

# World Bank - Grant Reporting and Monitoring (GRM) Report

FOR OFFICIAL USE ONLY

Ref. TF098466  
Printed On: 10/19/2015

Reporting Period: 07/01/2013 to 06/30/2014  
Report Type: Progress Report  
Report Status: Approved

Assignment: TF098466

**SPWA - Scaling up the impacts of good practices in linking poverty alleviation and biodiversity conservation.**

**GEFIA - GEF-IBRD AS IMPLEMENTING AGENCY**

Task Team Leader: 00000095690 - Emmanuel Y. Nikiema  
Approving Manager: 00000086169 - Benoit Bosquet

Summary Information	
TF Status	ACTV
Recipient Country	Africa
Executed By	Recipient
Managing Unit	8107 - AFTN1 - HIS
Grant Start Date / End Date	01/27/2011 to 08/31/2015
Program Manager	Karin Shepardson
Original Grant Amount	900,000.00
Grant Amount	900,000.00
Outstanding Commitments	0.00
Cumulative Disbursements	607,035.09 as of 06/30/2014
Disbursed 07/01/2013 to 06/30/2014	95,631.98
Donor	TF602001 - MULTIPLE DONORS

*This GRM report includes the following sections: Overview, Outcome, Components/Outputs, Execution, Processing, Attached Documents, Disbursements.*

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## OVERVIEW

### Overall Assessments and Ratings

#### Grant Objectives:

To enhance transfer of knowledge and information sharing for more effective protected area management in selected West African countries.

#### Overall progress from 07/01/2013 to 06/30/2014 with regard to Achieving Grant Objectives:

**Rating:** Satisfactory( Previously Rated Satisfactory on 06/30/2013 )

#### Comment:

The project met its development objectives with a strong focus on capacity building and building networks. The 3 components have been successfully implemented, except for the distance learning course, based on the recommendations of a quick feasibility study. This study indicated that exclusive distance learning courses would find greater participation and benefits after the traditional courses as planned in the project have been delivered, and feedback received. Therefore, it was decided to pursue that as a complementary course to the modular courses delivered traditionally at a later stage. The budget was readjusted to support the implementation of the training programme and modular courses which far exceeded its targets.

- 1-#A High level regional master's degree program on PA management was initiated and completed
- 2-#10 training sessions held per year
- 3-#1 preparatory study was developed on a high level distance regional program on PA management (on web)
- 4-#1 regional meeting including all partners (to combine with the energy component of the WA program)
- 5-#Good practice guidelines, toolkits and information resources are prepared and made available based on review of past projects and emerging lessons
- 6-#Roster of experts on Biodiversity conservation and management identified and available on request to countries
- 7-#An e-platform (webpage host) created by IUCN as an information exchange and knowledge sharing platform.
- 8-#Publications and communication documents on the WA program developed and disseminated
- 9-#Dissemination workshops conducted for presentations and articles to targeted audience

#### Overall progress from 07/01/2013 to 06/30/2014 with regard to Implementation of Grant Financed Activities:

**Rating:** Satisfactory( Previously Rated Satisfactory on 06/30/2013 )

#### Comment:

Since the last implementation support mission a detailed 2013 work plan was developed and well executed. Overall progress was reviewed with the IUCN counterparts and the project has completed all activities on time. Below are the achievements of the project within each component.

Component 1: Reinforcement and extension of the regional network of protected areas managers, experts and key partners  
The objective of this component is to:

- #Strengthen the capacity of protected area professionals and experts in West Africa through a training program
- #Expand the network of people in natural resources management in and around protected areas through a regional platform, to enable improvement of PA management capacity in the region.

Achievement 1: an operational training program has successfully trained PA managers and their partners in all aspects of effective PA management, including: Conservation policy and problems in protected area management, Evaluation and planning in protected area management, Participatory approach/management and promotion of protected areas, Notions of practical ecology for protected area management, Ecological monitoring, techniques for wildlife census taking and an introduction to GIS, Field trip and data processing, Environmental law and sustainable development, Environmental economy (8 modules in total). The GEF funding has consolidated and reinforced the existing two training courses, which include:

- 1.#A modular professional training course #University Diploma (UD)# aimed at young professionals with relevant experience. In total six editions of the UD were organized with the support of the World Bank. This activity also benefits from the co-financing from the MAVA Foundation.
- 116 (including the current edition) PA management professionals received training with the GEF support since 2011, including one person from Italian (self sponsored). They came from the following countries: Benin, Burkina Faso, Cape Verde, Cote

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d#Ivoire, Guinea, Guinea Bissau, Mali, Mauritania, Niger, Senegal and Togo. Among them, there were 22 female professionals. 19 more joined the 10th edition, which is currently taking place. This makes a total of 116 people trained. It is important to note that the training gained interest from other partners who replicated the course in Central Africa (Wildlife Conservation Society) with financing from the European Union and the AFD. As a result 58 practitioners were trained in this sub region (3 editions). A fourth edition will be organised in April-May 2015.

2.#A specialized Master's Degree on PA management, a two year course which enables young graduates to specialize in this field. During the first session of the Master (2011-2013), 17 students were enrolled during the first year (7 financed by the WB/GEF) and 26 students during the second year (8 financed by the WB/GEF). The second session was held in 2013-2015, with a total of 13 students enrolled in year 1 and in year 2 (5 financed by the WB/GEF). This activity also benefited from the co-financing from the MAVA Foundation and other support from the Francophonie. Students came from the following countries in West Africa: Burkina Faso, Cote d'Ivoire, Mali, Senegal and Togo. Students from the regions (funded by other donors came from the following countries: Central African Republic, Cameroon, Congo, Democratic Republic of Congo and Madagascar. Among all students, there were 8 female graduates.

The two training programmes are the most important achievements of the project. Indeed a recent study (finalized and currently being published) conducted as part of the project assessed what has been learnt and how it is applied. The results of the study shows very good results and highlights the relevance and the utility of these courses, and the need to continue running them.

## Achievement 2: Preparation of a distance e-learning training course

The distance learning course was not developed because there was a need to conduct a feasibility study first of such a program. The study concluded that exclusive distance learning courses should not be envisaged for the moment, but could be done as a complementary course to the ones delivered traditionally. The budget for this course has therefore been reallocated to other activities, especially the training programme mentioned above.

## Achievement 3: Extension of the network of key partners

1.#One of the most important achievements in 2013 was the regional meeting for all West Africa Program's partners. The objective was to gather stakeholders involved in the implementation of the projects developed under the West Africa biodiversity program in order to review the experience in implementing the strategic programme. The meeting helped share West African experience in implementing GEF's Strategic Programme for West Africa projects. It was attended by forty participants, from sixteen countries and included: GEF/Biodiversity Conservation project national coordinators, key staff from national institutions in charge of Protected Areas or Biodiversity, Protected Area managers, and representatives from regional institutions and civil society organizations. The meeting discussed many issues including sustainable and efficient funding of biodiversity conservation, Greater Integration of landscape Approach in West Africa, Sustainable management of PA systems

2.#The project conducted an important study in order to assess the effects of the training (Masters and University Diploma) on the students' career paths and on the conservation even though longer term impacts are yet to be seen. The main changes observed are an improvement in knowledge in the protected area field, changes in professional attitudes and personal development (generally shown by greater self-confidence). In addition to these changes, the courses have helped to generate a regional network of French-speaking experts. The multitude of often laudatory comments received from the auditors confirms the conclusions of this study and, in particular, the need to continue these training courses.

## Component 2: Knowledge Management and Information Dissemination

The objective of this component was to support the development of a knowledge network of various institutions that will facilitate the sharing of methods and approaches to combine global biodiversity conservation and poverty reduction efforts and also facilitate the dissemination of related information.

## Achievement 4: the project developed tools, publications, and information articles in dissemination workshops

All these documents aimed at strengthening the knowledge on practical issues related to PA management so that stakeholders can use them on the ground.

The project conducted and/or contributed to the following studies:

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-#A study to identify and document the different types of governance of protected areas in West Africa by analyzing the roles of the different stakeholders and characterizing the main governance modes. This study also published a Directory for Local and National NGOs involved in PA management in the sub-region. The report is available on [www.papaco.org](http://www.papaco.org)

-#A study to assess the feasibility and relevance of a distance learning programme in West Africa for PA managers. The study concluded that exclusive distance learning courses should not be envisaged at the moment also given the issues related to equipment and internet access in the region. However we could envisage it as a complementary course to the courses delivered traditionally. The report is available on [www.papaco.org](http://www.papaco.org)

-#A study to conduct an inventory and assessment of small grants in West Africa. The goals of this study are to develop comprehensive understanding for the scaling potential for #small grants to NGOs# model, and improve the design and/or targeting of future investments in conservation. The study is being completed.

-#The project translated into French IUCN tools to make them available to the French speaking community: 400 copies in French were produced for the #Sacred Natural sites# publication.

-#The IUCN PAPACO (Program on African protected Areas and Conservation) publishes a monthly newsletter, which is distributed to more than 1,500 conservation stakeholders in Africa and the world. The newsletter regularly includes information on the project, especially on the training program. Eleven (11) issues of newsletters specifically report on one of the two (or both) training programmes.

-#IUCN Best practices tools are distributed to partners and students who attended the training programmes: the following Best practices guidelines (French versions) were distributed to 97 participants in total of the University Diploma. This makes a total of 485 publications distributed. The publications are:

o#Guidelines for Management Planning of Protected Areas

o#Evaluating Effectiveness: A Framework for Assessing the Management of Protected Areas

o#Sacred Natural Sites: Guidelines for Protected Area Managers

o#Guidelines for Applying Protected Area Management Categories

o#Analysis and identification of key biodiversity areas

Achievement 5: Establishing a Roster of biodiversity experts

The network of biodiversity experts in the region was strengthened with new competencies, and profiles. Database of biodiversity experts has been enriched and now more than 500 experts names are available on an excel database. Registration can also be done online [www.papaco.org](http://www.papaco.org). Registration can be made at the following address:

<http://www.papaco.org/formulaire2.html>

Achievement 6: Establishing an E-platform as an information and knowledge sharing tool

An e-platform has been created to provide an interface for knowledge sharing; it is available from the Papaco (Program on African PAs and conservation) web site [www.papaco.org](http://www.papaco.org). This e-platform still needs to be made fully operational; but this requires to have a staff specifically recruited to facilitate the discussions on the forum (selects a subject, create debate, and review the posts before posting them, etc).

Achievement 7: Presentation of information articles in dissemination workshops

The project supported the participation of two IUCN staff members involved in the project to two important IUCN events:

-#The IUCN World Conservation Congress held in 2012 in Jeju, South Korea: IUCN co-facilitated a side event on capacity building activities being held at IUCN, including the work done by the present project. A presentation was made on this capacity building programme, which includes the UD and Masters programme financed by this World Bank/GEF. Approximately 25 people attended the side event. The staff members also presented a poster on the activities of the Protected areas programme, including the World Bank/GEF project. This contributed to increase the visibility of the project and the sensitization of conservationists

-#The IUCN World parks Congress in 2014 in Sydney, Australia: IUCN presented the results of the study on the assessment of the effects of the training program (UD and Master) to a number of stakeholders. IUCN also discussed with some interested donors the possibility for them to finance such programmes. The African Development Bank seemed to be interested; however further discussions are needed.

## Grant follow-up and structure

Description and context of Grant:

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N/A.

**Expected follow up (if any):** Dissemination of new knowledge/technology/best practice

**Comment on follow up:**

-#The success of the University Diploma (UD) generated interest towards other partners, especially in Central Africa as a similar training course was organised for Central Africa in partnership with IUCN, Senghor University and WCS in 2012 (first edition). IUCN and the World Conservation Society (WCS) proposed this course to the Complexe Éducatif Dr Alphonse Mackanga Missandzou (CEDAMM) in the Lopé National Park in Gabon. The first edition started in 2012 and subsequent editions took place in 2013, 2014 and the 4th one is under preparation, and will take place in April-May 2015. The course has been adapted to the challenges and needs of PA managers of the Congo Basin. The course has enabled to train other 58 people in this Central Africa with the financial support of the Agence française de développement (AFD) and the European Union. If we consider the UD in the two sub regions, 174 persons (more than the expected number of 75 at the end of the project).

It is also important to note that the 10th edition of the UD in West Africa is benefiting this year from a small grant from Lux-Development in Burkina Faso of 7,000 euros to especially contribute to supporting the participation of participants from Burkina Faso.

-#Along project implementation, the Steering Committee members and project staffs have been thinking on how to continue running the UD. Several options have been envisaged including:

o#Sensitize countries (governments) and encourage them to include a specific budget for training in their projects. They would therefore be able to pay for the training of their staff in Ouagadougou (or any other city where the UD is held); this would include accommodation, registration fees, insurance, and daily subsistence allowance. IUCN and Senghor University would continue mobilizing funds for the other expenses i.e. training facilities, trainers.

o#Institutionalizing the course by creating an organization/body that would host the training. A concept note is under preparation.

-#Thoughts are also directed towards the creation of a course dedicated to specific themes for example a UD for World heritage sites, or a Marine PA DU, etc.

-#Following the study on the inventory and impacts of Small grants the MAVA Foundation is willing to finance a meeting on the conditions of the implementation of small grants and the way that the impacts should be measured since these are the two aspects that have been highlighted in the study. The MAVA foundation would invest 40,000 \$ in this meeting.

**End Date of Last Site Visit:**

**Restructuring of Grant:**

N/A.

## Activity Risk

**Rating:** Negligible or Low Risk ( Original Risk Rating is Negligible or Low Risk )

**Comment:**

The team maintains that at this stage the risk linked to implementation of the project is negligible.

## Critical Issues and Pending Actions for Management Attention

There are currently no issues and actions for Management attention.

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## OUTCOME

### Comments on outcome achieved from 07/01/2013 to 06/30/2014

#### Grant Outcome Indicators

Grant outcome indicators are listed below.

##### Number of national and regional practitioners successfully completing the Master's degree Course and professional modules.

Baseline Masters: 0 and Modular courses: 0

Value:

Date: 03/01/2011

Progress to Date: Masters: 69: 43 +13 enrolled in first year of Master + 13 enrolled in second year of Master (among the 13, 5 are supported by the WB project, 4 from cofinancing from the MAVA foundation and 4 from Université senghor through bilateral sponsors)

Date:

Target Value: Masters: 75 and Modular courses: 300

Date: 02/28/2015

##### Percentage of material produced by the project disseminated in print and electronic form to targeted audience.

Baseline 0

Value:

Date: 03/01/2011

Progress to Date: 100 - Poster on IUCN's capacity building programme presented during the IUCN world conservation congress in September 2012.

Date:

Target Value: 100

Date: 02/28/2015

## COMPONENTS/OUTPUTS

### Output and Implementation by Component

#### Reinforcement and extension of the regional network of PA managers & Experts

Implementation Rating: Highly Satisfactory

Status:

Completed

Planned Output: Organization of a regional workshop, publication of a directory of virtual peer network of local and national NGOs, Delivery of diploma or certificates, set-up e-learning course

Actual Output: Regional workshop successfully held, Directory Disseminated, 40 diploma or certificates delivered; feasibility study completed for e-learning course

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## Knowledge Management and Information Dissemination

Implementation Rating: Satisfactory

Status: Completed

Planned Output: Creation of e-platform, production and dissemination of publications (good practice guidelines and toolkits), dissemination workshops to be conducted

Actual Output: E--platform ready online, database with 505 registered experts, 5 publications disseminated , 2 dissemination workshops held

## Project management and Monitoring

Implementation Rating: Satisfactory

Status: Completed

Planned Output: 100% annual workplan implemented

Actual Output: 100% Implemented

## Comment on planned and actual Output

The actual outputs are attached to the report.

## Comment on component implementation progress

None

## EXECUTION

### Bank project related to the grant

Project ID / Name: P119952 - Scaling up impacts of good practice  
Project Status: Lending  
Global Focal Area: Biodiversity  
Product Line: GM - GEF Medium Sized Program

### Implementing agency and contact details

Agency: IUCN PACO, Aime Nianogo, regional director,Address: BP 1618 Ouagadougou 01 BUR.  
Contact: Pr Aimé Nianogo  
Address: 01 BP 1618 Ouagadougou 01  
Phone: (226) 70 21 64 04 Email: aime.nianogo@iucn.org  
Website:

## Implementation performance ratings from 07/01/2013 to 06/30/2014 with regard to:

Project Management: Satisfactory (Previously Rated Satisfactory on 06/30/2013)

Brief Comment:

All activities have been implemented

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**Financial Management:** Satisfactory (Previously Rated Satisfactory on 06/30/2013)

**Brief Comment:**

Improvement of the monitoring of the budget execution, internal controls, and recruitment of the external auditor completed

**Counterpart Funding:** Satisfactory (Previously Rated Satisfactory on 06/30/2013)

**Brief Comment:**

Activities through counterpart funding have been successfully completed

**Procurement:** Satisfactory (Previously Rated Moderately Satisfactory on 06/30/2013)

**Brief Comment:**

All contracts were awarded in full compliance.

**Monitoring and Evaluation:** Satisfactory (Previously Rated Satisfactory on 06/30/2013)

**Brief Comment:**

All projected Indicators in results agreement have been achieved.

## Additional Comments on Implementation Performance:

See attached report on impacts of the project.

## PROCESSING

### Manager's comments on this GRM report:

Date:06/26/2015 User ID:WB86169 Name:Mr Benoit Bosquet Operation  
performed:Approved by Manager  
Approved.

### GRM report history - Requested on 06/19/2014,due on 09/30/2014

Action	Name	Status	Date
Created	Virginie A. Vaselopoulos	Draft	04/03/2015
Changed	Virginie A. Vaselopoulos	Draft	04/03/2015
Submitted to TTL	Virginie A. Vaselopoulos	Draft	04/03/2015
Changed	Emmanuel Y. Nikiema	Draft	04/07/2015
Changed	Esther Bea	Draft	04/21/2015
Changed	Esther Bea	Draft	04/21/2015
Changed	Esther Bea	Draft	04/21/2015
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Changed	Esther Bea	Draft	04/21/2015
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Email Request has been sent	Esther Bea	Draft	04/21/2015
Changed	Gayatri Kanungo	Draft	04/22/2015
Changed	Gayatri Kanungo	Draft	04/22/2015
Changed	Emmanuel Y. Nikiema	Draft	06/23/2015
Changed	Emmanuel Y. Nikiema	Draft	06/23/2015
Changed	Emmanuel Y. Nikiema	Draft	06/23/2015
Mail sent to Reviewer	Emmanuel Y. Nikiema	Draft	06/23/2015
Changed	Emmanuel Y. Nikiema	Draft	06/26/2015
Changed	Emmanuel Y. Nikiema	Draft	06/26/2015
Changed	Emmanuel Y. Nikiema	Draft	06/26/2015
Submitted for Approval	Emmanuel Y. Nikiema	Submitted	06/26/2015
Mail Sent to PM	Emmanuel Y. Nikiema	Submitted	06/26/2015
Approved by Manager	Benoit Bosquet	Approved	06/26/2015

## DOCUMENTS

### List of documents attached to this GRM

- 1) GRM Report 20140630
- 2) IUCN Report
- 3) SPWA Project achievements

## DISBURSEMENTS

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## Disbursements Summary in USD

Date From	Date To	Planned Cumulative	Planned Period	Actual Cumulative	Actual Period
01/01/2011	06/30/2011	0.00	0.00	0.00	0.00
07/01/2011	12/31/2011	0.00	0.00	163,901.75	163,901.75
01/01/2012	06/30/2012	0.00	0.00	163,901.75	0.00
07/01/2012	12/31/2012	0.00	0.00	291,086.38	127,184.63
01/01/2013	06/30/2013	0.00	0.00	511,403.11	220,316.73
07/01/2013	12/31/2013	0.00	0.00	564,302.52	52,899.41
01/01/2014	06/30/2014	0.00	0.00	607,035.09	42,732.57
07/01/2014	12/31/2014	0.00	0.00	631,554.33	24,519.24
01/01/2015	06/30/2015	0.00	0.00	784,691.00	153,136.67
07/01/2015	12/31/2015	0.00	0.00	0.00	0.00