

# World Bank - Grant Reporting and Monitoring (GRM) Report

FOR OFFICIAL USE ONLY

Ref. TF099179  
Printed On: 07/20/2012

Reporting Period: 03/02/2011 to 11/30/2011  
Report Type: Completion  
Report Status: Approved

Assignment: TF099179

## West Africa Fisheries Project - On-shoring of Economic Activity

### ACGF - AFRICA CATALYTIC GROWTH FUND

Task Team Leader: 00000182935 - John Virdin  
Approving Manager: 00000096218 - Idah Z. Pswarayi-Riddihough

Summary Information	
TF Status	LCLS
Recipient Country	Africa
Executed By	Bank
Managing Unit	8107 - AFTN1
Grant Start Date / Closing Date	03/02/2011 to 10/31/2011
Program Manager	
Original Grant Amount	75,000.00
Grant Amount	59,728.27
Outstanding Commitments	0.00
Cumulative Disbursements	59,728.27 as of 11/30/2011
Disbursed 03/02/2011 to 11/30/2011	59,728.27
Donor	TF602001 - MULTIPLE DONORS

*This GRM report includes the following sections: Overview, Completion, Processing, Attached Documents, Disbursements, Procurement Plan, Procurement Actuals, Internal Comments.*

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## OVERVIEW

### Overall Assessments and Ratings

#### Grant Objectives:

Grant will be used for the Bank project team to appraise the preparation of the ACGF Project of the West Africa Regional Fisheries Program APL A1, also known as the on-shoring of economic activity.

#### Overall progress from 03/02/2011 to 11/30/2011 with regard to Achieving Grant Objectives:

Rating: Satisfactory

#### Comment:

The Grant has achieved its objective, and appraisal and Board approval have been completed.

#### Overall progress from 03/02/2011 to 11/30/2011 with regard to Implementation of Grant Financed Activities:

Rating: Satisfactory

#### Comment:

Implementation was satisfactory, in order to achieve the objective.

### Grant follow-up and structure

#### Description and context of Grant:

Grant supported the preparation of an additional financing to the West Africa Regional Fisheries Program, to Liberia and Sierra Leone to increase the value added locally to fish products.

**Expected follow up (if any):** Follow up Bank project/loan/credit/grant

#### Comment on follow up:

This Grant led to the preparation of a \$10 million additional financing to the West Africa Regional Fisheries Program, from the Africa Catalytic Growth Fund. Thus, it will be followed by a large investment in greater value added to fish products in Liberia and Sierra Leone.

**End Date of Last Site Visit:**

#### Restructuring of Grant:

There was no restructuring.

### Activity Risk

Rating: Negligible or Low Risk ( Original Risk Rating is Modest Risk )

#### Comment:

Original risk rating remains valid - this was a Bank-executed grant with low risk.

### Critical Issues and Pending Actions for Management Attention

There are currently no issues and actions for Management attention.

## COMPLETION

### Overall Assessments and Lessons Learned

#### Main lessons learned:

This grant provided critical support for technical inputs to ensure sound economic analysis and rationale for the additional financing to the West Africa Regional Fisheries Program, for a fishing harbor/landing site in Monrovia, Liberia and Freetown, Sierra Leone. Key lessons learned included the importance of a sound environmental and social assessment up front, securing legally accepted proof of Government ownership of the landing sites at the outset, and putting in place a framework for public-private partnership as part of preparation.

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## Overall outcome (and its Sustainability): Rated Likely

### Comment:

Outcome of the grant was approval of additional financing to the West Africa Regional Fisheries Program from the ACGF, in terms of \$10 million to Liberia and Sierra Leone Governments. Thus the work of the grant will be sustained through this additional financing.

## Bank Performance: Rated Satisfactory

### Comment:

Bank performance was satisfactory, in achieving the objective of the grant.

## Additional Assessment

### Development / strengthening of institutions: Rated Not Applicable

#### Comment:

This grant was focused on preparation of additional financing, and was executed by the World Bank - thus not focused on institutional development.

### Mobilization of other resources: Rated Substantial

#### Comment:

The grant leveraged \$10 million in additional financing to the West Africa Regional Fisheries Program from the ACGF.

### Knowledge exchange : Rated Not Applicable

#### Comment:

The grant was focused on preparation of an additional financing investment, not knowledge exchange. The additional financing will include knowledge exchange.

### Client's policy / program implementation : Rated Substantial

#### Comment:

The additional financing resulting from this grant, will have a substantial impact on the policies of Liberia and Sierra Leone.

### Efficiency : Rated Satisfactory

#### Comment:

The grant achieved its objectives, for less resources than originally envisaged.

### Replicability: Rated Likely

#### Comment:

The grant prepared investments in fish landing site infrastructure, tied to fisheries governance reforms, that could be replicated throughout other countries participating in the West Africa Regional Fisheries Program.

### Main recommendations to stakeholders:

This grant helped to prepare a public sector investment in fish landing infrastructure in Sierra Leone and Liberia. The grant and subsequent infrastructure, will be contingent on the implementation of parallel governance reforms (financed by the West Africa Regional Fisheries Program) to control access to the fisheries in these countries, and reduce over exploitation of the resources. In the absence of a sound governance framework for the fisheries, such infrastructure investments would be inadvisable.

### Main recommendations to Bank Management:

This grant provided valuable supplemental resources for preparation of an investment. There is currently no effective instrument for financing preparation of regional investments aside from an advance from a credit or loan of one country. More flexible preparation mechanisms, and even more so in concept development upstream, would be desirable - in order to obviate the need for these types of grants.

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## PROCESSING

### Manager's comments on this GRM report:

Date:01/24/2012 User ID:WB96218 Name:Ms Idah Z. Pswarayi-Riddihough  
Operation performed:Approved by Manager  
Approved with understanding that this has been reviewed by Ernestine.

### GRM report history - Requested on 01/05/2012,due on 02/29/2012

Action	Name	Status	Date
Created	John Virdin	Draft	01/13/2012
Changed	John Virdin	Draft	01/13/2012
Submitted for Revision	John Virdin	Draft	01/13/2012
Changed	John Virdin	Draft	01/18/2012
Changed	John Virdin	Draft	01/18/2012
Changed	Ernestine Ngobo-Njoke	Draft	01/19/2012
Changed	Ernestine Ngobo-Njoke	Draft	01/19/2012
Submitted to TTL	Ernestine Ngobo-Njoke	Draft	01/19/2012
Changed	John Virdin	Draft	01/19/2012
Submitted for Revision	John Virdin	Draft	01/19/2012
Submitted to TTL	Ernestine Ngobo-Njoke	Draft	01/24/2012
Submitted for Approval	John Virdin	Submitted	01/24/2012
Approved by Manager	Idah Z. Pswarayi-Riddihough	Approved	01/24/2012

## DOCUMENTS

### List of documents attached to this GRM

1) GRM Report 20111130

## DISBURSEMENTS

### Disbursements Summary in USD

Date From	Date To	Planned Cumulative	Planned Period	Actual Cumulative	Actual Period
01/01/2011	06/30/2011	0.00	0.00	59,728.27	59,728.27
07/01/2011	12/31/2011	0.00	0.00	59,728.27	0.00

## PROCUREMENT PLAN

None

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## PROCUREMENT ACTUAL

Package	Description	Amount	Currency	Contractor Name	Nationality	Contract Date	Method
0001	Additional Tasks; Amended TOR	30,000.00	USD	MacAlister Elliott & Partners	British	06/29/2010	

## INTERNAL COMMENTS

Date:01/24/2012 User ID:WB96218 Name:Ms Idah Z. Pswarayi-Riddihough  
Operation performed:Approved by Manager  
Approved with understanding that this has been reviewed by Ernestine.

Date:01/24/2012 User ID:WB182935 Name:Mr John Viridin Operation performed:Mail Sent to PM  
Dear Idah,

Please find attached GRM for submission. It has been reviewed and cleared by Ernestine, and kindly prepared by Liba.

Kind regards,  
John

Date:01/24/2012 User ID:WB150379 Name:Ms Ernestine Ngobo-Njoke  
Operation performed:Submitted to TTL  
Hi John.

I now clear this Completion report for submission to SM approval. Many thanks,

Date:01/19/2012 User ID:WB182935 Name:Mr John Viridin Operation performed:Submitted for Revision  
Hi Ernestine,  
Thanks for your review, the draft has been revised to include examples of lessons learned now. Grateful for your confirmation of clearance to proceed.

Best,  
John

Date:01/19/2012 User ID:WB150379 Name:Ms Ernestine Ngobo-Njoke  
Operation performed:Submitted to TTL  
Hi John,

I have completed the review process of this Completion report and sending my comments in a separate email. Thanks,

Ernestine

Date:01/13/2012 User ID:WB182935 Name:Mr John Viridin Operation performed:Submitted for Revision  
Hi Ernestine,

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Per recent request, please find draft GRM for your review and eventual clearance.

Thanks,  
John