



Independent
Evaluation Office
GLOBAL ENVIRONMENT FACILITY

GEF's Support for Transformational Change

Definition and Criteria*

Transformational change is deep, systemic, sustainable change with large-scale impact in an area of global environmental concern

- 4 criteria:
- ✓ Relevance
 - ✓ Depth of Change
 - ✓ Scale of Change
 - ✓ Sustainability

*Adopted from IEG. 2016. Supporting Transformational Change for Poverty Reduction and Shared Prosperity.

Relevance

- Climate Change
- Biodiversity
- Land Degradation
- Chemicals and Waste
- International Waters
- Sustainable Forest Management

Internal Factors

- Quality of implementation
- Quality of execution
- Pre-intervention analytical and advisory activities
- Partnerships with donors

Outcome

- Depth of change
- Scale of change

Transformational Mechanism

*A mechanism to expand and sustain the impact of the intervention
(through mainstreaming, demonstration, replication, or catalytic effects)*

Contextual Conditions

- Government ownership and support
- Implementation capacity
- Policy environment
- NGO & community participation
- Private sector participation
- Economic and market conditions

Sustainability

- Financial
- Economic
- Environmental
- Social
- Political

Ambition Level and Focus (of intervention objectives)

- Depth of change
(market and system focus)
- Scale of change

EXAMPLES

Transformational Change

Uruguay

Wind power
2008: 0%
2016: 33%

Africa

1.3 mln – quality
solar lanterns;

Private market
transformed

Amazon

13.2 mln ha – strict
protection
10.8 mln ha –
sustainable use

China

Wind power
2005: 1.3 GW
2015: 129.3 GW

Namibia

98% PAs improved;

Doubled number of
wild dogs, leopards,
cheetahs, lions
(2004–12)

SUCCESS FACTORS FOR

Transformational change

- ✓ Clear ambition in design
- ✓ Addressing market and system reforms through policies
- ✓ Mechanisms for financial sustainability
- ✓ Quality of implementation and execution
- ✓ May be achieved by projects of different size