Assignment: TF051580

GEF3 MSP-NIGER: AFRICA LAND AND WATER MANAGEMENT INITIATIVE-PILOT/DEMONSTRATION PHASE: ACTIVITIES IN THE GOROUAL AND DOGOL RIVER BASIN

GEFIA - GEF-IBRD AS IMPLEMENTING AGENCY

Task Team Leader: 00000108847 - Amadou Alassane
Approving Manager: 00000085554 - Francois G. Le Gall

<table>
<thead>
<tr>
<th>Summary Information</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>TF Status</td>
<td>ACTV</td>
</tr>
<tr>
<td>Recipient Country</td>
<td>Africa</td>
</tr>
<tr>
<td>Executed By</td>
<td>Recipient</td>
</tr>
<tr>
<td>Managing Unit</td>
<td>6572 - AFTS3</td>
</tr>
<tr>
<td>Grant Start Date / Closing Date</td>
<td>03/20/2003 to 06/30/2006</td>
</tr>
<tr>
<td>Program Manager</td>
<td>Samuel G. Wedderburn</td>
</tr>
<tr>
<td>Orig. Grant Amount</td>
<td>201,500.00</td>
</tr>
<tr>
<td>Grant Amount</td>
<td>321,500.00</td>
</tr>
<tr>
<td>Outstanding Commitments</td>
<td>0.00</td>
</tr>
<tr>
<td>Cumulative Disbursements</td>
<td>294,684.68 as of 06/30/2006</td>
</tr>
<tr>
<td>Disbursed 03/20/2003 to 06/30/2006</td>
<td>294,684.68</td>
</tr>
<tr>
<td>Donor</td>
<td>TF602001 - MULTIPLE DONORS</td>
</tr>
</tbody>
</table>

This GRM report includes the following sections: Overview, Outcome, Components, Execution, Program(GEFIA), ICM, Processing, Attached Documents, Disbursements, Internal Comments.
OVERVIEW

Overall Assessments and Ratings

Grant Objectives:
THE ACTIVITIES FOR WHICH THE GRANT IS GIVEN ARE AS follows:
(i) conducting a comprehensive review and preparation of an inventory of previous land and water community level activities in the Garoual and Dogol River Basins;

(ii) analysis of data and conducting of local and regional consultations on land and water issues in the basins;
(iii) conducting workshops on knowledge sharing and capacity building including development of indicators on Monitoring and Evaluation; and
(iv) conducting field activities to mitigate soil erosion and sand silting;
(v) production and dissemination of reports and publications.

Overall progress from 03/20/2003 to 06/30/2006 with regard to Achieving Grant Objectives:
Rating: Moderately Satisfactory (Previously Rated Satisfactory on 12/31/2004)
Comment:
The GIS database of the Dargol watershed has been successfully completed and presented in workshops;
The watershed management and economic development master plans in GIS format have also been successfully completed.
Communication tools have been developed for policy makers and for communities and have been used to inform them about the data base and master plans.
Communal development plans had been developed for the five communes in the Dargol watershed and investment sub-projects had been identified.
Good linkage and cooperation had been initiated with the Niger Community Action Program to apply the ALWI tools in the Dargol watershed. Contact had been made with ABN (Autorite Bassin Niger) for collaboration with the Niger river basin program (GEF) and the project “Desensablement du fleuve Niger” (Niger river sediment deposit removal project) (AfDB). However the recommended institutional arrangements haven’t been set up appropriately to consolidate the project’s approach through the above mentioned projects. This could reduce the scaling up of the project’s expected impact.

Overall progress from 03/20/2003 to 06/30/2006 with regard to Implementation of Grant Financed Activities:
Rating: Moderately Satisfactory (Previously Rated Satisfactory on 12/31/2004)
Comment:
Although the completion of the decision support tools took longer than expected, the project had been on track until its completion on June 30, 2006. Investment sub-projects had been proposed by communities and had been selected. Works had begun from February / March 2006 and all were physically completed by end June 2006.

Grant follow-up and structure

Description and context of Grant:

Expected follow up (if any): Follow up Bank project/loan/credit/grant

Comment on follow up:
The tools being developed and demonstrated under the project will be useful for the implementation of the Niger Community Action Program.
(IDA and GEF components) as well as for the implementation of the Niger River Basin management project (GEF).

End Date of Last Site Visit: 06/08/2006

Restructuring of Grant:
During the first supervision mission in November 2003 the grant objectives were revised as follows:
The main objective of the grant would be the development of operational tools for the design and implementation of watershed and river basin projects.
Specific objectives are:
1. Development of decision support tools as follows
   (i) GIS database of natural resources and socio-economic infrastructure within the Dargol watershed
   (ii) Watershed management and economic development master plans for the Dargol watershed;
   (iii) Communication tool to transfer information from data base and master plans to rural communities;
2. Local participatory development plan of the Dargol watershed
3. Local pilot watershed management and economic development investments or subprojects implemented for demonstration.

Critical Issues and Pending Actions for Management Attention
Summary of key issue and pending actions for management attention are listed below.

Critical Issues:
Project Audit for the period from January 2006 to June 2006 needs to be completed. Discussions are ongoing to make sure such complementary audit is taken into account throughout the TORs of the firm auditing the Niger Community Action Program (CAP) for the CY 2006 with extra cost paid by the CAP budget itself. Actually, the grant was closed and the balance of the special account returned to IDA without provision from the PIU to carry out such remaining audit. As the two projects have been implemented in close synergy, the government of Niger doesn't mind for above mentioned arrangement through the CAP.

no additional pending actions
By Whom: TTL
By When: March 2007
Status: Completed
Date Resolved: 03/27/2007

OUTCOME

Comments on outcome achieved from 03/20/2003 to 06/30/2006
All 4 decision support tools developed (GIS database, master plan, communication module for decision makers, communication module for community leaders)
Seven (7) land and water management subprojects at the commune level have been identified, costed and be implemented between February 2006 and June 2006.

Grant Outcome Indicators
Grant outcome indicators are listed below.
4 Watershed Mngmt tools developed

Baseline: 0
Value:
  Date: 
  Progress to: 4
  Date: 
  Target Value: 4
  Date: 

Local investment subprojects

Baseline: 0
Value:
  Date: 03/20/2003
  Progress to: 6
  Date: 06/08/2006
  Target Value: 7
  Date: 06/30/2006

COMPONENTS

Output and Implementation by Component

LOCAL INVESTMENT

Implementation Rating: Moderately Satisfactory
Status: Completed
Planned Output: The last audit concluded with some misuse of funds up to cfa 840,000. The government has been asked to reimburse such amount.
Actual Output: To begin in November 2005 Rating:##Status: began in February / March 2006###Actual Output: 7 subprojects were implemented timely. Their sustainability is not obvious.

GIS DATABASE

Implementation Rating: Satisfactory
Status: Completed
Actual Output: available to communes: 1 GIS database##Rating:S##Status: completed######Actual Output:##
CAPACITY BUILDING, MANAGEMENT, M&E

Implementation: Moderately Satisfactory
Rating: 
Status: Completed
Planned Output: Knowledge and information dissemination based on one master plan use and its monitoring and evaluation.
Rating: Moderately Satisfactory
Status: Completed
Actual Output: Policy makers and community leaders from 5 communes trained for master plan use.

LAND USE PLAN

Implementation: Satisfactory
Rating: 
Status: Completed
Planned Output: Master plan for NRM and growth.
Rating: Satisfactory
Status: Completed
Actual Output: 1 Master plan for land use had been developed and made available to local communities and other users.

Comment on planned and actual Output
All planning works have been completed. Implementation of land and water management investment had been fulfilled.

Comment on component implementation progress
Investment sub projects were selected and implemented between February 2006 to June 2006, under the leadership of the concerned 5 communes along the Dargol watershed area.

EXECUTION

Bank project related to the grant
Project ID: P077249 - 3A-GEF Inst Strngh & Res Mob (FY02)
Project Status: Lending
Global Focal: International waters
Product Line: GM - GEF Medium Sized Program

Implementing agency and contact details
Agency: MINISTRY OF WATER & ENVIRONMENT, NIAMEY, NIGER
Contact: MR. HALADOU ABOU - DIRECTEUR DE ETUDES ET DE LA PLANIFICATION (DEP)
Address: MINISTÈRE DE L’HYDRAULIQUE, NIAMEY
Phone: (227)967246 Email: MER@INTNET.NE
Website: Other email: <Initiativeprojet@yahoo.fr>
Implementation performance ratings from 03/20/2003 to 06/30/2006 with regard to:

**Project Management:** Moderately Satisfactory (Previously Rated Satisfactory on 12/31/2004)

**Brief Comment:**
The recommended institutional arrangements suggested during the last supervision mission to safeguard the project’s acquires were not fully implemented

**Financial Management:** Moderately Satisfactory (Previously Rated Satisfactory on 12/31/2004)

**Brief Comment:**
The last audit concluded with some misuse of funds up to cfa 840,000. The government has been asked to reimburse such amount.

**Counterpart Funding:** Satisfactory (Previously Rated Satisfactory on 12/31/2004)

**Brief Comment:**
None

**Procurement:** Satisfactory (Previously Rated Satisfactory on 12/31/2004)

**Brief Comment:**
None

**Monitoring and Evaluation:** Satisfactory (Previously Rated Satisfactory on 12/31/2004)

**Brief Comment:**
None

**Additional Comments on Implementation Performance:**
The Director of DEP, Coordinator of the project and his staff remained actively and satisfactorily involved in project implementation.

Financial management was handled by DEP with the assistance of an accountant assigned to the project. Performance had been moderately satisfactory although some training on IDA and GEF financial management basics and procedures were provided to her.

All procurement of vehicle, office equipment and consultants occurred in a timely manner without delays—apparently satisfactory performance, and this was confirmed by the audit. Counterpart funding has consisted mainly of salaries paid to government civil servants working on the project, rent and utility bills. There has been no specific budget allocation to cover the difference (15-20%) in the level of funding (80-85%) for consultant services and goods. Unlike in the case of Madagascar, this had not constrained the implementation of the project. Moderately satisfactory performance was confirmed by the audits.

The Monitoring and Evaluation system began with the baseline data provided by the GIS database which had been successfully completed. Further development and implementation of the M&E system had followed the selection and implementation of 7 local investment sub-projects.
PROGRAM

Program Specific Ratings

1. Please rate public involvement
2. Please rate government commitment
3. Please rate safeguard performance
4. Please rate arrangements for sustainability
5.
6.

Program Specific Questions

1. Please comment on additional resources leveraged
   No additional resources leveraged during the time frame of the GRM

ICM - IMPLEMENTATION COMPLETION MEMORANDUM

Outcome of completed Grant Financed activities

Outcome with regard to development / strengthening of institutions: Rated Modest
Comment:
The Project was completed on June 30, 2006. A period of uncertainty occurred between mid June 2006 to November 2006 since the former TTL was disconnected from the project and the new one was designated on November 2006 for the closing process.

Outcome with regard to mobilization of other resources: Rated Negligible
Comment:
N/A

Outcome with regard to knowledge exchange: Rated Modest
Comment:
N/A

Outcome with regard to client policy / program implementation: Rated Substantial
Comment:
N/A

Overall Assessments and Lessons Learned

Main lessons learned:
CLOSING DATE HAS BEEN EXTENDED FROM JUNE 2005 to JUNE 2006.

Main recommendations to stakeholders:
The acquired 4 management tools should be securing and disseminated to key stakeholders in client country

Main recommendations to bank management:
The Management should support dissemination of acquired tools in similar operations: Environment and Infrastructure data; Knowledge and information dissemination tool; Masterplan for NRM and growth and, Land and water management sub-projects

Assessment of bank performance: Rated Satisfactory
Comment:
n/a
Assessment of cost effectiveness: Rated Not Applicable  
Comment:  
n/a

Assessment of sustainability (likelihood of): Rated Uncertain  
Comment:  
n/a

Assessment of replicability: Rated Uncertain  
Comment:  
n/a

**PROCESSING**

**Manager's comments on this GRM report:**  
None

**GRM report history - Requested on 06/22/2006, due on 07/31/2006**

<table>
<thead>
<tr>
<th>Action</th>
<th>Name</th>
<th>Status</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Submitted to TTL</td>
<td>Melanie Anne Eltz</td>
<td>Draft</td>
<td>12/05/2006</td>
</tr>
<tr>
<td>Changed</td>
<td>Amadou Alassane</td>
<td>Draft</td>
<td>03/19/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Amadou Alassane</td>
<td>Draft</td>
<td>03/19/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Amadou Alassane</td>
<td>Draft</td>
<td>03/19/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Amadou Alassane</td>
<td>Draft</td>
<td>03/19/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Amadou Alassane</td>
<td>Draft</td>
<td>03/19/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Amadou Alassane</td>
<td>Draft</td>
<td>03/19/2007</td>
</tr>
<tr>
<td>Submitted for Revision</td>
<td>Amadou Alassane</td>
<td>Draft</td>
<td>03/19/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Melanie Anne Eltz</td>
<td>Draft</td>
<td>03/28/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Melanie Anne Eltz</td>
<td>Draft</td>
<td>03/28/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Melanie Anne Eltz</td>
<td>Draft</td>
<td>03/28/2007</td>
</tr>
<tr>
<td>Submitted to TTL</td>
<td>Melanie Anne Eltz</td>
<td>Draft</td>
<td>03/28/2007</td>
</tr>
<tr>
<td>Changed</td>
<td>Amadou Alassane</td>
<td>Draft</td>
<td>03/29/2007</td>
</tr>
<tr>
<td>Submitted for Approval</td>
<td>Amadou Alassane</td>
<td>Submitted</td>
<td>03/30/2007</td>
</tr>
<tr>
<td>Mail Sent to PM</td>
<td>Amadou Alassane</td>
<td>Submitted</td>
<td>03/30/2007</td>
</tr>
</tbody>
</table>
## DISBURSEMENTS

### Disbursements Summary in USD

<table>
<thead>
<tr>
<th>Date From</th>
<th>Date To</th>
<th>Planned Cumulative</th>
<th>Planned Period</th>
<th>Actual Cumulative</th>
<th>Actual Period</th>
</tr>
</thead>
<tbody>
<tr>
<td>01/01/2003</td>
<td>06/30/2003</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>07/01/2003</td>
<td>12/31/2003</td>
<td>0.00</td>
<td>0.00</td>
<td>28,057.10</td>
<td>28,057.10</td>
</tr>
<tr>
<td>01/01/2004</td>
<td>06/30/2004</td>
<td>0.00</td>
<td>0.00</td>
<td>54,661.03</td>
<td>26,603.93</td>
</tr>
<tr>
<td>07/01/2004</td>
<td>12/31/2004</td>
<td>0.00</td>
<td>0.00</td>
<td>137,310.81</td>
<td>82,649.78</td>
</tr>
<tr>
<td>01/01/2005</td>
<td>06/30/2005</td>
<td>0.00</td>
<td>0.00</td>
<td>158,849.87</td>
<td>21,539.06</td>
</tr>
<tr>
<td>07/01/2005</td>
<td>12/31/2005</td>
<td>0.00</td>
<td>0.00</td>
<td>226,548.21</td>
<td>67,698.34</td>
</tr>
<tr>
<td>01/01/2006</td>
<td>06/30/2006</td>
<td>0.00</td>
<td>0.00</td>
<td>294,684.68</td>
<td>68,136.47</td>
</tr>
</tbody>
</table>

### INTERNAL COMMENTS

Date:03/30/2007 User ID:WB108847 Name:Mr Amadou Alassane Operation performed:Submitted for Approval
This GRM has been reviewed and technically cleared by Christophe Crepin on 03 / 28 / 2007

Date:03/28/2007 User ID:WB262782 Name:Ms Melanie Anne Eltz Operation performed:Submitted to TTL
The GRM is now complete. For Program GEF IA I said there was no additional leveraging of funds during the time of this GRM and for Key Pending Actions I said there were no key pending actions. Please submit to Karen Brooks UPI 21671 as discussed. Thanks, Melanie

Date:12/05/2006 User ID:WB262782 Name:Ms Melanie Anne Eltz Operation performed:Submitted to TTL testing...