                                 |
|--|----------|--------------------|-----------------------|-----------|-----------|-----------|---|
|  |          |                    |                       |           | 2005-2009 | 2010-2012 | *************************************** |
| International Experts &  | _        | 1                  | 113.078               | 113.078   | 1         | 113.053   | 25                                      |
| Consumaries  | ۵        | 17.820             | 106.193               | 124.013   | 17.820    | 106.182   | 11                                      |
| Local Personnel  | <b>.</b> | (19)               | 48.166                | 48.147    | (19)      | 47.957    | 209                                     |
| Admin Personnel  | _        |                    |                       |           | ,         |           |   |
| Duty Travel  | _        | 151.986            | 8.592                 | 160.578   | 123.087   | 37.429    | 62                                      |
| PMU and Technical Resource and Equipment Centre Technical  |          | 10.125             | 60.638                | 70.763    | (299)     | 70.668    | 394                                     |
| Draming Dontol & Maintage  | <b>-</b> | 63.170             | 40.000                | 103.170   | 63.170    | 39.212    | 788                                     |
| Figure 2 North American Control of Manuscrian Control of Manuscria |          | <b></b>            | 35.159                | 35.160    |           | 34.793    | 366                                     |
| Equipment, Vehicles & Furniture  | <u> </u> | 259.749            | 4.150                 | 263.899   | 250.578   | 11.368    | 1.953                                   |
|  | <u> </u> | 115.364            | 35.627                | 150.991   | 95.343    | 55.516    | 132                                     |
| Rental, Maintenance, Agreements,   | <u> </u> | 68.419             | 9.481                 | 77.900    | 55.922    | 21.968    | 10                                      |
| O CO   | <u> </u> | 18.286             | 4.000                 | 22.286    | 18.286    | 3.991     | 9                                       |
| WANTE Delicates implementation for   | ے        | 219.376            | 66.004                | 285.380   | 188.236   | 96.863    | 281                                     |
| YYYYY -F anstall implementation rec  | _        | 7.465              |                       | 7.465     | 6.180     | 1.207     | 78                                      |
| Grand Total (Output 1)   |          | 931.742            | 531.088               | 1.462.830 | 818.304   | 640.208   | 4.318                                   |

|         | 2.031.982 | 2.994.073 | 5.034.001 | 1.000.000 | 4.034.001 |    | Total Expenditure                                |
|---------|-----------|-----------|-----------|-----------|-----------|----|--|
| 3 330   | 196.673   | 303.244   | 500.247   | 49.137    | 451.110   | 10 | North-West Alpine Wetlands<br>Complex Management |
| 2 85    | 228.212   | 240.636   | 468.933   | 71.171    | 397.762   | ဖ  | Sait-Range Wetlands Complex Management           |
| 3 350   | 128.703   | 308.519   | 437.572   | 44.532    | 393.039   | œ  | Central Indus Wetlands Complex Management        |
| 5 1.031 | 199.095   | 232.423   | 432.549   | 90.676    | 341.874   | 7  | Makran Coastal Wetlands<br>Complex Management    |
| 6 414   | 20.586    | ·         | 21.000    | 21.000    | 1         | თ  | Long-term Fundraising Campaign                   |
| 3 196   | 187.343   | 417.748   | 605.287   | 58.558    | 546.729   | ĆΊ | Nation-wide Wetlands Awareness<br>Campaign       |
| 0 157   | 213.340   | 160.973   | 374.470   | 25.992    | 348.478   | 4  | Training and Capacity-building initiative        |
| 8 744   | 38.298    | 170.620   | 209.662   | 39.000    | 170.662   | ω  | National Wetlands Conservation Strategy          |
| 5 321   | 179.525   | 341.605   | 521.451   | 68.846    | 452.605   | N  | National Wetlands Survey                         |

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Table 5: Budget and Expense WWF-P (in million USD)

| Description                         | Output   | Budget  | Expense   |           | Balance |
|-------------------------------------|----------|---------|-----------|-----------|---------|
|                                     |          |         | 2005-2009 | 2010-2012 |         |
| International Experts & Consultants | ->       | 3       | _         | 1         | ſ       |
|                                     | <b>.</b> | 112.455 | 112.455   | 1         | r       |
| Local Personnel                     | _        |         |           |           |         |
| Admin Personnel                     | ->       | 82.000  | 82.000    | r         | ŧ       |
| Duty Travel                         | _        | 7.544   | 7.544     | ı         | ı       |
| PMU and Technical Resource and      |          |         |           |           |         |
| Equipment Centre Technical Training | ے        | 3       |           | •         | 1       |
| Premises Rental & Maintenance       |          | 32.758  | 32.758    | ,         | 1       |
|                                     |          | 12.687  | 12.687    | 1         | •       |
| Professional Services               | •        |         |           |           |         |
| Equipment, Vehicles & Furniture     |          | ı       | 1         | 1         | 1       |
| Communications & AV For imment      |          | 90.447  | 90.447    | 2         | •       |
| Rental, Maintenance, Agreements,    | _        | 120.475 | 120.475   | ı         | ı       |
| Cpei.                               |          | 10 345  | 10 34n    | I         | ı       |
| Sundries                            |          | 0.040   | 10.345    | ŧ         |         |
| WWF-Pakistan Implementation fee     |          | ŧ       | 1         | 1         | 1       |
| Unrealised loss/gain                |          | 1       | i         | ı         | ·       |
| Grand Total (Output 1)              |          | 468.711 | 468.711   | •         |         |

| ľ | 200.000 | 1.200.000 | 1.400.000 |          | Total Expenditure                                |
|---|---------|-----------|-----------|----------|--|
| ľ | 100.000 | 99.282    | 199.282   | 10       | North-West Alpine Wetlands<br>Complex Management |
|   | ı       | 99.282    | 99.282    | ဖ        | Salt-Range Wetlands Complex Management           |
| • | 100.000 | 99.282    | 199.282   | <b>∞</b> | Central Indus Wetlands Complex Management        |
| • | j       | 99.282    | 99.282    | 7        | Makran Coastal Wetlands Complex Management       |
| 1 | ı       | 88.686    | 88.686    | თ        | Long-term Fundraising Campaign                   |
| ı | ı       | 17.787    | 17.787    | ΟΊ       | Nation-wide Wetlands Awareness Campaign          |
| • | •       | 17.787    | 17.787    | 4        | Training and Capacity-building initiative        |
|   |         | •         | ,         | ω        | National Wetlands Conservation Strategy          |
| ı | r       | 209.901   | 209.901   | N        | National Wetlands Survey Programme               |
|   |         |           |           |          |  |

Note 1: WWF-Network contribution of US \$ 1.4M includes US \$ 220k in cash while the remaining in kind.

Table 6: Reallocation of expenses booked under output 1 to outputs 2-10 for calculation of adjusted ratio admin costs : program costs (in million USD)

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|--|--|-----------------|-----------|------------------|-------------------------------|--|
| Description  | Output   | Total<br>Budget | Expenses  | to<br>Activities | Relating to<br>Administration | Remarks  |
|  |  |                 | 2005-2012 |                  |                               |  |
|  | _  | 633.952         | 632.728   | 126.546          | 506.182                       | Mostly cost of CTA, NPM etc                        |
| International Experts & Consultants  |  |                 |           |                  |                               | Personnel based in PMU but                         |
|  | _  | 860.406         | 855.249   | 342.100          | 513.149                       | involved in different activities under output 2-10 |
| העילמו די פושטווויפו   | _  | 291.658         | 290.083   | 1                | 290.083                       | Mostly includes cost of admin personnel            |
| Admin Personner  |  | 286<br>136      | 264 782   |                  |                               | Air ticketing cost of personnel involved in field  |
| Dufy Travel  |  |                 |           | 238.304          | 26.478                        | activities   |
| Duty Haver   |  |                 |           |                  |                               | Staff cost plus other misc                         |
|  | ->   | 100.278         | 99.328    |                  |                               | maintenance cost of TREC being used for field      |
| PMU and Technical Resource and Equipment Centre Technical Training   |  |                 |           | 79.462           | 19.866                        | surveys etc  |
|  | <b>-</b>   | 382.253         | 381.500   | 114 450          | 267 050                       | Portion of office premises of the site offices     |
| Premises Rental & Maintenance  | de constant de la con |                 |           |                  |                               | charged to   |

| .0   | Grand Total (Output 1) 5.370.972 5.332.371 2.329.698 3.0 | Unrealised loss/gain 1 63.817 61.303 - | WWF-Pakistan Implementation fee | 1 244.822 244.287 Sundries | Rental, Maintenance, Agreements, Oper. | Communications & AV Equipment 1 349.532 349.015 261.761 | Equipment, Vehicles & Furniture 1 1.022.976 1.010.210 858.679 | Professional Services 1 205.941 203.750 - |  |
|--|--|--|---------------------------------|----------------------------|--|---|---|---|--|
| 203.750<br>151.532<br>87.254<br>186.254<br>186.254<br>122.144<br>567.629<br>61.303 | 3.002.673  | 61.303                                 | 567.629                         | 122.144                    | 186.254                                | 87.254  | 151.532   | 203.750                                   |  |

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Table 7: Calculation of ratio administration costs: program costs (in million USD)

| 74,21% | 8.640.991  | Total costs of Activities   |
|--------|------------|---|
| 20,01% | 2.329.698  | Add: Allocaiton from Administration costs                               |
| 54,20% | 6.311.293  | Activities costs: Activities cost under output 2-10 (from 2005 to 2012) |
| 25,79% | 3.002.673  | Total costs of Administration   |
| 20,01% | 2.329.698  | Less: allocation to activities  |
| 45,80% | 5.332.371  | Operational cost under Output 1 (from 2005-2012)                        |
| % age  | Cost US \$ | Administration costs:   |

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| 3.002.673 | 2.329.698 | 11.643.664 2.329.698 | 11,725,366 |    | Total Expenditure                             |
|-----------|-----------|----------------------|------------|----|---|
|           |           | 975.424              | 975.957    | 10 | North-West Alpine Wetlands Complex Management |
|           |           | 762.867              | 763.171    | ဖ  | Salt-Range Wetlands Complex Management        |
|           |           | 860.346              | 860.946    | œ  | Central Indus Wetlands Complex Management     |
|           |           | 808.281              | 809.384    | 7  | Makran Coastal Wetlands Complex Management    |
|           |           | 169.900              | 170.514    | თ  | Long-term Fundraising Campaign                |
|           |           | 865.501              | 873.336    | ζη | Nation-wide Wetlands Awareness Campaign       |
|           |           | 473.831              | 494.325    | 4  | Training and Capacity-building initiative     |
|           |           | 269.580              | 272.573    | ω  | National Wetlands Conservation Strategy       |
|           |           | 1.125.563            | 1.134.188  | N  | National Wetlands Survey Programme            |
|           |           |                      |            |    |   |

## Annex 8: Overview of PWP Surveys

Table 1: Surveys per wetlands complex

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Table 2: PWP surveys per year

| 0.1                   | Taunsa Barrage   | 2006 |
|-----------------------|--|------|
| 14                    | Chashma barrage Tanda Dam Ucchali Lake Jhalar Lake Khabeki Lake Kalar Kahar Namal Lake Thanedar Wala Karambar Lake Shandoor Lake Handrap Lake Rama Lake Sheosar Lake, Keti-Shah  | 2007 |
| 16                    | Khukush Lake, Naltar Wetlands Complex, Lulusar Lake, Saif Ul Maluk Hub Dam, Haleji Lake, Narrari Lagoon, Jubho Lagoon, Rann of Katch, Kinjhar Lake, Deh Akro, Drigh Lake Mangla Dam Chotiari water reservoir Pai- forest plantation Keti Bundar  | 2008 |
| 15                    | Head Panjnad, Head Trimu, Head Rasul, Head Sulemanki, Head Sulemanki, Head Cairabad, Rati Gali Lake, Poonch River Patlian Lake, Phandar Lake, Cetidas wetlands complex, Darley lake, Khalti Lake, Phandar Lake   | 2009 |
| 15 +1 repeat survey   | Head marala Head Islam Dharabi Dam Simly Dam Rawal Lake Usti Lake Gasho Lake Rush lake, Shimshal Pamir Lake Bajwat Area Miani Hor Ormara Turtle Beaches Astola Island Jiwani wetlands complex Repeat survey: Taunsa Barrage  | 2010 |
| 14 + 6 repeat surveys | Kharo Chan Nara Canal Wetlands Complex Manchar Lake Khebrani Forest Rangla Wetlands Complex Ghursay Lake Kharfaq Lake Gahkuch Marsh land Birgal Lake Jarbaso Lake Dhok Tahlian Dam Kot Raja Dam Kot Raja Dam Khokhar Zair Dam Khokhar Lake Jahlar Lake | 2011 |

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### Annex 9: Institutions Involved in surveys

| Federal Institutions      |  |  |  |
|---------------------------|--|--|--|
| <u> </u>                  | Federal Ministry of Climate Change National Council for conservation of wildlife Zoological Survey department Pakistan Museum of Natural History National Council for Conservation of Wildlife Marine Fisheries Department   |  |  |
| Provin                    | cial Wildlife and Forest Departments   |  |  |
| 0<br>0<br>0               | Khyber Pakhtunkhwa Wildlife Wildlife Department Gilgit – Baltistan Forests, Parks and Wildlife Department Baluchistan Forests and Wildlife and Parks Department Punjab Wildlife Department Sindh Wildlife Department Azad Jammu and Kashmir Wildlife Department  |  |  |
| Unive                     | rsities/ Academia  |  |  |
|                           | Quaid-i-Azam University, Islamabad Pir Mehar Ali Shah University of Arid Agriculture, Rawalpindi International Islamic University, Islamabad Botany Department, University of Karachi Centre of Excellence in Marine Biology, Karachi Shah Abdul Latif Bhitai University, Khair Pur, Sindh Chollistan Institute of Desert Studies, Islamia University Bahawalpur Punjab University, Lahore University of Veterinary and Animal Sciences, Lahore Karakoram International University, Gilgit Government College University, Faisalabad |  |  |
| WWF Site Offices/Projects |  |  |  |
| _<br>_<br>_               | Indus for All Programme, Indus Eco-region, Sindh Saving Wetlands Sky High, WWF-P, Gilgit Dolphin Conservation Project. Lahore/Sukkur WWF-P, Head Office  |  |  |

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## Annex 10: Lists of institutions endorsing and dates of endorsement of the National Wetlands Policy

| Department / Ministry   | Endorsement<br>Date | Comments<br>Incorporated |
|---|---------------------|--------------------------|
| Gilgit – Baltistan Forest , Wildlife and Parks Department                               | June 18, 2010       | Yes                      |
| Khyber Pakhtunkhwa Wildlife Department  | March 26, 2010      | Yes                      |
| AJ&K Wildlife and Fisheries Department  | Sept. 06, 2010      | Yes                      |
| Punjab Wildlife and Parks Department  | Jan. 08, 2011       | Yes                      |
| Sindh Wildlife Department   | Sept. 08, 2010      | Yes                      |
| Balochistan Forest and Wildlife Department  | Jan. 31, 2011       | Yes                      |
| National Institute of Oceanography, Ministry of Science and Technology                  |                     | Yes                      |
| Pakistan Council of Research in Water Resources, Ministry of Science and Technology     | Feb. 20, 2010       | Yes                      |
| Pakistan Council of Scientific and Industrial Research, Ministry Science and Technology | of March 10, 2010   | Yes                      |
| Ministry of Defence, Defence Division   | Sept. 08, 2010      | Yes                      |

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Annex 11: Wetlands conservation related projects undertaken by Government of Pakistan

| Į.       | Netlands conservation related projects undertak  | en by Governm         | ent of Pa                           | kistan      |
|----------|--|-----------------------|-------------------------------------|-------------|
| S.<br>No | Name of Project  | Province              | Total<br>Amount<br>(Million<br>PKR) | Status      |
| 1        | Preparation of management plan of important wetlands in Punjab   | Punjab                | 100.0                               | In pipeline |
| 2        | Ecological survey and studies of Head Rasool, Head Islam and Jinnah Barrage  | Punjab                | 150.0                               | In pipeline |
| 3        | Establishment of information centre and publication of educational material of important wetlands in Punjab                | Punjab                | 100.0                               | In pipeline |
| 4        | Protection and conservation of biological resources through community participation  | Gilgit- Baltistan     | 50.0                                | In pipeline |
| 5        | Watershed management in Skardu   | Gilgit- Baltistan     | 20.0                                | On going    |
| 6        | Sustainable management of Deosai National Park   | Gilgit- Baltistan     | 57.3                                | In pipeline |
| 7        | Soil Conservation and Improvement of catchments of River Shyoke in Ghanche District  | Gilgit- Baltistan     | 19.0                                | In pipeline |
| 8        | Sustainable forest conservation and promotion of ecotourism in District Astore   | Gilgit- Baltistan     | 37.0                                | In pipeline |
| 9        | Watershed management in the catchments of Diamer/Basha Dam   | Gilgit- Baltistan     | 60.0                                | In pipeline |
| 10       | Participatory management and development of<br>Central Karakuram National Park (Revised)                                   | Gilgit- Baltistan     | 191.7                               | On going    |
| 11       | Propagation of mangroves in Lasbella District  | Balochistan           | 11.5                                | Completed   |
| 12       | Hingol National Park Management Project (GEF)  | Balochistan           | 28.8                                | Completed   |
| 13       | Conservation of habitat and species of global significance in arid and semi-arid eco-system in Balochistan (UNDP assisted) | Balochistan           | 6.3                                 | Completed   |
| 14       | Management of water fowl in KPK (Phase II)   | Khyber<br>Pakhtunkhwa | 7.0                                 | On going    |
| 15       | Establishment of waterfowl refuges in Kheshki area (District Nowshera)   | Khyber<br>Pakhtunkhwa | 15.0                                | On going    |
|          |  | Total                 | 853.6                               |             |

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Annex 12: Funds raised through donors for wetlands related projects

|      | Funds raised through donors   |                          |                        |  |  |
|------|---|--------------------------|------------------------|--|--|
| S.No | Description   | Donor                    | Approved Budget<br>USD |  |  |
| 1    | GIS Mapping in Swat   | UNDP                     | 15,000                 |  |  |
| 2    | Flood Damage Assessment   | UNDP                     | 18,000                 |  |  |
| 3    | Peace and Development Project (conflict area, Swat, Dir, Buner)   | UNDP                     | 18,000                 |  |  |
| 4    | Cetacean Project (figures of US\$ are in AUD)   | Australian<br>Government | 89,800                 |  |  |
| 5    | Research on Gender equality<br>for decent employment,<br>Gawadar / Jiwani                                     | iLO                      | 20,037                 |  |  |
| 6    | Promoting Gender Equality for decent development  | ILO                      | 19,474                 |  |  |
| 7    | COFRA (Flood Rehabilitation project) Listing of communities for Solar Equipment                               | UNDP                     | 32,765                 |  |  |
| 8    | Bio Gas and Typha looms in CIWC   | Barclays Bank            | 9,847                  |  |  |
| 9    | Royal Society for Protection of Birds (RSPB)  | RSPB                     | 2,475                  |  |  |
| 10   | Kund Malir Project - Scientific<br>Committee of WWF   | WWF-P                    | 6,273                  |  |  |
| 11   | Installation of Solar Equipment including 2 water pumps and 6 street lights in Kot Addu District Muzaffargarh | UN DRM                   | 33,911                 |  |  |
| 12   | Early Recovery - Alternate<br>Energy Programme (ER-AEP)   | UNDP                     | 3,748,525              |  |  |
| 13   | Gill Braulik  | Ms. Gill Braulik         | 2,471                  |  |  |
| 14   | Dr. Movis Gore - Cetacean<br>Survey   | Dr. Movis Gore           | 3,690                  |  |  |
| 15   | Turtle Conservation Fund aganist Turtle activities  | TCF                      | 5,234                  |  |  |
| 16   | Indus Dolphin Survey from Gill<br>Braulik   | Ms. Gill Braulik         | 10,172                 |  |  |
| 17   | Indus River Dolphin<br>Conservation Project   |                          | 4,000                  |  |  |
| 18   | Donation of one satellite transmitter   | Corporate sector         | 2,000                  |  |  |
| 19   | Training in crane conservation at CBCC Belgium for two Pakistani biologists                                   | CBCC                     | 50,000                 |  |  |
|      |   | Total                    | 4,039,675              |  |  |

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### ANNEX 13: FIELD REPORTS TO DEMONSTRATION SITES

Three demonstration sites (or rather parts of these) were visited by the evaluation team. The information gathered at the demonstration sites is presented below following the headings of the outputs and sub-outputs as presented in the project document.

### OUTPUT 7: MAKRAN COASTAL WETLANDS COMPLEX (MCWC) MANAGEMENT PLAN

### 7.1 Institutions are established to integrate wetland conservation into local and provincial land use planning in the MCWC.

The PWP started in 2005, while the MCWC site was established in June, 2007 along with recruitment of the SMT. IWMC was also established in 2007, but formally notified after the approval of the Government of Baluchistan in 2009. The members of the IWMC include Chief Conservator of Forests & Wildlife (Head), IUCN, BCDA, RCDC, GDA, Fisheries and NRSP. Up to May, 2012, twelve meetings were held regularly by the active participation of all members. In addition, the SMT got MoUs signed with the members of the IWMC (including GDA, DADG, Forest & Wildlife, IUCN and TMA Gwadar) for coordination in implementation of selected interventions. Under these MoUs, the SMT conducted pitcher plantation along roadside, established nursery of indigenous plants and implemented beach cleaning with the coordination of GDA. Similarly, under MoU with TMA solid waste bins were installed in two towns. A number of other activities including mangroves plantation were also carried out with the assistance of Forest Department, drip irrigation and pen farming with the collaboration of Agriculture Department and exploration of eco-tourism in association with BCDA.

The SMT established 16 VCCs in the MCWC (08 male, 06 female and 2 mixed). Of the VCCs 13 are registered as CBB or CBO. Except one at Pasni, the maturity index of the VCCs registered as CBO/CBB ranges from 7-9 on a scale of 1-10. The VCCs activities were site specific addressing the particular issues of the complex. The local population and members of VCCs were imparted training of several skills including fish net making, nursery techniques, poultry farming, embroidery, sea-shell embroidery, maintenance of solar unit, eco-tourism, scuba diving and drip irrigation, and were part of study tours and exposure visits.

### **EVALUATION FINDINGS**

- Although the work on MCWC initiated after two years of the commencement of the project, remarkable efforts were made by the SMT despite certain limitations like recruitment of female social organizers. Within two years the number of VCCs reached 13, and finally 16. The maturity index for VCC's conducted by the PWP further indicates their strength and sustainability. Similarly, the IWMC was also in place well in time. The perusal of periodic minutes of meetings and field visits indicated that activities were completed as per the output targets.
- The selection of members of IWMC was made by including organizations covering almost all the aspects of the project interventions. The members in addition to actively participating in meetings were practically involved in the

implementation of interventions. However, the post terminal status of the IWMC needs to be determined, since no meeting was held after the termination of the project. It would have been appropriate if the sustainability had been ensured prior to the closing of project.

 In order to assess the performance of the IWMC, the representatives of member organizations including BCDA, IUCN, GDA and Fisheries Department were met. A strong enthusiasm was noticed among the members with an urge to further execute project activities, as very short project period was available for them. It is suggested that certain mechanism may be developed to ensure the sustainability of both VCCs and IWMC safeguarding all the endeavor and investment made through the project.

### 7.2 MCWC site is explored and assessed

The four sites of MCWC namely, Jiwani, Miani Hor, Omara and Astola Island are Ramsar sites. Under the PWP, all the above stated sites were assessed in detail covering both the socio-economic and biodiversity status. In this respect, independent survey reports were developed for small mammals, reptiles, invertebrates, fish diversity, plankton, sea weeds and vegetation. Addressing to a vital issue of Marine Turtle by catch, a detailed assessment report was developed. In order to ascertain the status of migratory birds in all the four sites under PWP, a midwinter waterfowl census was also prepared (in cooperation with other WWF-P projects and organizations). The specific site exploration reports included the Marsh Crocodile habitat survey, Marine Turtle beach survey and underwater survey of Makran Coast for coral reef sites. Similarly, an independent survey report for fishing craft and gears was prepared. To attend the matter of oil pollution due to fishing boat engines, a study was conducted through a consultant.

For having a comprehensive cadastral data of the MCWC, the assistance of the central PWP GIS Lab was obtained for preparation of GIS maps of the complex. This included mapping of 11 MCWC communities and related wetland resources.

### **EVALUATION FINDINGS**

- In a relatively short span of time the project has produced many remarkable survey reports on a wide range of topics. This may be cited as perhaps one of the most successful outputs of the project. Amongst all the survey reports, the exploration of coral reef site at Astola Island was unique, as it was believed earlier that such site was not present in the part of Arabian Sea belonging to Pakistan.
- The central GIS Lab established at Islamabad had produced the desired reports
  of MCWC as enunciated in the targets of the output. It was observed that the
  information was not provided to other stakeholders and members of IWMC. For
  instance such data base could have enhanced the capacity of the GIS section of
  GDA whose staff was also trained under the PWP.

Apart from the Crocodile, Coral reef and turtle nesting surveys, the various assessment reports did not lead to concrete interventions. On the other hand these could serve as excellent baseline data of MCWC for further planning.

#### 7.3 MCWC immediate action plan for conservation is implemented

Under the Immediate Action, several interventions were made addressing the vital issues of the complex. At the initial stage a clean-up operation was carried out for the eradication of feral cats and ship rats, affecting the breeding birds and turtle hatchings. Later, Marine Turtle conservation activities with the assistance of a VCC were initiated. As alternate energy sources biogas plants, solar heaters, solar geyser, fuel efficient stoves, solar / hybrid system of lighting and solar water pump / turbine were installed in different communities in collaboration with the VCC. The aforementioned interventions were made through cost sharing with the 20% contribution of the communities. The PWP also actively participated in the rehabilitation programme of the communities affected by the cyclone in 2010, through distribution of food and shelter, medical camps and vaccination / de-worming of livestock. As a part of the awareness raising campaign workshops for fishermen and other stakeholders were held at Astola on Coral Reef and anchorage design. As a part of the immediate action plan, an extensive mangroves plantation effort was made with the involvement of government department and VCC.

#### **EVALUATION FINDINGS**

- Based on the sub-outputs defined in the project and initial socio-economic and habitat surveys, the SMT at MCWC took off with an immediate action plan through direct implementation of interventions. Although the execution of the immediate action plan was initiated after three years of the commencement of the project, it was done with enthusiasm compensating for the delay.
- The achievement of the targets of the output was partially not possible since a number of targets involved enforcement of laws and regulations which were beyond the capacity and control of the SMT. However, the project provided detailed information including an oil pollution disaster plan and survey report on fish crafts and gears, which could be helpful for the concerned line department for taking cognizance of the situation. Other targets were well attended by the SMT through interventions discussed earlier.

### 7.4 MCWC communities are mobilized and organized into Village Conservation Committees

The VCC organized were actively involved in undertaking some conservation activities and implementation of interventions. For example, the VCC at Daran, registered in 2007 located 20 km from Dasht River was involved in the conservation of Marine Turtles and their tagging. Similarly, the VCC in Jiwani was also associated for the conservation of turtle nesting sites. The second important hotspot was the Dasht River area known for the habitat of the Marsh Crocodile. The Zarin Bugg VCC took various measures for the conservation of the habitat. The project provided solar turbine and drip irrigation for the community for raising orchard and fresh water fish farming. The Kawari VCC was

involved in the plantation of mangroves over 400 ha and received training on nursery techniques and subsequent maintenance. The PWP as an incentive to the VCC provided wind turbines and solar lights.

#### **EVALUATION FINDINGS**

- Although the SMT was successful in mobilizing communities and establishment of an infrastructural framework in the form of VCCs, the process was initially slow due to non-availability of social organizers especially for female communities.
- It has been observed that in consideration to geographical size of the MCWC, the
  human resource in shape of a single male and a single female social mobilizer
  was too inadequate for the requisite job. Despite the constraint which hampered
  the process of community mobilization the establishment of 16 VCCs was a
  commendable task by the SMT.
- The study of structure and scope of assignment of each VCC revealed that the formation was site and intervention specific. Based on the interventions and relevance towards livelihood the extent of sustainability among the VCC varies. For example, the female VCC formed at Gwadar as a vocational center has sustained remarkably. The members not only trained other females but executed supply orders of uniforms to local schools. Likewise, the plantation work carried out by the Kawari VCC has been taken over by the Forest Department in addition to recruitment of president of VCC as its employee. Another example is of Daran VCC where the conservation of nesting sites of turtle was taken over by the Wildlife Department, while the president of the VCC also started serving as watcher in the Department.

# 7.5 A programme for alternate / diversified livelihoods is developed and implemented

Eight sites were assessed through a consultant from PCSIR for exploring options for marine and fresh water aquaculture. In this respect, pen farming was introduced through the Billar VCC where the community harvested more than 300 kg of fish as first yield from the pen. The same VCC has also established an orchard with the assistance of the Agriculture Department under a drip irrigation model. The Dasht and Metang VCC have also undertaken the establishment of Citrus orchard on drip irrigation along with fresh water farming with the help of a solar turbine. The Kawari VCC initiated a project for shrimp culture for which National Institute of Oceanography provided 5,00,000 post larva shrimp free of cost. The female VCCs at Gwadar had established two vocational centers for stitching and embroidery. Initially the project imparted training to the members of the VCC along with provision of sewing machines. At present it had further trained more than 300 females in stitching and embroidery along with using sea-shells in making pouches and lady hand bags. Three models of off-season vegetables farming through tunnel technology were established at Gwadar, Dasht and Shaganthar.

- The component may be termed as the leading output of the project as far as sustainability issue is concerned in more than one way. Firstly, the SMT met the challenge of community mobilization with limited resources especially in case of females in a conservative and culturally restricted social environment. Secondly, by providing need based training and vocational skills, this output directly facilitated the creation of new avenues of livelihood and income earning opportunities for the communities. Last but not least, these skills training were not only confined to typical or standard vocations but also included such skills which were of direct relevance to household incomes.
- The interventions introduced for alternative livelihoods were in consonance with the existing local environmental scenario and immediate needs. The introduction of drip irrigation for raising orchard and tunnel farming were an effective intervention in an area with extremely low rainfall and acute shortage of fresh water. Similarly, the pen and shrimp farming is an activity which is closely related to the fishing practice that is familiar to the communities. The introduction of alternate energies and water supply through solar turbines resulted in financial savings of the communities, which otherwise was used for purchase of gas cylinders or fuelwood. It indirectly benefited the community for the livelihood and also influenced the reduction of pressure on the vegetation of the area.
- It is difficult to ascertain or evaluate the financial gains as a result of alternate energy resources, except for few because before the interventions were matured, the project terminated. It would have been appropriate if these interventions were linked with the concerned line department for the sake of sustainability before the closure of the project. For example, the vocational activities could be linked with the Community Development Department, while the responsibility of orchards, drip irrigation models and tunnel farming could be patronized by the Agriculture Department. Similarly, the training and establishment of poultry farms had the potential for association with the Livestock Department.

#### 7.6 An NRM capacity building initiative for women is implemented

There were six female VCCs out of sixteen but the achievement on this sub-output 'capacity building of women for natural resource management' was not up to the level of other sub outputs. The focus of female VCCs was mainly towards interventions related to alternate income generation and improving the livelihood of women. However, in case of Pishukin WVCC the females were imparted training on net-making which were less hazardous to marine life and did not allow the small fish to be caught. In an indirect way the use of fuel efficient stoves provided by the PWP may ultimately result in reduction in the quantity of fuel wood being used for cooking purposes and which could reduce the pressure on local vegetation.

- Relatively little progress was made under this otherwise important output. The
  only marked achievement was training on net-making which were less hazardous
  in terms of avoiding catch of small fish. However, the results and follow up of
  this training was not available.
- The slow pace and improper evidences for achievement on this sub-output were also recorded during the periodic internal and external evaluations conducted during the implementation phase of the project.

#### 7.7 A MCWC conservancy is officially proclaimed and establish

This sub-output mainly focuses on reduction in the threats to wetlands identified in the project document. It also refers to introduction of captive bred endangered species after the respective habitats are secured of possible risks. It was informed that a draft outline for the Conservancy Management Plan was circulated and discussed but actual establishing of conservancy was not undertaken.

#### **EVALUATION FINDINGS**

- The execution of several surveys and preparation of number of important reports discussed in output 7.2 divulge the detailed information of the region covering most of the socio-economic and environmental aspects. Hence, the objectives of the sub-output of identification of threats to wetlands and their biodiversity are met. Correspondingly a numbers of threats to the habitat also diminished through VCCs, especially in case of Marsh Crocodile and nesting sites for Marine Turtle.
- The introduction of appropriate legislation at the provincial and territorial level as a project outcome appears to be unfounded and speculative. There exists the protracted process of amendments in the existing legislation as well as formulation and approval of proposed new ones. It would be impracticable for the project to introduce legislation within the gestation period, as it is unattainable to evade the prescribed process which is quite complex. In consideration to the fact that the term "conservancy" has no legal standing the sub-output was reportedly dropped.
- The project has developed the National Wetland Policy, which could be tailored and amended in consideration to provincial circumstances to develop provincial wetland policies.

#### 7.8 A MCWC ecotourism plan is implemented

The PWP took several initiatives for promotion of eco-tourism, but these were more of efforts towards mass awareness rather than making any actual progress for an independent framework. In this respect, a detailed baseline study was conducted through a consultant for development of an eco-tourism plan. A number of MoUs were

signed for joint ventures with private partners for development of sites, but these did not materialize. However, the PWP independently explored the avenues for attracting relevant agencies and general public for tourism activities in the region. The endeavors made included open water scuba diving courses, conducting eco-tourism trips, construction of eco-tourism huts, and installation of tourist viewpoints and renovation of Jiwani Information Center.

#### **EVALUATION FINDINGS**

- There could be no diverged opinion regarding the potential of eco-tourism in the
  coastal area which comprises virgin and clean beaches with un-contaminated sea
  water. In contrary the tract is deficient of basic facilities like roads, clean water
  and adequate boarding / lodging facilities. The non-functioning of a five star
  hotel at Gwadar is a typical example of lack of tourists and the organization is
  going in loss despite investment of millions of rupees.
- The project had successfully conducted several tourist tours from Karachi but could not sustain the activity in the presence of serious security issues in the region. Foreigners need a No Objection Certificate to enter the coastal region. As a result of such restrictions even the international consultant could not visit the site for evaluation. Likewise, a local investor under a MoU with PWP developed a site for tourists along with a restaurant, which he had to close due to poor influx of tourists. However, PWP has rehabilitated and upgraded the information centre at Jiwani managed by the WWF. The project also explored coral reef at Astola Island which could be a great tourist attraction for both national and international tourists.
- The representative of BCDA apprised the mission that his organization has invited Expression of Interest through newspapers inviting the proposal for promotion of tourism. The effort of BCDA can justifiably be considered as a project outcome because BCDA was the member of IWMC and the idea came from the proposed project intervention.
- The Director Environment, GDA also explained that the establishment of a Tourist Information Centre was already included in this Master Plan for Gwadar.
- The mission is of the view that the ecotourism plan prepared under PWP must be shared with all allied local agencies and Departments to provide on elaborated proposal for their future guidance.

#### 7.9 A preliminary oil pollution disaster plan is developed

The backdrop of the inclusion of this output was the extensive oil slick which threatened the coast when an abandoned and fully laden tanker foundered inside Pakistan's territory. In conjunction with the incidence and anticipatory threat of oil leakage from the trawlers, the proposal for development of oil pollution disaster plan was made in the project. The plan thus prepared could be utilized for site strategic plan in future.

- The project made a solemn effort is development of a disaster plan through a consultant, achieving the target of the output. However, the plan was not implemented.
- The representative of Fisheries Department shared the regulatory clauses of Fisheries Act in vogue in Baluchistan dealing with the issues of regulating fishing activity in the area. He told that in case of any violation necessary action is taken against the fishermen under the said legislation. The Fisheries Department has also established an infrastructure for repair and maintenance of diesel engines installed in the trawlers. Therefore, there was minimum likelihood of spill over through engines. In this respect, the project could suggest any further amendments in the existing legislation to Fisheries Department to counter any anticipated threats in future.

#### 7.10 A bird-ringing programme is implemented

 The initial survey for bird sites including GIS mapping was conducted in 2007 through a consultant followed by procurement of equipments after development of specifications for ringing. The Ex-SM explained that the intervention was discontinued later, while 39 birds were ringed.

#### **EVALUATION FINDINGS**

- The objective of the output was to acquire information on the movement of migratory birds in the MCWC, based on which any conservation measures could be proposed. To this effect, the objectively verifiable indicators were not covered in the project document. The bird ringing programme was discontinued as it was considered not very practical; the chance that rings of birds were to be returned was considered close to zero, not justifying the investments.
- The PWP provided an opportunity to Zoological Survey Department for an Ecological Study of MCWC, through which coastal survey on three sites namely Omara, Pasni and Gwadar was conducted reporting more than 68,000 birds of different species along with their status of being resident, summer / winter migrant etc. As a result the current status on migratory birds was known and the objectives of the output were met to a considerable extent.

#### 7.11 A marine turtle tracking programme is implemented

The Daran beach near Jiwani is one of the important marine turtle nesting site on the Makran coast. The WWF had been working on the project for over 10 years which was later adopted by the PWP and conservation works were initiated through the Daran VCC. The community was engaged in a range of activities including tagging the sites, maintenance of records of nested eggs and safe release of hatchlings in the sea. The community helped to install nets around the turtle nests to safeguard them against attack by feral dogs and cats. Through the community some satellite transmitters were

installed on turtles for tracking. Based on the available data, the community rescued more than 32,000 turtle hatchlings and released them in the sea. The follow up of tracking revealed that 14 turtles traversed the neighboring countries of Iran, Qatar and UAE in the west and upto India in the East.

#### **EVALUATION FINDINGS**

- The activity on the output began as one of the primary interventions of MCWC under the immediate Action Plan.
- The Achievement made against the output was in addition to the targeted objectives of tagging, since the PWP conducted a survey, formulated interventions specific for the VCC, imparted training to members for pulling nets and tagging of nesting sites, recording date of egg laying and hatching and release of hatchlings back into the sea.
- The sustainability of the intervention is well supported by the fact that the VCC
  has been registered as CBO, while the Wildlife Department has taken over the
  responsibility of managing the work in addition to recruitment of the president of
  the VCC as a watcher in the Department

# 7.12 A Marsh Crocodile (Crocodylus Palustris) re-establishment programme is implemented

River Dasht is the largest seasonal river in the districts Gwadar and Turbat which feeds from Nehang and Kech rivers. It has a transboundary relationship with the neighboring country Iran. The marshy areas along the Dasht river are the natural habitat of the crocodiles, where its population was reported to be substantially reduced in the past two decades. Serious threats of predation of eggs by feral dogs, shooting by locals, habitat destruction (due to construction of dam up-stream), extension in agriculture area and illegal smuggling of juveniles were experienced.

The initial work on the output commenced in 2007 by employing a consultant for making the baseline assessment followed by which two sites were identified for captive breeding. In this regard two VCCs namely Zarin Bugg and Metang Dasht were taken on board and exposure visits to breeding sites in Sindh were conducted. As an incentive, interventions such as establishment of a orchard through drip irrigation, solar pumps and wind turbine were installed. The project inputs had resulted in conservation of fresh water as well ownership of the site for protection of crocodile population by the VCC. The population survey revealed the fact that in 21 ponds 175 crocodiles including adults, sub-adults and juvenile were present. Considering the population adequate the captive breeding option was dropped and scope was curtailed to conservation activities.

#### **EVALUATION FINDINGS**

Notwithstanding with the fact that considerable population of Marsh Crocodile
was noticed during the survey and the intervention of captive breeding was
abandoned in 2009, the conservation work was being carried out by both the

VCCs. Since the local inhabitants have been convinced to protect the species, therefore, the objectives of the outcome have been met. However, there were no objectively verified indicators mentioned in the project document.

 It is suggested that as in the case of conservation of turtle nesting sites, the Wildlife Department of Baluchistan Government could be persuaded to adopt the intervention for future sustainability.

#### **Output 8: CENTRAL INDUS WETLANDS COMPLEX (CIWC) MANAGEMENT PLAN**

### 8.1 Institutions are Established to Integrated Wetlands Conservation into Local and Provincial Land Use Planning in the CIWC

The Central Indus Wetland Complex shares boundaries with provinces of Punjab, Sindh & KPK. Likewise, it comprises more than ten districts on the either side of the river covering an area of approximately 9700 sq Km. Within the complex there are three important barrages namely Chashma, Taunsa and Gudu. Under the PWP insignificant efforts were made at Chashma, while the main focus of the activities remained at Taunsa and Guddu. The portion of Taunsa is the hub of fishing activities as a result of which it contains considerable settlement of fishing communities. Initially site office was established at Rahim Yar Khan but later split at two sites.

At Punjab provincial level a Wetlands Complex Conservation Committee has been formed and officially notified by the provincial administration. The provincial committee serves both the CIWC and the SRWC. The WCCC is headed by the Secretary of Forest, Wildlife and Fisheries and consists of 10 members, including Forests, Wildlife and Fisheries Departments, EPA, Irrigation, WAPDA and P&D Department. WWF-P is the only non-governmental member. Other NGOs could be co-opted. The Wildlife Department is the main stakeholder. Other departments cooperate when called upon and benefit from the availability of training opportunities on GIS and management of wetlands. The expectation of the stakeholders is that the WCCC will continue to function after project completion.

In addition to the notification of the committee, the commitment of the government of Punjab towards the conservation of wetlands can be read from the draft policy on Punjab Wetlands.

A GIS node was also established in the provincial Wildlife Department. Two staff members are employed from the regular budget. They are in the pipeline of receiving training. At the time of the evaluation they were not yet trained.

Besides 35 VCCs were established in the entire region of which 17 were registered as CBO/CBB with the Social Welfare Department. The third site manager was posted during 2010, as the first resigned and the second joined back the government service. The PWP also imparted 19 trainings to the staff and members of VCCs.

- It was apprised to the mission that the initial project site selected was at a considerable distance from the river. Later, it was relocated at two different sites, i.e. Taunsa (Punjab) and Sukkhur (Sindh).
- The continuity of the project activities were affected due to repeated change of Site Managers. The third SM was posted just two years before closure of the PWP.
- The formation of PWMC at the provincial level in Punjab was critically discussed in various evaluation reports since the project activities were also supposed to be undertaken in Sindh, but there was no representation of Sindh province in the Committee.

#### 8.2 CIWC site is Explored and Assessed

The desired achievement under the output was a compilation of data for the complex in terms of natural resources and human inhabitants. The impetus on the sub-output was comparatively slow but the delay was compensated at the later stage of the project and as a result 29 site exploration and assessment studies were conducted, including population assessment of Hog Deer, gavial population survey, dolphin population survey, fresh water turtle survey and baseline study of Taunsa. Furthermore, eight surveys relates to Indus Dolphin covering different facets while 6 pertains to fresh water turtles and 4 were performed at Taunsa site.

#### **EVALUATION FINDINGS**

- In consideration to the extensive geographical area of the complex only focused assessment studies were carried out.
- Two site specific studies were also conducted, i.e. assessment of Rangla wetlands complex and Nara Canal, to gather information for the Ramsar Information Sheets as part of the process of these areas getting recognized as Ramsar sites.
- Besides administrative issues and dealing with a widespread area the PWP
  experienced a serious setback in shape of a devastating flood of the Indus during
  2010. As a follow up activity PWP additionally conducted rapid assessments on
  flood impact and a post flood ecological assessment in the area.

#### 8.3 CIWC Immediate Action Plan for Conservation is Implemented

The establishment of final site offices and constituting of various communities and VCCs took place four years after the commencement of the project. However, the immediate action plan was taken up from the start and was addressing the threats to the local wildlife and its habitants. The illegal killing and trade of fresh water turtles, illegal fishing practices, hunting and trading of waterfowls and conservation of habitat was given

priority. The Government has imposed a ban on the illegal trade of fresh turtle, but the enforcement remained an unattended part of the mechanism. Under PWP training was imparted to the wildlife and custom staff in identification of turtle parts used for trade. Likewise, to ascertain the status of migratory waterfowl in CIWC a comprehensive report was prepared through a consultant.

The Sukkur team prepared an immediate action plan. The immediate plan was intended to get some immediate conservation activities going. However, according to staff, the immediate action plan was basically shifted to relief and rehabilitation activities for riverside communities affected by the severe flooding of 2010. Under this output 30 solar geysers, 6 solar pumps and 25 street lights were installed in Panu Aquil communities. Also 250 solar lanterns were distributed. Although not intended these activities increased community confidence and cooperation with the project, according to project staff, since the project addressed the needs of the day of the flood affected communities. For these activities PWP cooperated with the Sindh Youth Welfare Organization.

#### **EVALUATION FINDINGS**

- The different immediate action plans comprising various activities of immediate needs were implemented at demonstration sites partially in line with the objectives delineated in the project but were not available in a documented form.
- The cognizance of illegal hunting of fresh water turtle was rightly taken up by the PWP, even though it was not included in the immediate objectives. The PWP not only conducted the training of Custom and Wildlife Authorities but also highlighted the issue through media for gaining more support in terms of public opinion against the menace.

# 8.4 CIWC Communities are Mobilized and Organized into Village Conservation Committees (VCCs)

The SMT organized 35 VCCs (19 male; 16 mixed) in the region mainly in the Punjab province which indicates that the efforts of community mobilization were focused in four districts of Punjab i.e. DG Khan, Layyah, Muzaffar Garh and Rahim Yar Khan where communities were effectively involved in project interventions. The maturity index report prepared by the project concluded that the VCCs were weakly structured as many of them were found to be people with limited or no experience in the activities. 16 VCCs were registered as CBO or CBB. The flood in the Indus plains of 2010, evidently shifted the priorities of the communities.

In the Sukkur area no Village Conservation Committees were organized, neither were micro-plans for natural resource management prepared. To reach out to communities the Sukkur PWP staff used the village committees established by the Sindh Youth Welfare Organization. In the Indus Dolphin Game Reserve 3 communities are situated with a high dependence on the game reserve. More than 90 fishermen of these communities and Wildlife Department field staff were trained in handling dolphins that were entangled in fishing nets.

- It is presumed that the compelling reason of focused VCCs could be the vastness
  of the area under the complex. Secondly, instead of thinly spreading the VCC
  rightly more attention was given to the sites near the river to benefit and train
  the fishing communities.
- As compared to SRWC and MCWC the CIWC had to face number of issues among them the most important was the flood. Followed by flood severe difficulties were pointed out by staff to reassemble the communities who were dislocated and busy in their rehabilitation work.
- The PWP initiative to assist the affected families by providing medicines, shelter and food was a timely decision although no provision of funds was initially allocated in the project for such activities. It was also inevitable for the PWP to participate in the rehabilitation work as one of the organizations present in the areas. PWP involvement in rehabilitation enhanced the credibility of the project among the people.

# 8.5 A Programme for Alternate / Diversified Livelihood is Develop and Implemented

Before the implementation phase of the sub-output an internee was hired for identification of products and their improvement which were made by the local people and exploration of marketing options. Likewise, a survey was also conducted for identification of alternate livelihood options for communities, followed by training sessions organized for skill development on cultivation of off-season vegetables and handicrafts. The project also assisted the communities in establishment of cottage industry through provision of 50 Typha loom Khadi's which were still working in the area. Furthermore, the project arranged number of exhibitions displaying the homemade products and providing an opportunity for their marketing. The interventions have been reported to be a success with appreciation by different sectors.

PWP Sukkur sub-office established a vocational training centre together with the Indus Dolphin Conservation Project and the Sindh Rural Support Organization (SRSO). SRSO provided under a MoU the technical assistance and is running the training centre. A total of 3 groups of 16 women were trained in embroidery and tailoring. The training was provided in three sessions in three consecutive months. The training is still continuing. The next phase is the marketing of the products. This will be continued in the follow-up project. The beneficiaries came from one wetlands dependent community. It is hoped that this training will contribute to diversification of livelihoods means and an increase of household income of this community. These two assumptions can, however, not be substantiated since beneficiaries could not be interviewed. Data to prove these assumptions were also not available.

 Despite the fact the interventions were made in a focused area but it gained wide appreciation and acknowledgement and was considered to be one of the most successful activity in the area.

#### 8.6 An NRM Capacity Building Initiative for Woman is Implemented

In comparison to the achievements in case of other sub-outputs it had relatively shown bleak results since most of the trainings were focused towards livelihoods, alternate energy and other skills development with weak linkages towards NRM.

NRM capacity building for women in Sukkur (Sindh) was limited to an intervention of providing vocational training to a group of women. The actual involvement of women in natural resource management – except the use of natural resource products – either using wood as fuel, certain plants as vegetables and material for handicrafts (*Typha spp.; Tamarix spp; Saccharum*) – is not clear from the management plan other reports.

#### **EVALUATION FINDINGS**

 It was an important sub-output but the progress was limited. No systematic assessment of the role of women in NRM was made. Further, the project experienced difficulties in recruiting female social organizers.

#### 8.7 CIWC Conservancy is Officially Proclaimed and Established

As discussed in case of MCWC the instant sub-output was dropped as there was no legal standing of "conservancy".

#### **EVALUATION FINDINGS**

Nil

#### 8.8 A CIWC ecotourism Plan is Implemented

The CIWC comprises Chashma, Taunsa, Guddu and Sukkur Barrages, which are sizeable water bodies and contains great potential of eco-tourism owing to landscape, water fowls, and associated wildlife. The project successfully trained 15 members of VCCs as eco-guides as part as promotion of eco-tourism as well as an alternate source of livelihood. In association with the adventure foundation of Pakistan, Indus Boat Safari was also conducted for close sightings of Indus Dolphins, which could be a primary attraction for tourists visiting CIWC. The tract could also be visited in the midwinter to witness a wide range and number of migratory birds.

The PWP Sukkur office did 7 types of activities regarding eco-tourism in which more than 300 people participated. Under these activities the Sukkur office also implemented awareness raising activities. To mention a few:

- dolphin watch, bird watch, forest watch, river safari, lake visits

- students tour to Sufi Anwar Shah Ghotki park in order to promote the park
- plantation activities with Forest and Wildlife Departments, schools, city
- celebrations of wetlands day
- art competition at the Dolphin Information Centre (more than 60 participants)

 In this context the project has produced a comprehensive ecotourism plan covering all demonstration sites, which could be very useful for future planning of ecotourism. The PWP helped to establish and renovate the 2 Dolphin Information Centres (Sukkur; Guddu) for these purposes. Boat safaris to the Indus dolphin are possible. However, few structural, sustainable eco-tourism activities were started.

#### 8.9 A River Pollution Disaster Plan is Designed

Basically the sub-output has been proposed in the project document to address the issues of existing and anticipated pollution in the Indus River along with appropriate mitigation and elimination measures.

#### **EVALUATION FINDINGS**

 In this respect an independent study was carried out in collaboration with local partners. The plan explained the relevant facts, provided a baseline data and identified critical issues which could influence the pollution in the river. The plan was not shared with all relevant stakeholders and no action for its implementation was undertaken.

# 8.10 An Enhanced Income Generation Programme for Fisher-folk and other Wetlands Dependant User-Group is established

For the implementation of the sub-output the project carried out a study for exploration of possible options of livelihood followed by hiring the services of social mobilizers from the fishermen community, locally known as Mohanas. It was identified to assist the community in improvement of arts and craft already made by them and provide assistance for marketing their products. Furthermore, they were given training for skill development such as embroidery etc. The project also arranged few exhibitions of their final products with considerable participation of visitors. It proved to be a very successful intervention in the local area. Apart from income generation training was also provided for sustainable fishing techniques including rescue methods to save turtle or dolphins in case they are caught in the fishing nets. The most important outcome of the interaction with the community was to make them realize the importance of dolphins in their area and to give up the practice of selling fresh turtles. Moreover, the project also introduced an innovative intervention of distribution of Typha loom Khaddis which could be used as cottage industry, while free of cost raw material was readily available in the area. It engaged more than 500 people and the Khaddis are reported to be still functional, depicting the sustainability of the intervention.

- The interventions were successful, though they were on focused areas and for specific community.
- The link between the income generating activities and the management of the wetlands is weak. The income generating activities are rather implemented as 'stand alone' activities.

#### 8.11 An Appropriate Energy Use Programme is Introduced to the Communities

The focus on providing an alternate energy source has been made for all demonstration sites to curtail pressure on fuel wood consumption and check the unsustainable use of resources of the wetland complexes. The project has made very successful interventions in this respect at CIWC where biogas plants, fuel efficient mud stoves, solar geysers and solar lantern were provided to the communities as an alternate energy source on cost sharing basis.

#### **EVALUATION FINDINGS**

- The interventions were widely accepted and replicated in the complex by the local people. Regarding their sustainability, it has been reported that out of 101 biogas plants 79 were still working, while local people have made more than 500 mud stoves at their own.
- 8.12 Trapped Indus River Dolphins are Trans-located
- 8.13 The Potential for SONAR Tracking of River Dolphins is investigated
- 8.14 Comprehensive Indus Dolphin Population Surveys are Conducted

The above three sub-outputs are discussed together as all of them focus towards conservation of Indus Dolphin. In 2001 WWF — P carried out a survey of dolphin, while as a continuous activity two comprehensive surveys on population were conducted during the project's implementation period in 2006 and 2011. The field investigation study of Indus Dolphin mortality has also been published in the "Record" a publication of research papers compiled by the project. During the surveys three sites of maximum population of dolphin were identified. The SONAR tracking sub-out was dropped since it did not prove to be a viable option. However, the fishermen communities were trained in rescuing the trapped dolphin by-catch and their subsequent release.

#### **EVALUATION FINDINGS**

- Based on the previous experience of WWF-P, follow up surveys were carried out during 2006 and 2011 for population assessment including rescue training for dolphin.
- The PWP has developed an independent management plan for the dolphin which could be very useful for the WWF –P for implementation during another ongoing project funded by the DFID for the Indus Wetland Complex.

#### 8.15 A Gharial (GavialisGangeticus) Re-introduction Programme is Implemented

An area of 100 kilometer was surveyed. It was concluded that Gharial was extinct in the area. It was advised not to start a re-introduction programme. First, of all the root causes for extinction were not tackled (notably the availability of habitat). Second, it was difficult to get disease free animals from India or Nepal. Third, the re-introduction would take decades and be very costly. Fourth, a centre would have to be established and the technical knowledge for such centre is not available. Fifth, international experience with re-introduction programmes is not very favourable.

#### **EVALUATION FINDINGS**

Nil

#### 8.16 A Hog Deer (Axis Porcinus) Re-introduction Programme is Implemented

Within the CIWC a wildlife sanctuary has been established by the Punjab Wildlife Department over an area of 6576 acres, which serves as natural habitat for the Hog Deer. Before proceeding towards the implementation of the sub-output, Hog Deer population assessment survey was carried out. The survey indicated adequate population of 151 Deer with density of 11 animals per square km. Hence, the option of re-introduction of Hog Deer was not implemented.

#### **EVALUATION FINDINGS**

- The major issue identified was disturbance of habitat and not the re-introduction.
   In this respect the WWF-P has entered into a tripartite agreement with Wildlife and Irrigation Department setting out the roles and responsibilities of each and every partner for overall protection of the region.
- Through PWP a boat, a motorbike, field equipment, technical back-stopping and hiring of additional protection staff has been provided to the Departments. WWF-F has established its permanent Conservation and Information Center with information material for awareness.
- The initiatives made under PWP for enhancing the inspection regime as well as capacity building of allied government department are impressive and long lasting for protection of natural habitat of Hog Deer.

#### Output 9: SALTRANGE WETLANDS COMPLEX (SRWC) MANAGEMENT PLAN

# 9.1 Institutions are Established to Integrated Wetlands Conservation into Local and Provincial Land Use Planning in the SRWC

In case of CIWC it has already been stated that a Provincial Wetlands Committee was notified for the management of CIWC and SRWC. A site office was established in 2007 in a small town, Nowshera, which was later shifted in the existing information centre of

WWF located at the bank of Khabeki Lake. The project took off with a full time site manager from the Wildlife department but was substituted during late 2010. The pace of establishment of VCCs been slow but was compensated later through establishment of 12 VCCs around Soan valley. The members of VCC were imparted training under the project for skill enhancement, bird identification, raising off season vegetables, maintenance of biogas plants, mazri (dwarf palm) products, backyard poultry, olive cultivation, kitchen gardening, forest nurseries and management of wetlands. The two female VCCs were mainly trained in stitching and ribbon work. The maturity index report prepared by PWP reveals adequate sustainability except two female vocational training centres which are not collectively operated but the trained members and their students are working independently. The project authorities have executed more than 20 MoU's with various projects and public agencies operating in the area including SVDP.

#### **EVALUATION FINDINGS**

- Out of 12 VCCs two were non- functional and one was almost dormant. The SRWC covers five lakes of which one is in district Chakwal, three in Khushab while one is in Mianwali district. From the field visit and review of documents it transpired that most of the VCCs have been established in district Khushab, while there is no VCC at Mianwali to associate the affairs of Namal Lake. It was explained that the reason for more VCCs in Khushab was to address the issues pertaining to Uchali wetland complex (comprising three lakes) within the SRWC
- The SMT at SRWC did not face any notable issue except changing of SM who came from Wildlife Department in the beginning. The incumbent also proved to be a successful Site Manger with good rapport and credibility in the area.

#### 9.2 The SRWC site is Explored and Assessed

The focus of the sub-output was towards developing baseline studies, surveys and a situation analysis in and around the five lakes constituting the SRWC. In the endeavours made for site exploration and assessment several studies were conducted by employing the services of the GIS laboratory of the project. The notable achievements include the baseline survey of the complex, biodiversity of the region, socio-economic situation around each wetland, migratory waterfowls, mid winter waterfowls census, bathymetry surveys of all lakes, soil erosion survey, open wells survey, GIS objective based images / mapping, topographic maps of all lakes, land cover of the lakes, survey of Punjab Urial in salt range and feasibility study of potential dams.

#### **EVALUATION FINDINGS**

- Satisfactory achievements were made under the sub-output
- Apart from the required surveys and exploration of site the PWP had also assessed the
  population of Urial, which is an important wildlife species in the catchment areas for
  which the salt rage is quite famous. Efforts on the ground were evident regarding

protection of Urial through community involvement and an effective inspection regime.

#### 9.3 SRWC Immediate Action Plan for Conservation is Implemented

The sub-output for preparation of immediate action plan was required in the project document to cater the instant issues to be addressed at the commencement of implementation of the project. The major identified items include influx of waste in Kallar Kahar Lake, coordination with SVDP, fire fighting training, ownership of land under lakes and illegal hunting of Urial. The project activities resulted in restoring the supply of fresh spring water. The influx of fresh water to the lake was obstructed by the locals for raising orchards. The project also started cleaning of beach areas through students, fixation of dust bins, persuading Wildlife Department for enhanced manpower in shape of watchers in lambing season of Urial and execution of training programme on fire fighting for the communities, being one of the challenging issues of the salt range. The transfer of land under the lake from private property to the Government sector was impracticable as it involves huge financial resources which were not available for the transaction.

#### **EVALUATION FINDINGS**

Appropriate actions were identified and taken by the PWP.

# 9.4 SRWC Communities are Mobilized and Organized into Village Conservation Committees (VCCs)

The mobilization of communities was a mounting task for the project, viewing no such activity carried out earlier in the region except under SVDP. The concentration of VCCs was around Khabeki Lake which is the central part of the SRWC. The communities were sensitized regarding the importance of wetlands and its related issues through employing various strategies e.g religious out-reach programmes, teacher training on wetland management, nature clubs in schools, development of publicity material, celebration of different days related to environment and finally organizing VCCs. Exposure visits of members of VCCs were conducted to Swat for fruit orchards and NAWC for interaction with CBOs involved in Markhor conservation. The primary threat to the SRWC is the deforestation and increased soil erosion adversely affecting the lakes in shape of increased run-off. In order to reduce the pressure on vegetation 22 biogas plants were provided to families having an adequate number of livestock to support the installation. It was also in line with initiatives taken by SVDP. Therefore, the communities convinced of the interventions, established more than 100 plants in the area. Likewise, a solar energy system was introduced at 18 different sites in the project area.

#### **EVALUATION FINDINGS**

 The social mobilization process at SRWC demanded considerable effort due to two reasons. Firstly, the communities approached were not previously covered by other projects operating in the area such as SVDP and NRSP; therefore, they had no experience or background for addressing the collective issues through a formal VCC. Secondly, the communities believed that the presence of a lake had no impact on the ground water, therefore, felt very little economic incentives for contributing towards conservation of SRWC wetlands.

- However, the SM who had proceeded for higher education to Malaysia under PWP programme, played significant role in mobilizing the communities and successfully took them on board in planning and execution of project initiatives.
- While evaluating the status of social mobilization in SRWC the collaborative
  efforts of SVDP cannot be ignored, that is working in the area for quite some
  time with convincing results. In fact the PWP wisely learnt lessons from the
  experience of SVDP in approaching and planning with the communities in
  addition to introducing various incentives which were already prepared by the
  SVDP and widely accepted by the communities

# 9.5 A Programme for Alternate / Diversified Livelihood is Develop and Implemented

The average landholding in SRWC in less than 5 acres and people are destined to raising vegetables as the primary land use. The repeated droughts in the past have adversely affected the practice of vegetable cultivation. The project intervened through different options such as drip irrigation models, raising fruit orchards, change in cropping patterns with cultivation of vegetable e.g. potatoes with less water requirement, training on livestock management, vocational centers for female and training in typha weaving and mazri products. The communities have also gained direct financial saving by the establishment of biogas plants; otherwise they would have spent money for the purchase of firewood.

#### **EVALUATION FINDINGS**

- Soan Valley was famous for production of vegetables in the area. Due to
  consecutive droughts the cultivation was negatively affected. Based on the
  experience of the people the PWP imparted training on off season vegetable
  cultivation. Likewise, the project established fruit orchards at 49 different sites,
  which was a popular intervention in the area as it requires far less water as
  compared to agriculture crops.
- During the field visit a president of a VCC apprised the mission that he had earned more than Rs 90,000 from a fruit orchard established on his land over just 6 kanal. He appreciated the exposure visit conducted by the PWP for training on peach orchard at Swat.

#### 9.6 An NRM Capacity Building Initiative for Woman is Implemented

The sub-output refers to the conservation of wetlands in terms of sustainable use by the female population of the area. The impetus of mobilization of female communities was initially slow for not having the female mobilizer in the SMT. Sole activity of collection of firewood for heating and cooking purpose was of direct relevance to NRM carried out by

females. The intervention of biogas through cost sharing was readily accepted by the people as it not only reduces the pressure on vegetation, but also saves the time consumed for collection of firewood. The other interventions and activities undertaken by the project for this specific sub-output were training on forest nurseries and kitchen gardening, biogas maintenance, training on vocational skills backyard poultry farming and livestock management which could influence their livelihood but have minimal contribution toward NRM which was an exclusive sub-output in the SRWC.

#### **EVALUATION FINDINGS**

 In case of SRWC some more attention was paid to NRM activities for women compared to the other demonstration sites. However, the progress is limited as the absence of female social mobilization power prevailed.

#### 9.7 SRWC Conservancy is Officially Proclaimed and Established

As discussed in case of MCWC the instant sub-output was dropped as there was no legal standing of "conservancy".

#### **EVALUATION FINDINGS**

Nil

#### 9.8 SRWC ecotourism Promotion Plan is Implemented

It is an undoubted fact that the Salt Range contains a great potential for eco-tourism, but no focused attention was made except for Kallar Kahar Lake. With the accessibility of a road network the adjacent lake of Uchali could gain attention of tourists but it remains limited due to strategic reasons and sensitive installations of Pakistan Air Force in the Soan valley. Besides wetlands the tract also contains numerous site seeing, religious and historic places including salt mines which are also the tourist attractions. The project took number of initiatives both for site development as well as capacity building of human resources. In this respect a view point was established at Jhallar, PWP signed MOUs with tour operators, developed partnerships with local vendors and communities, established a bird hide at Uchali, a bird watch tower at Khabeki lake, two tourist huts /sheds for visitors at Khabeki and Uchali, a camping site and view point at the historic Kinhatti Garden, installed sign / directional boards, trained 10 community activists in tour operating and paragliding at the lakes. Besides, the WWF has established a permanent community resource centre at the bank of Khabeki lake which is being maintained even after the expiry of the project.

#### **EVALUATION FINDINGS**

 The eco-tourism plan has been developed under the project, with a comprehensive situation analysis along with future potential for promotion of tourism in the SRWC. It could be supplied to the TDCP for their future planning.

- As a result of project initiatives work on development of sites were undertaken.
   It is suggested that since the WWF-P has established a permanent information
   centre at the bank of Khabeki, its name may be changed from Community
   Resource Centre to Tourist Information Centre.
- During the discussion with the president of the VCC, it revealed that there has been a considerable decrease in the migratory bird at Khabeki due to the fact that the district government had auctioned the fishing rights at the lake. Since fish harvesting is done by contractor, therefore, it affects adversely the population of migratory waterfowls. It was apprised by the WWF-P staff that after explanation of the concept of wetland management and the role of migratory birds, the district government has decided not to auction the site in future.
- It would have been appropriate if some effort under the PWP was also taken at Namal Lake so that the eco-tourism interventions were made in the entire complex.
- Kala Kahar Lake being close to the motorway and near to Lahore and Islamabad
  is frequently visited by the tourists. The establishment of nature clubs, fixation of
  dustbins including the involvement of students in the beach cleaning exercise
  was a move in the right direction towards mass awareness, as was also
  highlighted in the immediate action plan.

#### 9.9 Vegetation Exclosure Plots are Setup

The vegetation of the Salt Range has been negatively affected by the grazing pressure in the past. It is more extensive on private lands as compared to state owned forest areas, where grazing permits are issued to regulate sustainable grazing. The sub-output incorporated in the project document emphasized a study of vegetation dynamics under protected conditions through the establishment of vegetation exclosures. For selection of appropriate sites having considerable diversity of plant species, a survey was conducted followed by establishment of two permanent exclosures in the catchment areas. MOUs were also signed with universities to conduct research studies and record the growth pattern of flora.

#### **EVALUATION FINDINGS**

 Efforts were made to select a sizeable site for establishment of exclosures on private land, but PWP could not convince private owners. Ultimately the PWP managed to establish two exclousres on state forest land. Appropriate selection of sites was made as the areas represent the degradation of flora with a maximum number of plant species. It could serve as an excellent site for study of dynamics of vegetation. It was proposed by the mission to transfer the site to Punjab Forestry Research Institute for utilizing it as one of their experimental plots for further study.

#### 9.10 Catchment Area Soil Conservation Demonstration Complexes are Established

The sub-output was proposed in the project document taking into account the process of soil erosion in the catchment areas. It proposed the establishment of demonstration sites including soil reclamation measures including check dams, gabions and implementation of rotational grazing system. Few interventions were made like development of a water pond with retaining wall of stone masonry constructed in Dhaddar forest area to ensure availability of water for domestic use and for wildlife during the drought period.

#### **EVALUATION FINDINGS**

 The landscape at SRWC has a threat of soil erosion and siltation of its multiple reservoirs. But the area is so widespread that it requires an exclusive project to address the issue. However, the PWP has established a demonstration site by taking some soil conservation measures and establishment of a pond. Although it is an independent sub-output, but the physical work for it was not carried out at other sites to demonstrate the people the impact of the intervention

#### 9.11 SRWC Lake Beds are Surveyed

The sub-output was mainly proposed to obtain the information on the existing capacity of water storage in the lakes and to monitor the seasonal variation in the water levels. The assignment was completed in 2010 and data was transferred to the GIS laboratory, where digital elevation models were prepared for all the five lakes of the complex.

#### **EVALUATING FINDINGS**

Compliance was made as per the project document

#### 9.12 A Bird Ringing Programme is Implemented

The outcome of the sub-output was in shape of bird ringing of 108 birds with the collaboration of local communities who were also trained in the bird identification. The exercise was carried out to monitor the migrating pattern of the birds visiting Salt Range.

#### **EVALUATION FINDINGS**

 The work was initiated but later abandoned to avoid the disturbances being caused to the flocks during catching of birds. Secondly, there was no mechanism in place to record the results of such exercise.

#### 9.13 An Experimental Programme for Breeding Endangered Cranes is Implemented

The experimental breeding facility of crane species in collaboration with the local communities for alternate livelihood and secure the declining population of different species in the salt range was the primary objective of the sub-output. The periodic

evaluation results indicates the initiation of work by signing of MOU with Crane Breeding and Conservation Centre, training of officials from KPK province, procurement of assistance from International Crane foundation, import of egg incubator, training of KPK wildlife officer at Belgium and survey of potential sites.

#### **EVALUATION FINDINGS**

The interventions proposed for SRWC was reported to be transferred to KPK province. However, there was no record provided indicating the final output of the intervention, followed by training and other necessary arrangements made.

Annex 14: Number and status of Village Conservation Committees per Demonstration Site

# Makran Coastal Welands Complex

Social Mobilization

| S<br>No     | Name of Village   |          | VWCC                 | VWCCs at Makran Coastal Wetla | oastal Wetlands ( | nds Complex | omplex     |
|-------------|-------------------|----------|----------------------|-------------------------------|-------------------|-------------|------------|
|             | rame of Village   | Male     | Status               | Female                        | Status            |             | Mix Status |
| 1 Jiwani    |                   | 1        | process              | 1                             | Registred as CCB  | В           | :В         |
| 2 Pishukan  | kan               | 1        | Registred as CCB/CBO | 1                             | Registred as CCB  | .B          | В          |
| 3 Pasni     |                   | 1        | process              | 1                             | Registred as CCB  | В           | .в         |
| 4 Gwadar    | ar                | 0        |                      | <u>г</u> 1                    | registred as CBO  | 0           | 0          |
| 5 Kawari    | ai .              |          |                      |                               |                   |             | 1          |
| 6 Zarin B   | Zarin Bugg, Dasht | 1        | Registred as CCB     | 1                             | registred as CBO  | 30          | 30         |
| 7 Metan     | Metang, Dasht     | ъ        | Registred as CCB     |                               |                   |             |            |
| 8 Kallag    |                   |          |                      |                               |                   |             | 1          |
| 9 SurBandar | ndar              | ш        | process              |                               |                   |             |            |
| 10 Billar   |                   | 1        | Registred as CBO     | 1                             | registred as CBO  | во          | во         |
| 11 Daran    |                   | ы        | Registred as CBO     |                               |                   |             |            |
| 7.          | Total             | <b>∞</b> |                      | ത                             |                   |             | 2          |

# Central Indus Wetlands Complex

| ^<br>Z   | Name of Village           | VWCCs at Central Indus Wetlands Complex | entral indus | Wetlan | ids Complex |
|----------|---------------------------|---|--------------|--------|-------------|
| 5.10     | Marine of Amage           | Male                                    | Female       | Mix    | Status      |
| 1        | Shajray Wala              | 1                                       |              |        | Registered  |
| 2        | Bakri Ahmad Khan          | 1                                       |              |        | Registered  |
| 3        | Basti Sheikhan            |   |              | 1      | in process  |
| 4        | Khewali                   |   |              | 1      |             |
| и        | Hinjarai                  | 1                                       |              |        | Registered  |
| 6        | Obichal                   | 1                                       |              |        |             |
| 7        | Machera Colony            |   |              | 1      |             |
| <b>∞</b> | Sanghar Shareef           | 1                                       |              |        |             |
| 9        | Thathal                   | ы                                       |              |        | In process  |
| 10       | Sharafabad                | Ľ                                       |              |        |             |
| 11       | Basti Mian Ji             | 1                                       |              |        |             |
| 12       | Shah Wali                 | 1                                       |              |        | in process  |
| 13       | Basti Allah Wali          |   |              | 1      | Registered  |
| 14       | Bheran Wali               | 1                                       |              |        |             |
| 15       | Murad Pur                 | 1                                       |              |        |             |
| 16       | Haji Pur                  | 1                                       |              |        |             |
| 17       | Goth Khan Mohammad Mirani |   |              | 1      | Registered  |
| 18       | Shujla                    |   |              | μ      |             |
| 19       | Kacha Sabzani             | 1                                       |              |        |             |
| 20       | Shahdun Lund              | ы                                       |              |        |             |
| 21       | Shadat Hussain            | 1                                       |              |        |             |
| 22       | Sadaqat                   | н                                       |              |        |             |
| 23       | Mazhar Shah               | 1                                       |              |        |             |
| 24       | Chak 140 P                |   |              | ь      |             |
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| 25 | Raeed Bahadur Mirani             |   | ъ | Registered |
|----|----------------------------------|---|---|------------|
| 26 | Taunsa Barrage VCC               |   | ב | Registered |
| 27 | Matwani Wali                     |   | 1 | Registered |
| 28 | Bate Qaim Wala                   |   | ш | Registered |
| 29 | Health and Peace Foundation      |   | 1 | Registered |
| 30 | North Foundation                 | 1 |   | Registered |
| 31 | Youth Education Foundation       |   | 1 | Registered |
| 32 | Saiban Welfare Foundation        |   | 1 | Registered |
| 33 | Sindhu Baily CBO                 |   | 1 | Registered |
| 34 | Rights and Rights Social Society |   | 1 | Registered |
| 35 | Bate Wasawa Shumali              | P |   | Registered |

| 0 | Registered | Mix | Male | Total |  |
|---|------------|-----|------|-------|--|
|   | 16         | 16  | 19   | 35    |  |

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# North Alpine Wetlands Complex (NAWC)

| 2    |   |      |   |   |  |
|------|---|------|---|---|--|
| ONIC | Name of Village                               | Male | Female  | Mix   | Status   |
| 1    | Chiantar Welfare Organization                 | 1    |   |   | Registered   |
|      | Broghil Women Conservation                    |      |   |   |  |
| 2    | Committee                                     |      | <u>.</u>  |   | Registered   |
|      | Qurambar Social Welfare and                   |      |   |   |  |
| 3    | Development Organization                      | 1    |   |   | Registered   |
|      |   |      |   |   |  |
|      | Yarkhun Area Development                      |      |   |   |  |
| 4    | and Conservation Organization                 | щ    | Manual 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |   | Registered   |
|      | Punar eco-tourims and                         |      |   |   |  |
| 5    | adventure group                               | н    |   | •   |  |
|      | 2 2 3 5 4 4 4 5 5 5 5 5 5 5 5 6 6 6 6 6 6 6 6 | 0, 1 | Name of Village Male  Chiantar Welfare Organization  Broghil Women Conservation  Committee  Qurambar Social Welfare and Development Organization  Yarkhun Area Development  and Conservation Organization  Punar eco-tourims and adventure group  Male  Male  1 | Name of Village Male  Chiantar Welfare Organization  Broghil Women Conservation  Committee  Qurambar Social Welfare and Development Organization  Yarkhun Area Development  and Conservation Organization  Punar eco-tourims and adventure group  Male  Male  1 | Name of Village    Chiantar Welfare Organization   1 |

| Female 1 | Famo  |
|----------|-------|
| a 5      | Total |

# Salt Range Wetlands Complex (SRWC)

| 2<br><u>A</u> ×                             | ᆸ                        | 2.140           | ^ Z   |  |
|---|--------------------------|-----------------|---|--|
| Welfare & Development<br>Association Uchali | Jahlar VCC (M&F), Jahlar | Mante of Allose | Name of Village                             |  |
| <b>1</b> -2                                 | -                        | Male            |   |  |
|   |                          | Female          | <b>VWCCs at Salt Range Wetlands Complex</b> |  |
|   |                          | Mix             | Wetlands (                                  |  |
| Registered                                  | 1 Registered             | Status          | omplex                                      |  |

Siddiq Abad Dev. Organization, 3 Siddiq Abad

Registered

4 Khalan, Kabeki Community Association for Rural Develoment, Dhok

7 Dhok Ugal VCC, Dhaddar 6 SPEED, Dhaddar

5 Kanhati VCC, Knahatti

Women Cons. Committee-I, 9 Khabekki 8 Dhadhar Forest CC, Dhaddar

Women Cons. Committee-II, 10 Khabekki

Empowerment, Dhok Ugal 11 Dhaddar Society for Women

Women Organization, 12 Dhaddar

In process

Registered In process Registered

Registered

In process

In process

In process

| n. | Pagictored |
|----|------------|
| 1  | Mix        |
| 4  | Female     |
| 7  | Male       |
| 12 | Total      |
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#### Annex 15: Evaluation Consultant Code of Conduct and Agreement Form

#### **Evaluators:**

- 1. Must present information that is complete and fair in its assessment of strengths and weaknesses so that decisions or actions taken are well founded.
- 2. Must disclose the full set of evaluation findings along with information on their limitations and have this accessible to all affected by the evaluation with expressed legal rights to receive results.
- 3. Should protect the anonymity and confidentiality of individual informants. They should provide maximum notice, minimize demands on time, and respect people's right not to engage. Evaluators must respect people's right to provide information in confidence, and must ensure that sensitive information cannot be traced to its source. Evaluators are not expected to evaluate individuals, and must balance an evaluation of management functions with this general principle.
- 4. Sometimes uncover evidence of wrongdoing while conducting evaluations. Such cases must be reported discreetly to the appropriate investigative body. Evaluators should consult with other relevant oversight entities when there is any doubt about if and how issues should be reported.
- 5. Should be sensitive to beliefs, manners and customs and act with integrity and honesty in their relations with all stakeholders. In line with the UN Universal Declaration of Human Rights, evaluators must be sensitive to and address issues of discrimination and gender equality. They should avoid offending the dignity and self-respect of those persons with whom they come in contact in the course of the evaluation. Knowing that evaluation might negatively affect the interests of some stakeholders, evaluators should conduct the evaluation and communicate its purpose and results in a way that clearly respects the stakeholders' dignity and self-worth.
- Are responsible for their performance and their product(s). They are responsible for the clear,
   accurate and fair written and/or oral presentation of study imitations, findings and recommendations.
- 7. Should reflect sound accounting procedures and be prudent in using the resources of the evaluation.

#### **Evaluation Consultant Agreement Form**<sup>1</sup>

Agreement to abide by the Code of Conduct for Evaluation in the UN System

Name of Consultant: Frans Werter

Name of Consultancy Organization (where relevant): Buro de Steeg BV, The Netherlands

I confirm that I have received and understood and will abide by the United Nations Code of Conduct for Evaluation.

Signed at Utrecht, The Netherlands on December 28, 2012

Signature:

<sup>1</sup>www.unevaluation.org/unegcodeofconduct

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- 7. Should reflect sound accounting procedures and be prudent in using the resources of the evaluation.

| Evaluation Consultant Agreement Form <sup>1</sup>  |
|--|
| Agreement to abide by the Code of Conduct for Evaluation in the UN System  |
| Name of Consultant: SHAHID RASHID AWAN   |
| Name of Consultancy Organization (where relevant):   |
| I confirm that I have received and understood and will abide by the United Nations Code of Conduct for Evaluation. |
| Signed at Islamabad on 01-12-2013  |
| Signature:   |

<sup>1</sup>www.unevaluation.org/unegcodeofconduct

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