**Assignment:** TF099179

**West Africa Fisheries Project - On-shoring of Economic Activity**

**ACGF - AFRICA CATALYTIC GROWTH FUND**

**Task Team Leader:** 00000182935 - John Virdin  
**Approving Manager:** 00000096218 - Idah Z. Pswarayi-Riddihough

### Summary Information

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This GRM report includes the following sections: Overview, Completion, Processing, Attached Documents, Disbursements, Procurement Plan, Procurement Actuals, Internal Comments.
OVERVIEW

Overall Assessments and Ratings
Grant Objectives:
Grant will be used for the Bank project team to appraise the preparation of the ACGF Project of the West Africa Regional Fisheries Program APL A1, also known as the on-shoring of economic activity.

Overall progress from 03/02/2011 to 11/30/2011 with regard to Achieving Grant Objectives:
Rating: Satisfactory
Comment: The Grant has achieved its objective, and appraisal and Board approval have been completed.

Overall progress from 03/02/2011 to 11/30/2011 with regard to Implementation of Grant Financed Activities:
Rating: Satisfactory
Comment: Implementation was satisfactory, in order to achieve the objective.

Grant follow-up and structure
Description and context of Grant:
Grant supported the preparation of an additional financing to the West Africa Regional Fisheries Program, to Liberia and Sierra Leone to increase the value added locally to fish products.

Expected follow up (if any): Follow up Bank project/loan/credit/grant

Comment on follow up:
This Grant led to the preparation of a $10 million additional financing to the West Africa Regional Fisheries Program, from the Africa Catalytic Growth Fund. Thus, it will be followed by a large investment in greater value added to fish products in Liberia and Sierra Leone.

End Date of Last Site Visit:

Restructuring of Grant:
There was no restructuring.

Activity Risk
Rating: Negligible or Low Risk (Original Risk Rating is Modest Risk)
Comment: Original risk rating remains valid - this was a Bank-executed grant with low risk.

Critical Issues and Pending Actions for Management Attention
There are currently no issues and actions for Management attention.

COMPLETION

Overall Assessments and Lessons Learned
Main lessons learned:
This grant provided critical support for technical inputs to ensure sound economic analysis and rationale for the additional financing to the West Africa Regional Fisheries Program, for a fishing harbor/landing site in Monrovia, Liberia and Freetown, Sierra Leone. Key lessons learned included the importance of a sound environmental and social assessment up front, securing legally accepted proof of Government ownership of the landing sites at the outset, and putting in place a framework for public-private partnership as part of preparation.
Overall outcome (and its Sustainability): Rated Likely
Comment:
Outcome of the grant was approval of additional financing to the West Africa Regional Fisheries Program from the ACGF, in terms of $10 million to Liberia and Sierra Leone Governments. Thus the work of the grant will be sustained through this additional financing.

Bank Performance: Rated Satisfactory
Comment:
Bank performance was satisfactory, in achieving the objective of the grant.

Additional Assessment
Development / strengthening of institutions: Rated Not Applicable
Comment:
This grant was focused on preparation of additional financing, and was executed by the World Bank - thus not focused on institutional development.

Mobilization of other resources: Rated Substantial
Comment:
The grant leveraged $10 million in additional financing to the West Africa Regional Fisheries Program from the ACGF.

Knowledge exchange : Rated Not Applicable
Comment:
The grant was focused on preparation of an additional financing investment, not knowledge exchange. The additional financing will include knowledge exchange.

Client’s policy / program implementation : Rated Substantial
Comment:
The additional financing resulting from this grant, will have a substantial impact on the policies of Liberia and Sierra Leone.

Efficiency : Rated Satisfactory
Comment:
The grant achieved its objectives, for less resources than originally envisaged.

Replicability: Rated Likely
Comment:
The grant prepared investments in fish landing site infrastructure, tied to fisheries governance reforms, that could be replicated throughout other countries participating in the West Africa Regional Fisheries Program.

Main recommendations to stakeholders:
This grant helped to prepare a public sector investment in fish landing infrastructure in Sierra Leone and Liberia. The grant and subsequent infrastructure, will be contingent on the implementation of parallel governance reforms (financed by the West Africa Regional Fisheries Program) to control access to the fisheries in these countries, and reduce over exploitation of the resources. In the absence of a sound governance framework for the fisheries, such infrastructure investments would be inadvisable.

Main recommendations to Bank Management:
This grant provided valuable supplemental resources for preparation of an investment. There is currently no effective instrument for financing preparation of regional investments aside from an advance from a credit or loan of one country. More flexible preparation mechanisms, and even more so in concept development upstream, would be desirable - in order to obviate the need for these types of grants.
Manager's comments on this GRM report:
Date: 01/24/2012 User ID: WB96218 Name: Ms Idah Z. Pswarayi-Riddihough
Operation performed: Approved by Manager
Approved with understanding that this has been reviewed by Ernestine.

GRM report history - Requested on 01/05/2012, due on 02/29/2012

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List of documents attached to this GRM
1) GRM Report 20111130

Disbursements Summary in USD

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PROCUREMENT PLAN
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 PROCUREMENT ACTUAL

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 INTERNAL COMMENTS

Date:01/24/2012 User ID:WB96218 Name:Ms Idah Z. Pswarayi-Riddihough
Operation performed:Approved by Manager
Approved with understanding that this has been reviewed by Ernestine.

Date:01/24/2012 User ID:WB182935 Name:Mr John Virdin Operation performed:Mail Sent to PM
Dear Idah,

Please find attached GRM for submission. It has been reviewed and cleared by Ernestine, and kindly prepared by Liba.

Kind regards,
John

Date:01/24/2012 User ID:WB150379 Name:Ms Ernestine Ngobo-Njoke Operation performed:Submitted to TTL
Hi John.

I now clear this Completion report for submission to SM approval. Many thanks,

Date:01/19/2012 User ID:WB182935 Name:Mr John Virdin Operation performed:Submitted for Revision
Hi Ernestine,
Thanks for your review, the draft has been revised to include examples of lessons learned now. Grateful for your confirmation of clearance to proceed.

Best,
John

Date:01/19/2012 User ID:WB150379 Name:Ms Ernestine Ngobo-Njoke Operation performed:Submitted to TTL
Hi John,

I have completed the review process of this Completion report and sending my comments in a separate email. Thanks,

Ernestine

Date:01/13/2012 User ID:WB182935 Name:Mr John Virdin Operation performed:Submitted for Revision
Hi Ernestine,
Per recent request, please find draft GRM for your review and eventual clearance.

Thanks,
John